

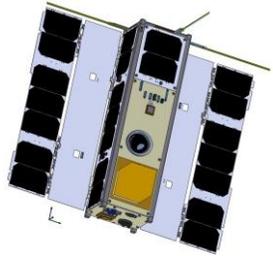
Application of MBSE to reverse-engineer OPS-SAT and prepare future IOD missions (including OPS-SAT2)

28 April 2022

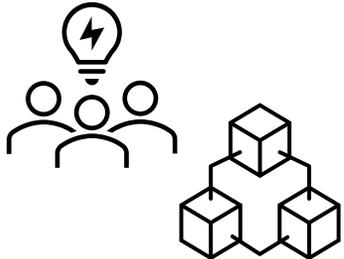
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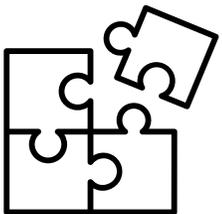
1. Recall of the activity context and objectives – 5 mn
2. Analysis of pain points/Challenges and selection of MBSE tool – 25 mn
 - Presentation of the pain points and MBSE tool selection – 20 mn
 - Q&A : 5 mn
3. Reverse Engineering of OPS-SAT mission and system from Doc Pack – 20 mn
 - Presentation of the approach followed and its improvements – 10 mn
 - Demo 1: navigation in OPS-SAT model with traceability and document generation – 10 mn
 - Q&A : 5 mn
4. OPS-SAT 2 mission – new model derived from OPS-SAT 1 – 30 mn
 - Presentation of the approach to address the new mission and its variability – 10 mn
 - Demo 2: simulation of OPS-SAT 2 operational concept – 10 mn
 - Demo 3: navigation in OPS-SAT 2 150% model with preview of several configurations – 5 mn
 - Q&A : 5 mn
5. Conclusion – 10 mn
 - Summary of achievements and lessons learned
 - Perspectives
 - Q&A



- 18 Dec 2019 - launch of OPS-SAT mission
 - First CubeSat mission designed and operated by ESA
 - Low-cost, open, and flexible flying ‘laboratory’ powerful platform for in-orbit demonstration (IOD)
 - Large and diverse team mixing academic and industrial stakeholders
 - ➔ some challenges and pain points...



- Can an MBSE approach and tool help in addressing those pain points ?
 - And to which extent ?

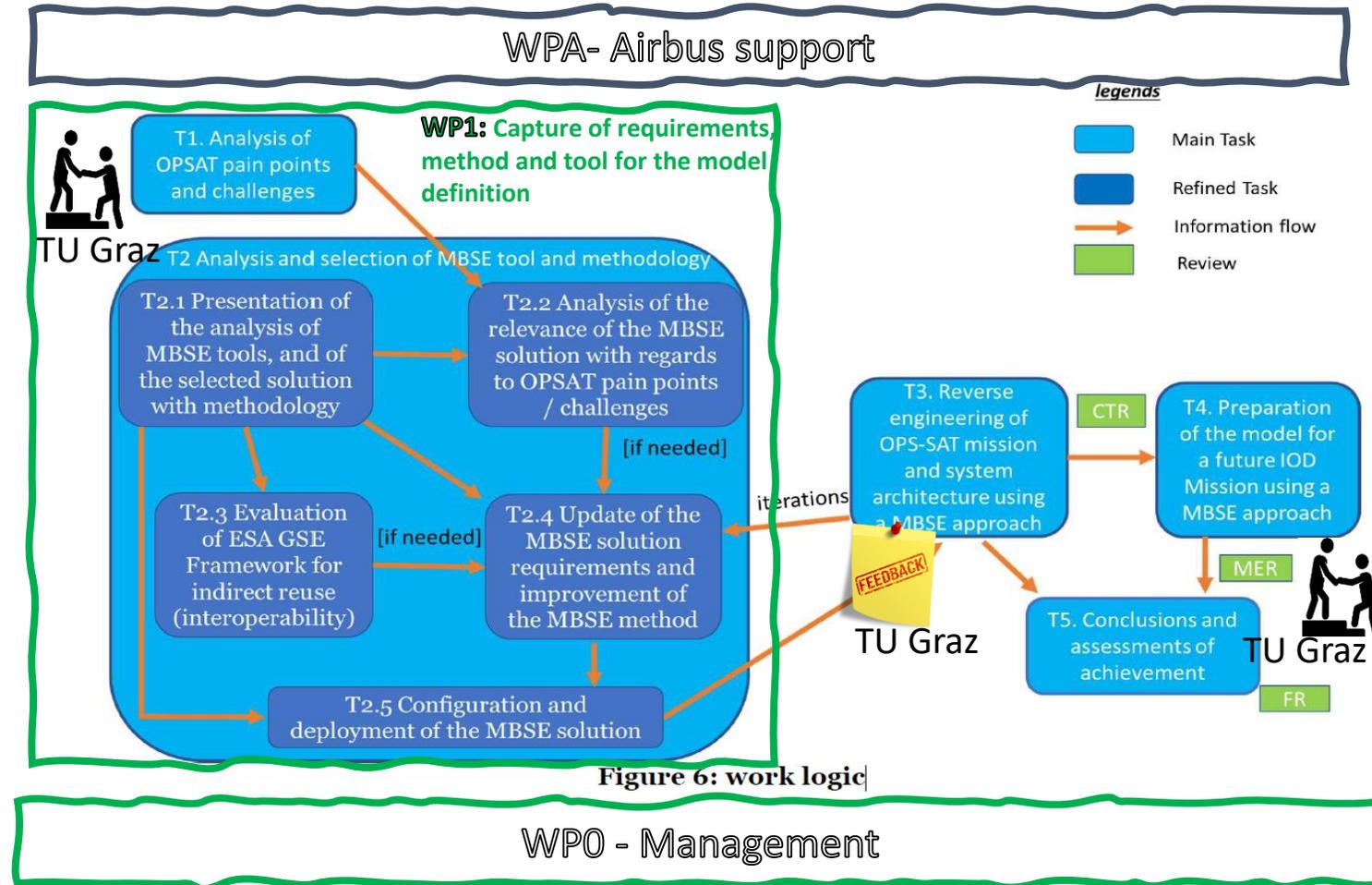


- Can we provide a model as a reference for use by future IOD missions?

Goals and organization of the study

1. Identification and analysis of OPS-SAT SE challenges
2. Analysis and **selection of appropriate existing MBSE tool and methodology** to alleviate encountered pain points
3. **Reverse-engineering** of the OPS-SAT mission and system architecture utilizing a MBSE approach
4. Preparation of the model and modelling environment for the next IOD mission with the **intention to transition to a fully model-based approach**
5. Identification of how the developed environment addresses the lessons learned and pain points encountered and any future further development needs

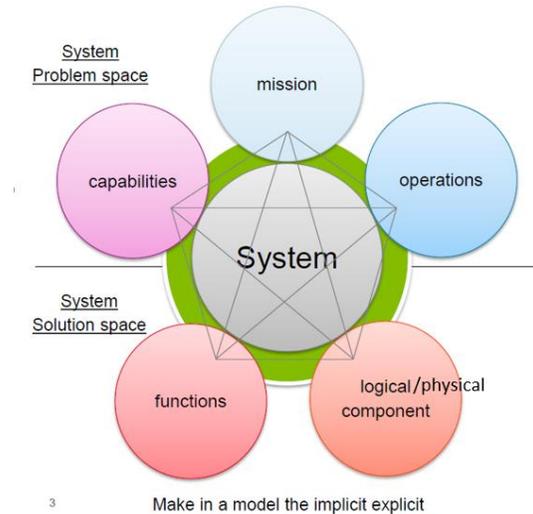
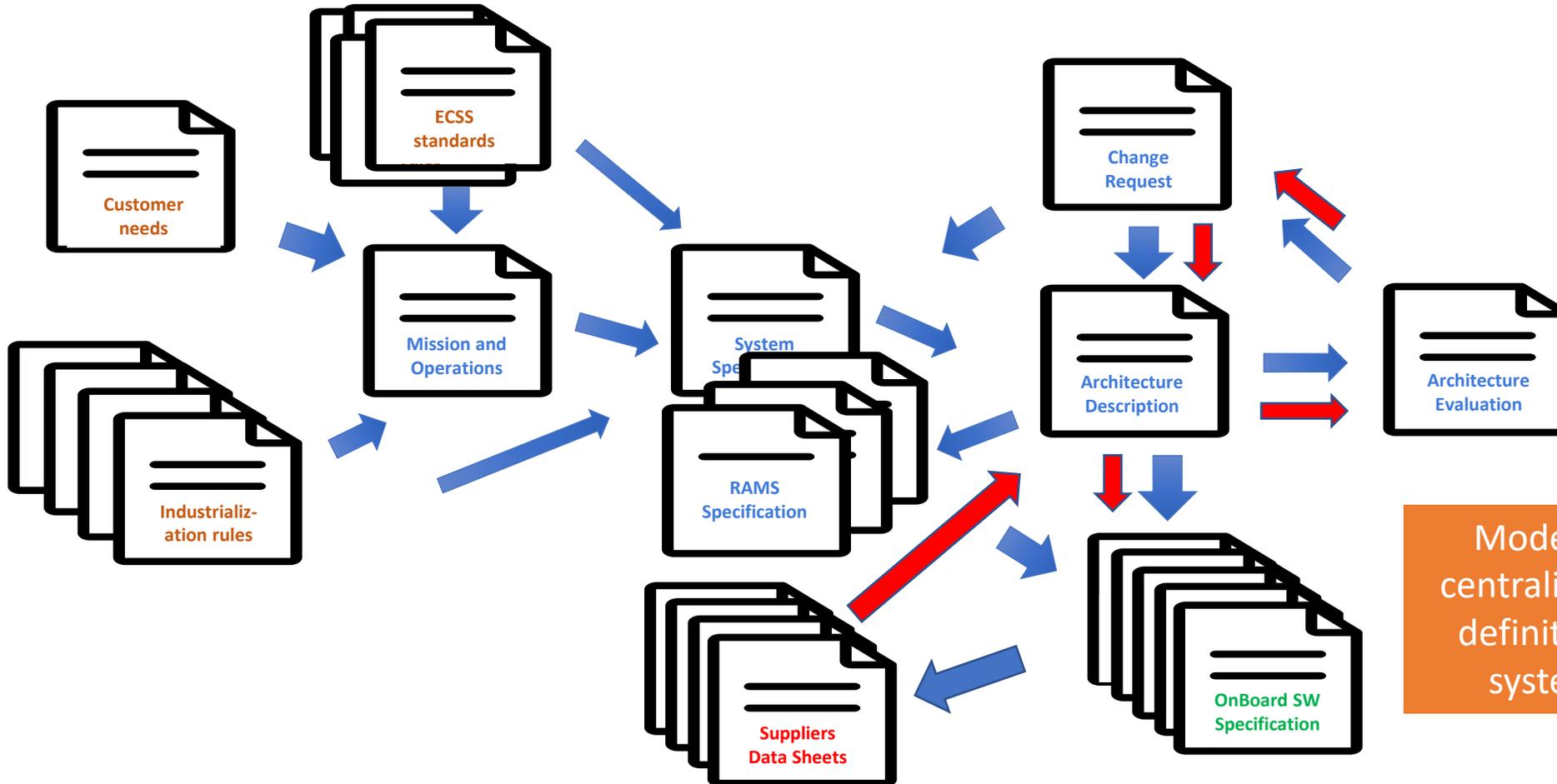
Overall, the activity shall seek to **demonstrate the benefits of an MBSE approach versus a traditional paper-centric approach** and shall seek to **position a reference IOD system model such that it can be a starting point for an MBSE approach for a future IOD mission.**



1. Analysis of pain points/Challenges and selection of MBSE tool

Recall : “completeness” and “consistency” challenges

- From document-based approach...to a centralized model, to better address consistency and completeness of system requirements



Model as single source of truth= centralized repository that eases the definition and navigation amongst systems engineering artefacts)

- In 2017 Airbus DS decided to define a study to assess the different MBSE tools with a formal approach
 - Samares Engineering was selected for this study
- In 2018 this study was extended to consider interoperability with Requirements, Design, optimization and V&V
 - Samares Engineering was confirmed for this extension
- The next slides give a short summary of the final presentation (mid 2019)

Objectives & context of study

Purpose: provide an impartial assessment of tools' capabilities in order to:

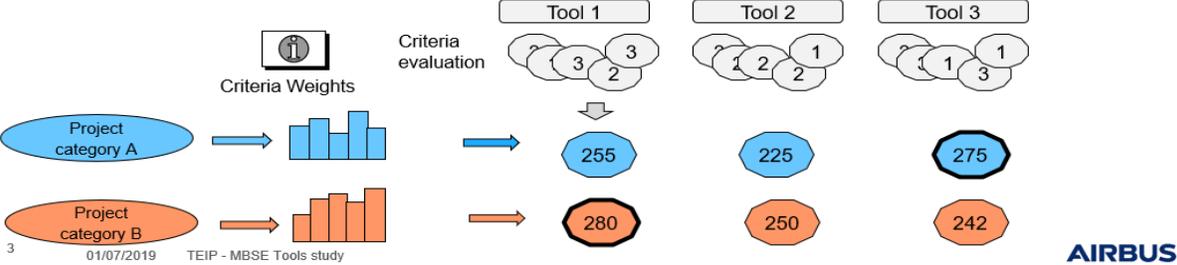
- Support projects efficiently in their tool selection
- Attempt to reduce the number of MBSE tools we need to support

MBSE tools are assessed according to categories of projects:

- Focus/coverage = Systems Engineering activities on design phase
- Scope = Airbus DS projects (global portfolio)

Assessment = formal approach based on criteria evaluation and weights according to project categories (see next slide for details)

- Gives a total score for each tool based on each project category
- → highlight best "matching" tools for each project category



Approach used for assessment

Each criterion is defined and detailed with a set of supported capabilities

- Goal / Rationale and scope + example
- Detailed tool capabilities
- ID

Measure of criteria defined **before start of assessment**

- Expected capabilities support for maximal mark (=3)
- Expected support to get mark = 2
- Expected support to get mark = 1
- Otherwise: mark = 0

Note: the assessment is realized at a given point in time, based on the available versions at that time, so it is subject to evolutions if new versions are published

Mark is given according to the coverage of those capabilities (from 0 to 3)

Evaluation done independently on the weights and on the projects

Evaluation performed by an external neutral consultant

Evaluation mainly done by experimenting the tool – sometimes collected from tool publisher → clearly identified (dedicated column)

Mark is commented (justified) when needed

See slide 6 for detailed MBSE tools list with versions

Zoom

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AIRBUS

CATEGORY	CRITERIA	COMMENTS	Goal/rationale and scope - example	Detailed tool capabilities / requirements	ID	Expected performance for maximal mark (=3)	Performance to get mark = 2	Performance to get mark = 1
Capabilities	Model execution capabilities		input and outputs	Ability to record simulation scenario (CSV file, sequence diagram...)	MEG3	Can store execution of simulation as a sequence diagram or CSV file with all events injected and time between each step - simulation trace can be visualized	Can store execution trace of simulation but does not record time duration	Can store execution trace but can not visualize it nor record time duration
				Ability to set breakpoints in the simulation and pause simulation to observe model (values of properties)	MEG4	Can set breakpoint on any model element visible in the execution - can watch all model elements (values of properties) when model execution is paused or even during execution	Can set breakpoints on many model elements but can watch model element values only when pausing execution	Can not watch model elements value
			Goal: manage execution of process modelling (BPMN, Activity...)	Ability to support BPMN execution	MEP1	Fully standardized execution through BPML?	Execution specified but not based on standard	Most execution decisions done by execution engine are not specified
				Ability to support UML activity execution	MEP2	Fully standardized execution (based on fUML)	Execution specified but not based on standard	Most execution decisions done by execution engine are not specified
				Ability to support other process language execution	MEP3	N/A	Execution specified but not based on standard	Most execution decisions done by execution engine are not specified
			Goal: manage execution of scenario modelling (Sequence, MSC...)	Ability to support sequence execution	MES1	Can specify signal or duration to each message and duration between messages. Execution conforms to that specification	Execution conforms to the order of messages but does not take durations into account	N/A
			Goal: manage execution of control / command	Ability to support execution of control / command model	MEC1	Fully standardized execution	Execution specified but not based on standard	Most execution decisions done by execution engine are not specified
Capabilities	Code generation customization	General code generation capability	Goal is to ensure that project can generate executable code for software or simulation means for a set of languages	Ability to generate code that can be executed.	CG1	Can generate both...		
			Goal is to ensure that code generates...	Ability to generate natively code for different targets...				
Capabilities	Model transform capabilities		Goal: automate some operations on model edition (currently done manually) Examples: checks, import of data from Excel sheet, production of indicators, code or document generation...	Ability to define automation tasks	SA1	Well defined API that can be used through script language (javascript or VB script) and code (java, python...) and management of tasks (name, classification)	No script language or API not fully documented	No scripting language nor good API documentation
Capabilities	Scripting capabilities			Ability to drive/control tool features	SA2	All tool features can be controlled from tasks	Only limited set of tool features can be automated	Very few tool features can be automated (less than 10)

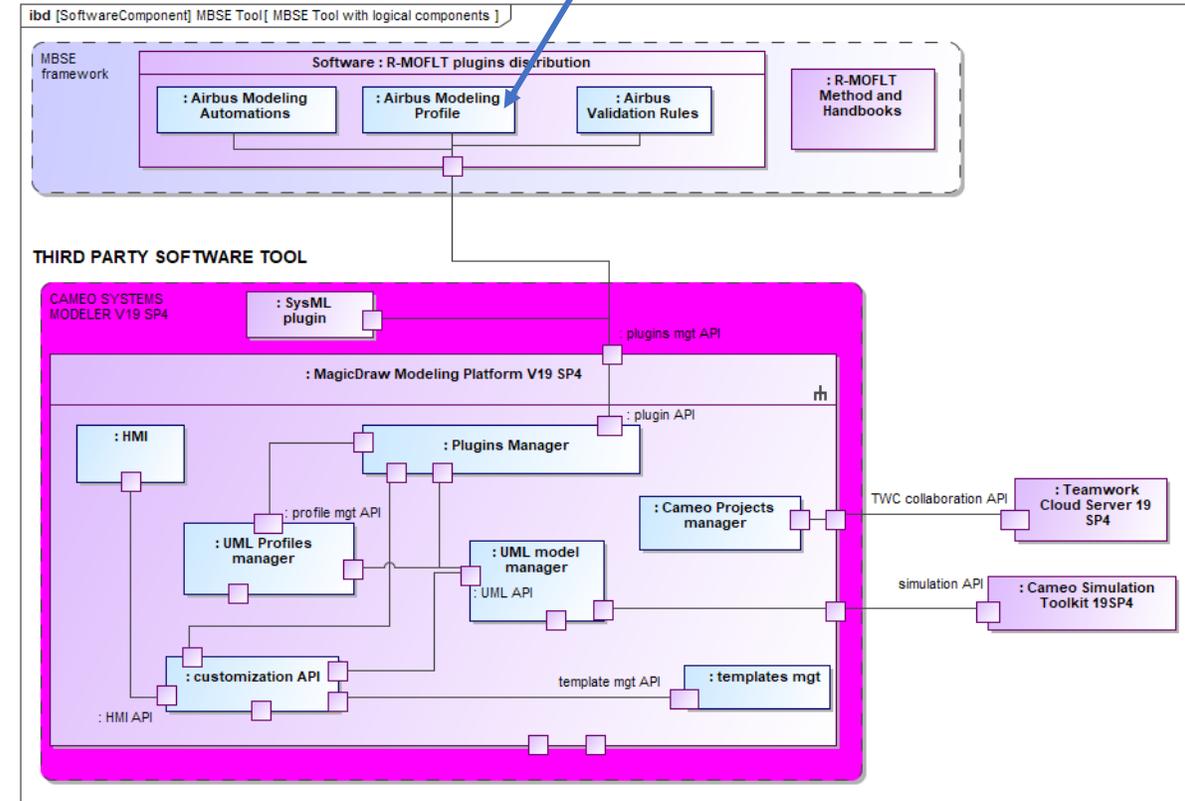
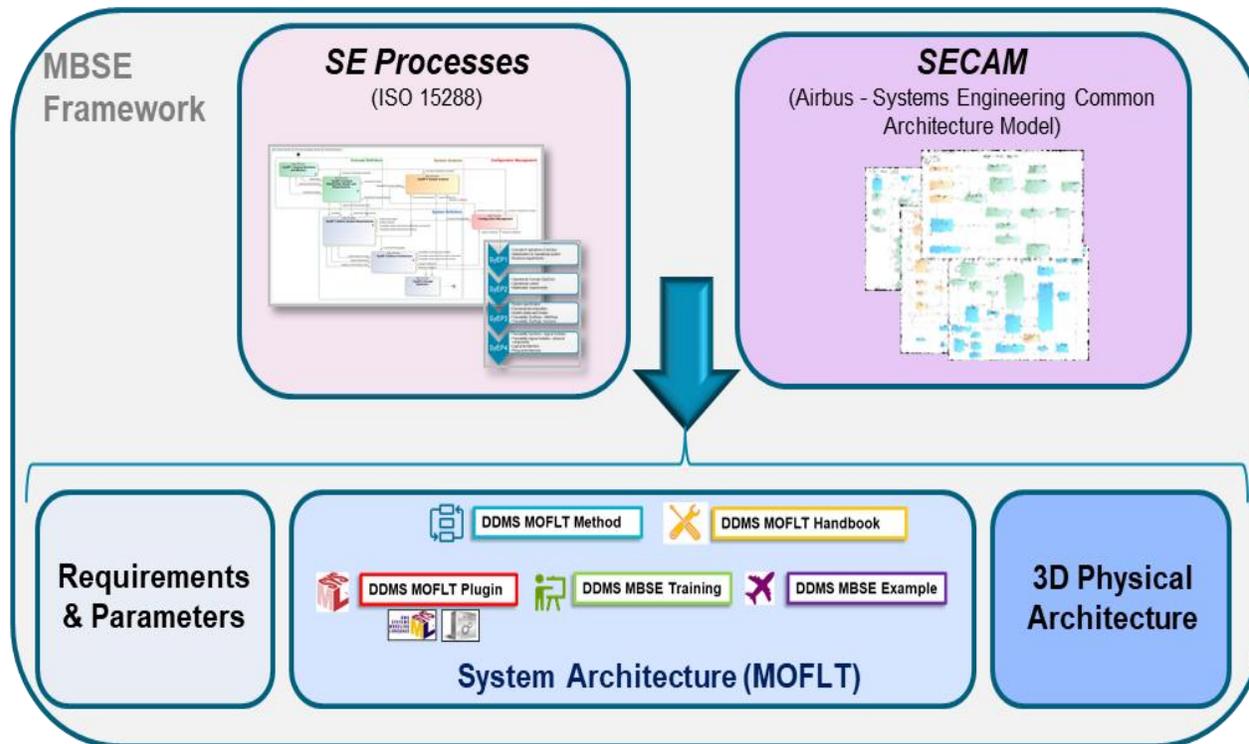
Extract of the criteria table (100 rows)

Whatever the project category and associated weights, Cameo Systems Modeler (SysML tool) was ranked in the top 2 tools and 1st most of the time

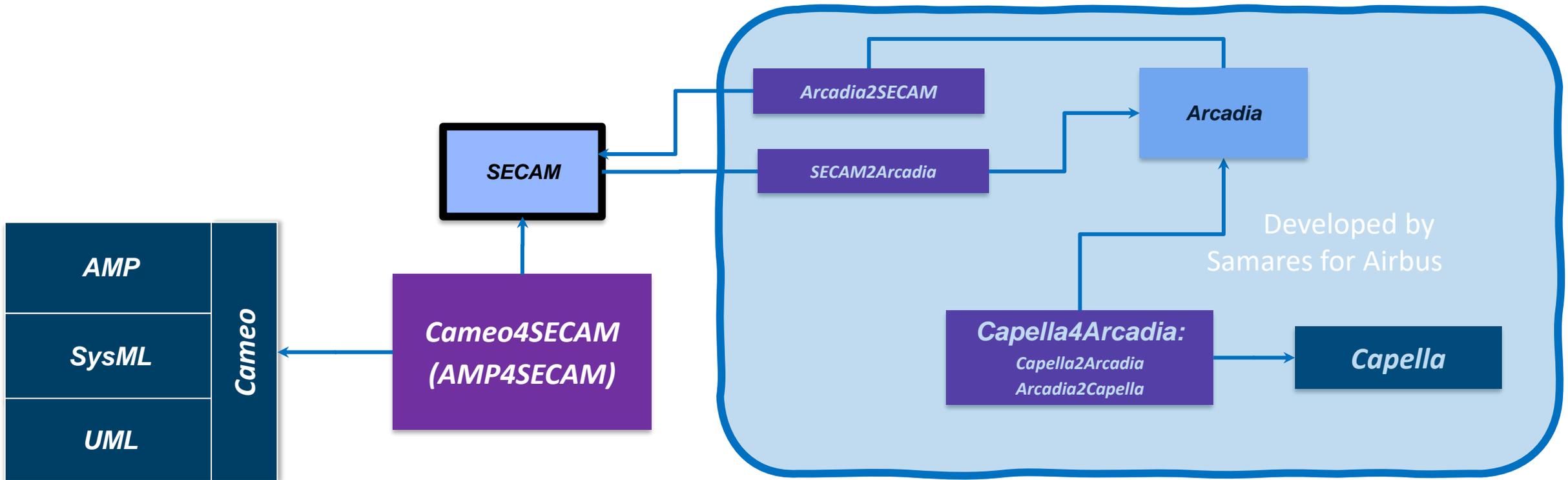
Cameo Systems Modeler was selected by Airbus DS in 2018 and extended as corporate choice in 2019 when the DDMS project started

But SysML is not used directly by systems engineers...

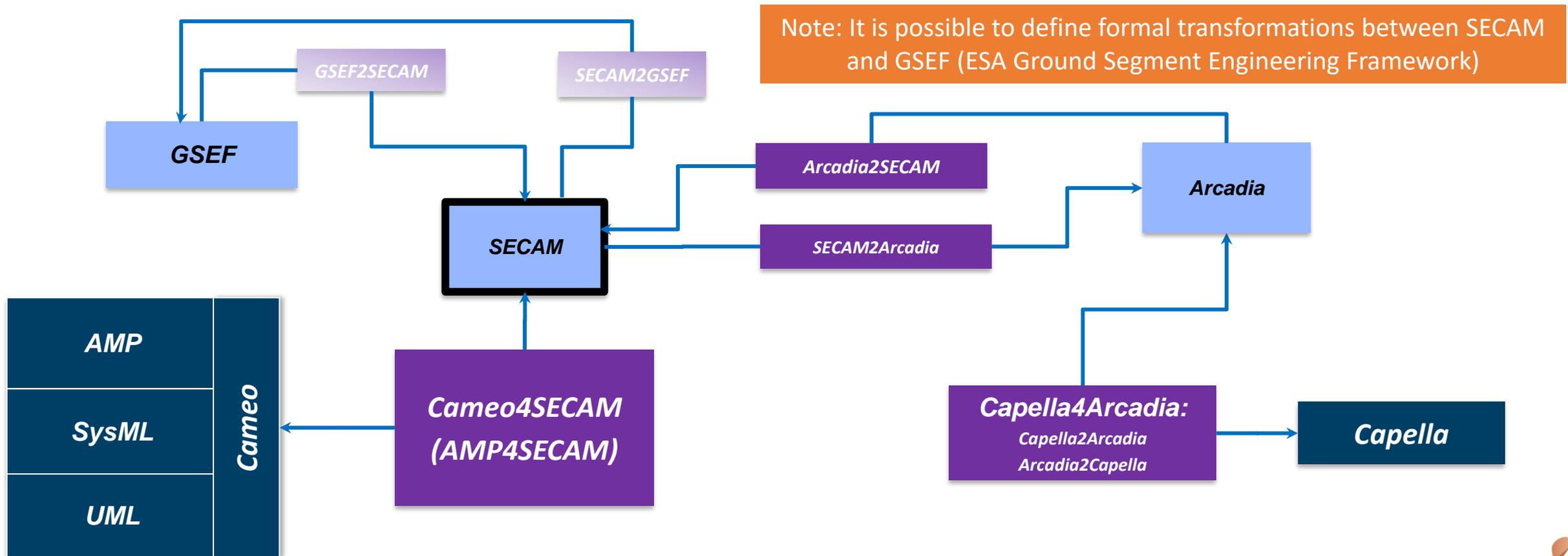
- Airbus has defined SECAM as the set of common SE concepts to be used by all Airbus projects (including Space)
- The Airbus MBSE framework is based on top of Cameo Systems Modeler and implements SECAM on top of SysML



MOFLT interoperability through SECAM pivot meta model

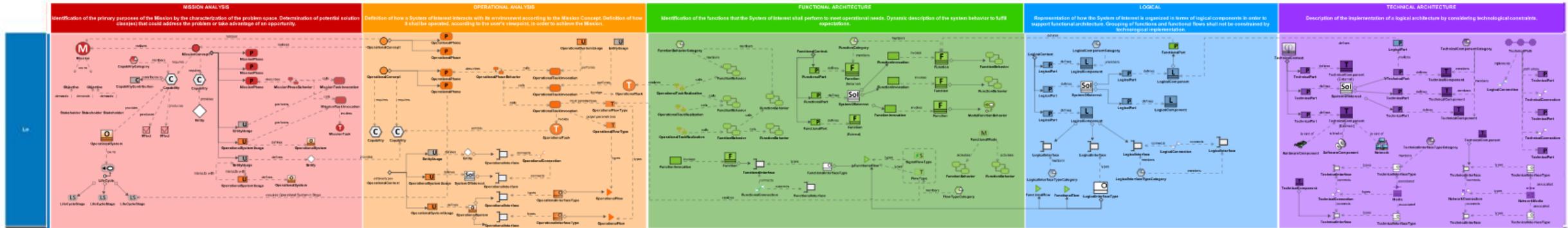


- Many similarities and a few differences
 - GSEF is more focused on the technical architecture
 - SECAM has a larger scope with mission, operations, functions and logical layers not defined in GSEF





Overview of the Airbus MBSE solution, with M, O, F, L and T viewpoints



Mission Analysis : WHAT is the problem that we need to solve, and WHAT are the potential ways of solving it?

- Definition of SoS Mission : Objectives / Effects
- Determine and characterize potential ways of realizing a Mission (Mission Concept)

CONOPS - Concept of Operation

Operational Analysis : WHAT the System of Interest will do to contribute to the mission ? What is the context of the SOI ?

- Definition of Operational Concept focusing on a Entity : Context / Constraint / SOI
- Definition of Operational Scenarios consistent with Mission Concept

OPSCON - Operational Concepts

Functional Architecture : HOW the System of Interest will work to meet expectations ?

- Definition of execution sequence between functions to realize operations
- Definition of structural arrangement of functions & interfaces

Logical Architecture : HOW the System of Interest is organized ? (Abstract Component)

- Definition of logical components + logical interfaces
- Allocation of functions to logical components

Architecture Dossier / System Interface Document

Technical Architecture : HOW the System of Interest will be implemented ?

- Definition of technical components & Interfaces
- Realization of logical Components / Interfaces by technical Components / Interfaces

Preliminary evaluation results

Objectives	Evaluation
Quantify savings on projects deploying MBSE/MOFLT method	<p>~10% savings for Phase 0/A projects</p> <p>~60% potential reduction of harness CnQ based on ESM database</p>
Confirm acceptance of the MBSE/MOFLT method in the teams	<ul style="list-style-type: none"> • Confirmed. • All teams feel comfortable with the MOFLT method utilization. • Learning curve is shallow. Nice quick process for using the method. • Positive ESA feedback on MBSE models at EL3 PRR • After MSR-ERO review with model presentation ESA would like to deploy the MOFLT method in another activity called 'TRUTHS'.
Assess if savings reported in the literature can be confirmed	<ul style="list-style-type: none"> • Confirmed. • The expected range was 10%-15% in phase 0/A/B1 • The big savings (lower CnQ) are expected in later phases as the design becomes mature earlier (-60% of reduction in design defects). • Overall MBSE approach needs to be further prepared to increase these promising figures.

MBSE needs derived from pain points/challenges (OPS-SAT design)

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Need ID	Need statement
1	Very fragmented distribution of hardware suppliers	Instead of getting a few suppliers in charge of the delivery of several pieces of equipment, there was a requirement to use COTS components, which led to the use of many technologies and many sub-systems coming from various suppliers without global consistency. Note: there are some problems found using COTS: - Migration was needed due to radiation => impact on reliability - Protocols and interfaces were those proposed by suppliers and not often compatible system to system (I2C for example) - Assembly, the size was the one proposed and not optimized	No. This point is mainly related to agreement processes (acquisition and supply). From our experience, modeling can not help in such processes.		15	Use of low maturity standards	Implementing standards that are not mature is a source of problems. Standards are not always as unambiguous as you might think, even though they are better than nothing.	No. Use of TRL evaluation early seems a good idea.		MBSEF-ON1	Technical architecture modeling view showing the different bus interfaces and with live support on compatibility of interfaces (graphical error if bad connection)
2	Several avionics networks	Traditionally there is only one avionics network, proved for its reliability in other domains, like the CAN bus (governed by the automotive industry). In OPS-SAT system there were several communication systems between the components: I2C (lots of problems), CAN Bus, USB..., which led to extra efforts to ensure the consistency and the resilience of the integration, with some technologies not yet proven. Note: except CAN, most of the technologies are new in space domain.	By showing the detailed interfaces of components with the various networks, we can improve the understanding of issues about connectivity and about protocols and better analyze impacts on changes in interfaces. Perhaps a model could be used to support trade off in the selection of the COTS taking into account interfaces and interoperability	N1: Technical architecture showing different bus interfaces and with live support on compatibility of interface (graphical error if bad connection)	16	Handling errors during integration	It is key to request strict equipment handling procedures at each site for the hardware. - Items had been gone, leaving the rest of the ADCS, had handling causing the loss of a wheel and the main models could also be used to describe the handling processes and handling requirements for each component. - MRP II story - mechanical stress placing it in the container, caused micro cracks, thermal cycling did the rest. Possible oversteering that dev in sleepless on a road with no FDR protection or TDR monitoring	Yes, an integration model (a model with all virtual products assembled for final integration) would certainly help in preparing integration in good conditions. Models could also be used to describe the handling processes and handling requirements for each component. But it requires to define the model at the physical level and focus with specific viewpoints (electrical, thermal...)	See N5: technical architecture showing integrated components	MBSEF-ON2	Extended concepts on technical architecture modeling view to add interference properties on HW components.
3	Interferences between subsystems	There were also issues coming from interferences between the different subsystems. This situation led to efforts to isolate those different subsystems.	Can be helped/mitigated by identifying interference properties on the different hardware components, to see which pieces need to be placed at a certain distance or shielded from each other. An interference analysis model could be used as a complement to the system definition model (but this is specialty engineering)	N2: Extended concepts on technical architecture to add interference properties on HW components.	17	Integration tests not always performed in representative conditions	Some units were not tested in representative conditions during some of the integration stages, which led to discovering that the OPS did not work.	Yes, focus on operations (operational scenarios, phases, behaviour, conditions) seems a good idea, but "environmental constraints" shall be added in the operational model (and tests shall be driven through	N4: ability to model Mission, Operations and refine those operations into functions, logical and technical architecture with full traceability	MBSEF-ON3	Extended Geometry and sizing concepts on technical components visible on technical architecture modeling view.
4	Small size of the satellite	Many problems seem to come from the small size of the spacecraft. The reduced size required a lot of efforts in optimization of space to allow assembling the different items in the restricted volume with the right isolation.	The model could contain sizing information to allow the global sizing and help for accommodation. A 2D geometry view (face by face) could give some indications on the	N3: extended Geometry and sizing concepts in addition to technical architecture.	20	Lack of experience in estimation of efforts	Some tasks were underestimated: building ground stations, configure ADCS systems...	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and their missing some.	See N12	MBSEF-ON4	support 2D geometry views (face by face) in the technical architecture views.
5					21	Some system requirements not checked before integration	Some errors were not captured before integration, and it was impossible to do it afterwards due to access problems. Some protection requirements were forgotten, and was difficult to add after integration. The team discovered during integration and environmental testing that the user transfer firmware was not of date functional in the procedure, but very noisy. Had to work efforts and the design of a new solution to ensure operations in flight.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and their missing some.	See N12	MBSEF-ON5	technical architecture view showing the integration (mechanical, electrical, buses) connections of the physical components
6	Catastrophes	EPS unable to boot in case of dead battery. It was not clear at all from the datasheet. Note: never trust datasheet or technical components, especially from new space companies.	component. Modeling will not fix the fact that the information is erroneous, but can absolutely help in formalizing the information and combining different sources into a single source of truth.	found in the model (connectivity, simulation...) could quickly lead to its related data in the datasheet and easy to find the source of error.	22	Missing Verification matrix and lack of verification progress follow-up	One of the most useful documents produced on the advice of an STEC reviewer was the AV and O&M testing spreadsheet. This listed the tests intended, the goal of the test and a sequence of execution dates and comments. It was color coded so that it had to all be green when completed. It gave the team a great overview of where they were and what the problems left to solve were (also for the reviewers).	Yes, by formalizing the verification procedures and their traceability to system requirements.	N7: formalization of verification procedures and traceability of verification procedures to requirements	MBSEF-ON6	Ability to trace any technical component to both its datasheet document and also to its measured performances. Rationale: any component issue found in the model (connectivity, simulation...) could quickly lead to the related data in the datasheet and ease to find the source of error
7	Lack of tests by manufacturers on the expected scenarios	There was the assumption that you can rely on the manufacturer for some tests. But some scenarios had never been tested before. A lot of time was spent to fix problems. A lot of exchanges were needed to ping the manufacturers. Some manufacturers said that the detected error is a problem with their product, but with the test something else, or they responded, "I do not want to fix it". A lot of work was performed to detail the specification and the tests. There were promises that subsystems should have already flown, but this it was not the case.	Modeling can help in formalizing a set of expected scenarios and show the collaboration of components in those scenarios supported by functional chains	N7: Technical architecture (with connected components) mapped to functional chains that realize operations.	23	Test driven software development	They will never get done, or the team will face a messy spaghetti afterwards. At least the critical functions need to be tested as they are written, so it is key to identify them and make sure it is done and reviewed.	No		MBSEF-ON7	Technical architecture (with connected components) mapped to functional chains that realize operations.
8	No means to guarantee that manufacturers respect their commitments	The Manufacturer of PCBs refused help to fix issues. There was no way to force manufacturers to comply with their specifications. One reason may be the very limited budget for each subcontractor (around 300 KE)	No, this is more about agreement/supplier processes		24	Diagnosis tooling to debug or to follow operations	Debug parameters - Missing - Missing reports - Missing CDR error counting and reporting They lacked the tools to analyze ground activities with SIC data.	No		MBSEF-ON8	Modelling of same scenario in different contexts, and analysis or simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts
9	Limited tests on ground	Because of limited tests on ground, the right parameters have to be adjusted after launch Calibration was done within a month. The full duplex transceiver was only tested with cables: the interference was not detected. Note: Time could have been saved by investing in test facilities for low maturity or recent technologies.	Modeling can help in formalizing a set of expected scenarios with different contexts (on ground and in flight) to appreciate the differences in test facilities and in interactions.	N8: modelling of same scenario in different contexts, and analysis or simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts	25	Configuration management issues	Some inconsistencies were discovered very late because of some parameter values that had not been recorded before the launch (including configuration parameters for IR and TIS. Some services of files to upload had the wrong version, and not everyone used the latest TIS, which led to synchronization problems).	Updating the model instead of documentation help defining compatibility and / or impact on design / software / protocols. Diversity (variability) can be helped along with Product Line Engineering models.	N18: Product Line Engineering modeling	MBSEF-ON9	Need for modeling of behaviour of a transponder.
10	Transponder issue	There was a big problem with the transponder commanding time, which was far below the expected performance. Commissioning had to be thought differently due to the bad performance of that command link. The command link was a prototype. Their tests were not representative concerning the interference.	Yes, a specific modelling of the transponder expected behaviour and dysfunctional behaviour would certainly help in better understanding and anticipation of possible issues. Tests are as always needed to determine the performance of the requirement, but modeling can absolutely help in determining the expected behavior and the expected performance, as well as help with identifying non-normal scenarios and how the different parts of the satellite should react in these cases.	N9: need for modeling of behavior and anticipation of possible issues. N10: modeling of dysfunctional behaviour and analysis of errors and their propagation.	28	Operations concept not planned before launch	In OPS-SAT orbit, all the passes are outside working hours. The "noble" aim was to have all operations automation automated to that this would not be a problem. However, in reality, there were many problems with the ground stations and spacecraft that made it very difficult to rely on automation alone, e.g. one problem and the entire system was the receiving and morning would be lost. The only way to accurate progress was to add manual operations (at least partially) react to these problems.	Yes, mission and operation formalization can surely help in better understanding. Idea would be to build a framework for "mission planning" to ease the building and validation of experiments on the ground => requires conceptual framework for experiments with the use of resources. Warning: equations can be complex and should take time into account. As well as identifying this risk through dysfunctional scenarios early in the development process (defining expected and dysfunctional behavior)	N19: mission planning modeling supporting time.	MBSEF-ON10	modeling of dysfunctional behaviour and analysis of errors and their propagation.
11	Bad design of some key components	ADCS was designed with a PCB with 4 layers. This was a bad design with a lot of issues.	Yes, by illustrating the bad design to explain it to the concerned supplier.	N11: a technical architecture traceability	29	Lack of training or late training	This project had continuously changing membership in the form of teams and 100% on F&C side. The only condition has been industry, and training is too much to ask for, at least a smooth handover in any chosen media between (presentations/emails) would have helped everyone speed up and start contributing more constructively sooner.	Yes, model can help in better description of the system with navigation and points in the model, easier than with slides or word documents	See N14 N20: ability to formalize behavior and simulate the model to check if formalized behavior is accurate	MBSEF-ON11	technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues
12	Bad qualification of suppliers and their components	Could not add vendor parameters, due to limited budget. The TRL level of components was perhaps underestimated, or the low maturity was not fully addressed with an action plan to raise it. Note: seems related to 2.8	No, this is more about agreement/supplier processes				From these situations, it seems that the team needs a complete fixtural to test before upload.	Yes, mission and operation formalization can surely help in better understanding. Idea would be to build a framework for "mission planning" to ease the building and validation of experiments on the ground => requires conceptual framework for experiments with the use of resources. Warning: equations can be complex and should take time into account. As well as identifying this risk through dysfunctional scenarios early in the development process (defining expected and dysfunctional behavior)	N19: mission planning modeling supporting time.	MBSEF-ON12	Requirements and traceability from requirements to functions down to technical components
13	Orbit restrictions	It took years for the team to get a dawn/dusk orbit. If that restriction had not existed, they could have launched earlier and cheaper	Perhaps some analytical model can help understanding the issues related to the restricted orbit?							MBSEF-ON13	support the building of an executable model with simple communication budget evaluation
14	Some constraints missed.	Some constraints were not identified: for instance, the CAN bus could only handle 400 kbps, while the team thought they could benefit from 1 Mbit/s elements. Or some components could not communicate as expected. Some other constraints came from the whole communication chain. So, it is key to get a good view of the global communication chain as quickly as possible.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and avoid missing some.	N12: Requirements and traceability from requirements to functions down to technical components. N13: support the building of an executable model with simple communication budget evaluation						MBSEF-ON14	ability to model Mission, Operations and refine those operations into Functions, logical and Technical architecture with full traceability

29 "pain point" categories have been captured from OPS-SAT team interviews, with the support of ESA and TU Graz

21 modeling needs have been identified to alleviate those pain points

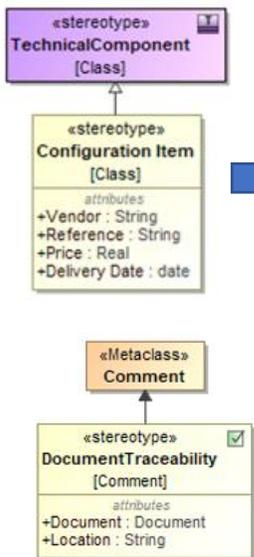
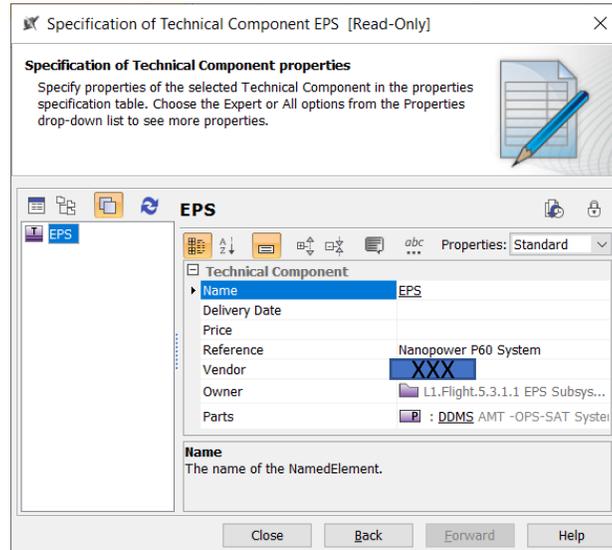
Needs for an MBSE tool, derived from OPS-SAT feedback

Need ID	Need statement
MBSEF-ON1	Technical architecture modeling view showing the different bus interfaces and with live support on compatibility of interfaces (graphical error if bad connection)
MBSEF-ON2	Extended concepts on technical architecture modeling view to add interference properties on HW components.
MBSEF-ON3	Extended Geometry and sizing concepts on technical components visible on technical architecture modeling view.
MBSEF-ON4	support 2D geometry views (face by face) in the technical architecture views.
MBSEF-ON5	technical architecture view showing the integration (mechanical, electrical, buses) connections of the physical components
MBSEF-ON6	Ability to trace any technical component to both its datasheet document and also to its measured performances. Rationale: any component issue found in the model (connectivity, simulation...) could quickly lead to the related data in the datasheet and ease to find the source of error
MBSEF-ON7	Technical architecture (with connected components) mapped to functional chains that realize operations.
MBSEF-ON8	Modelling of same scenario in different contexts, and analysis or simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts
MBSEF-ON9	Need for modeling of behaviour of a transponder.



Cameo Systems Modeler natively supports the creation of extended concepts using stereotypes and their customization (icons, rules...)

Example:

#	Owner	Document	Location
1	Payload of Opportunity	Software integration process for experimenters.pdf	p7
2	Payload Peripherals	Software integration process for experimenters.pdf	p7
3	SEPP - Satellite Experimental Payload Processor	Software integration process for experimenters.pdf	p6
4	Antenna Module	OPSSAT-SYS-SDR_v4.4_Excerpt_v1.0.pdf	p124
5	Battery	OPSSAT-SYS-SDR_v4.4_Excerpt_v1.0.pdf	p115-116
6	Core Payload	OPSSAT-SYS-SDR_v4.4_Excerpt_v1.0.pdf	p58
7	Core Payload	OPSSAT-SYS-SDR_v4.4_Excerpt_v1.0.pdf	p33

Some needs can easily be addressed through language extensions



Needs for an MBSE tool, derived from OPS-SAT feedback

MBSEF-ON10	modeling of dysfunctional behaviour and analysis of errors and their propagation.
MBSEF-ON11	technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues
MBSEF-ON12	Requirements and traceability from requirements to functions down to technical components
MBSEF-ON13	support the building of an executable model with simple communication budget evaluation
MBSEF-ON14	ability to model Mission, Operations and refine those operations into Functions, logical and Technical architecture with full traceability
MBSEF-ON15	ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate
MBSEF-ON16	ability to formalize several contexts according to the system lifecycle (not only "operations phase").
MBSEF-ON17	formalization of verification procedures and traceability of Verification procedures to requirements
MBSEF-ON18	Product Line Engineering modeling
MBSEF-ON19	mission planning modeling supporting time.
MBSEF-ON20	ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate
MBSEF-ON21	Method to support the transition of existing projects using a document-based systems engineering approach to a model-based systems engineering approach , keeping fidelity in the information translated from documents to models

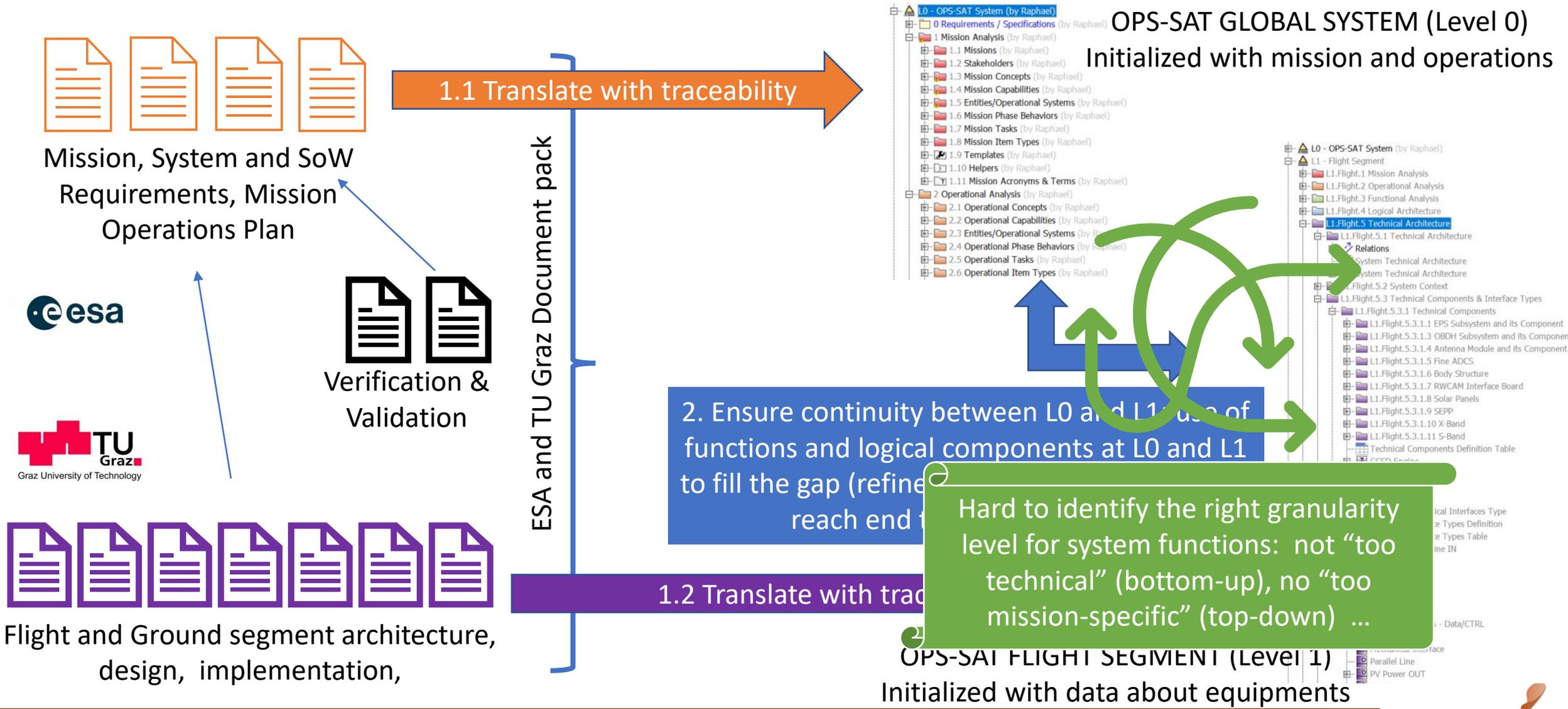
See next slides to get the compliance results

End of “Analysis of pain points/Challenges and selection of MBSE tool”

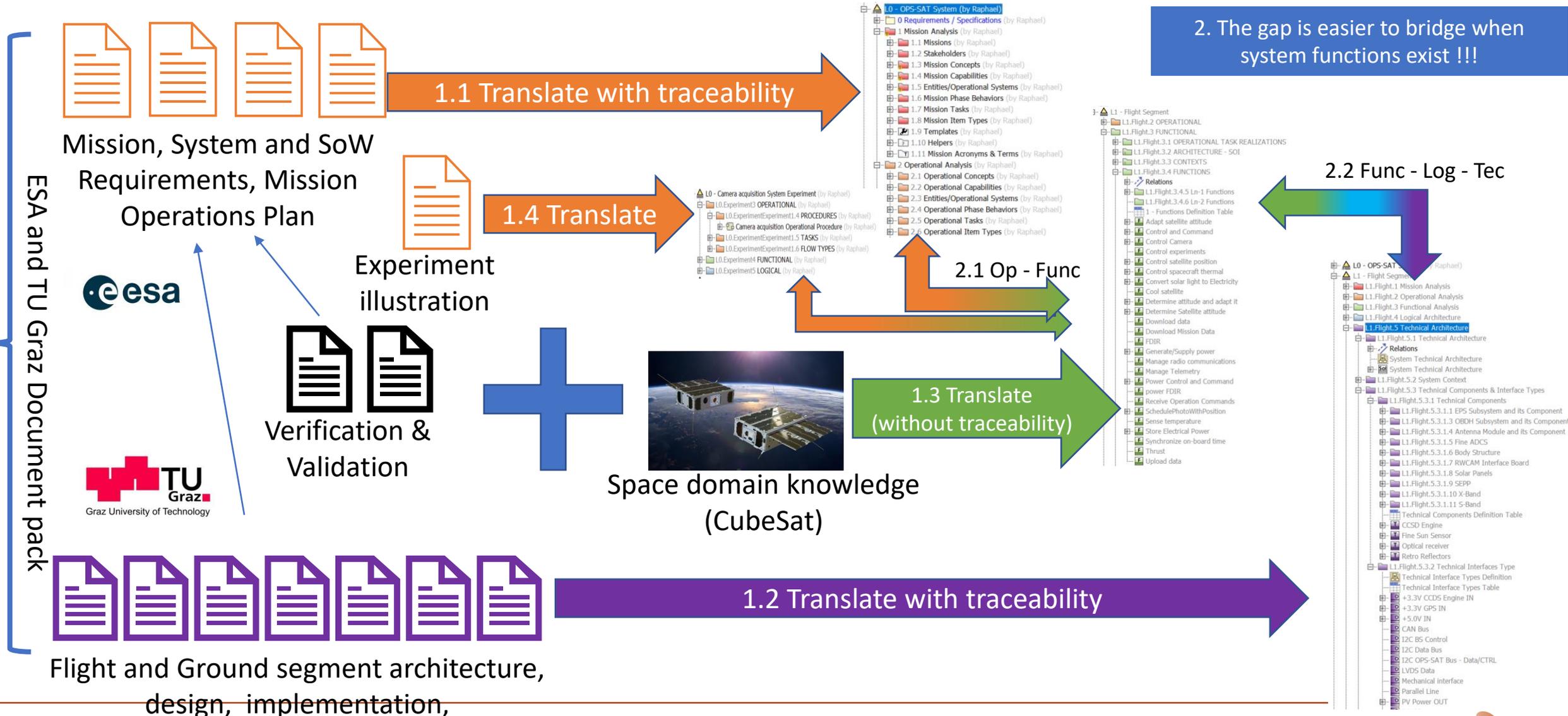
Q&A

2. Reverse Engineering of OPS-SAT mission and system from Document Pack

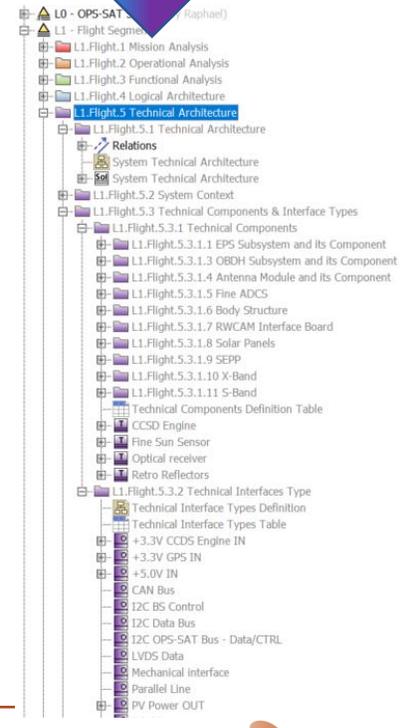
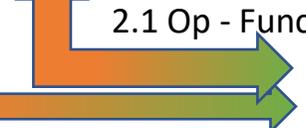
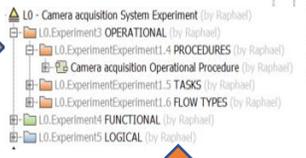
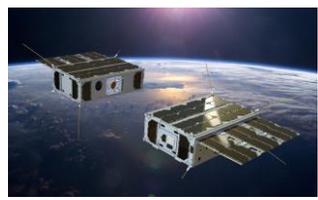
Reverse engineering modeling approach – V1



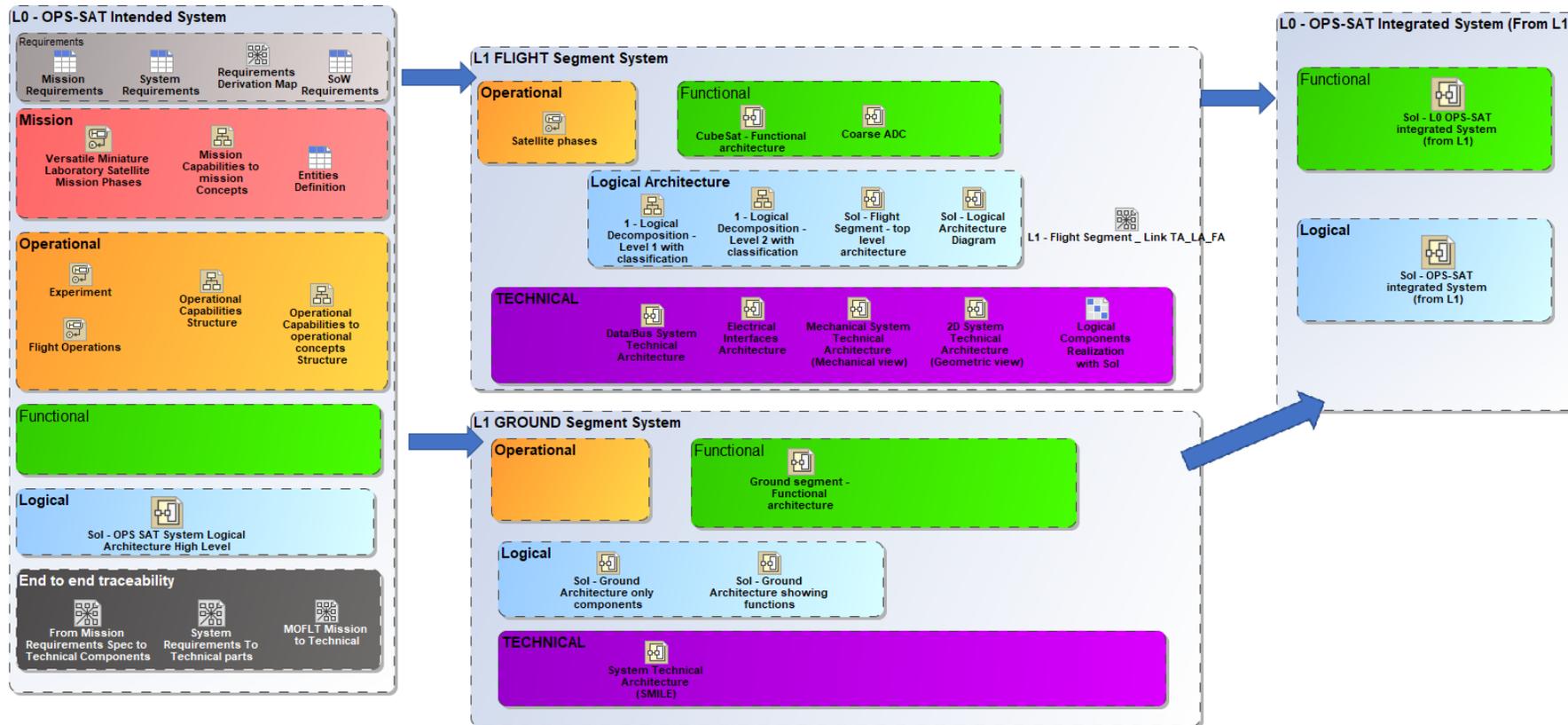
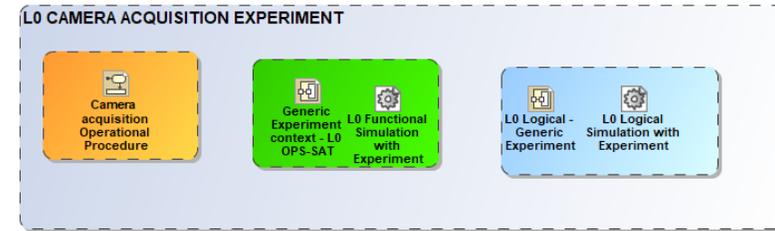
Reverse engineering modeling approach – V2



ESA and TU Graz Document pack



OPS-SAT overview (for navigation)

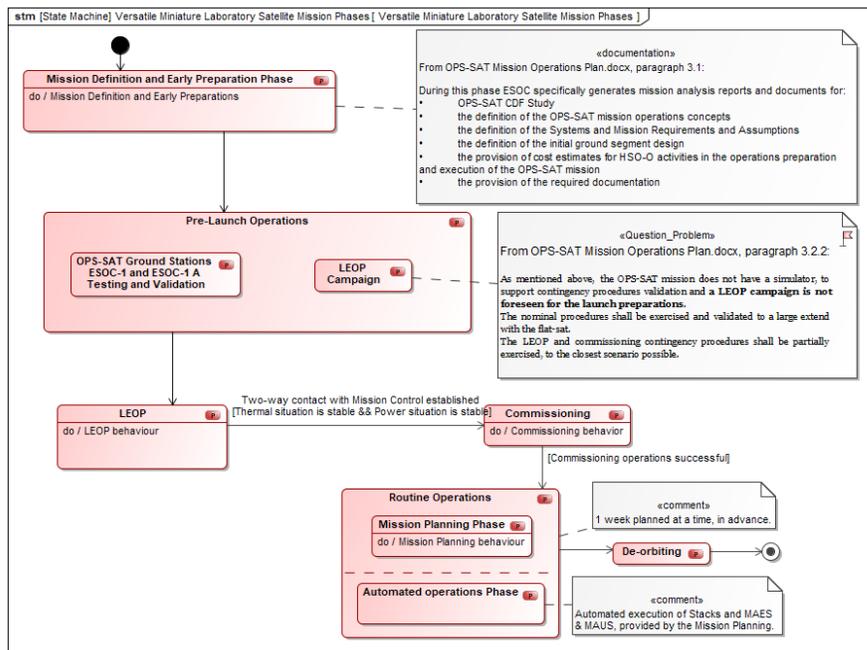


Demo 1

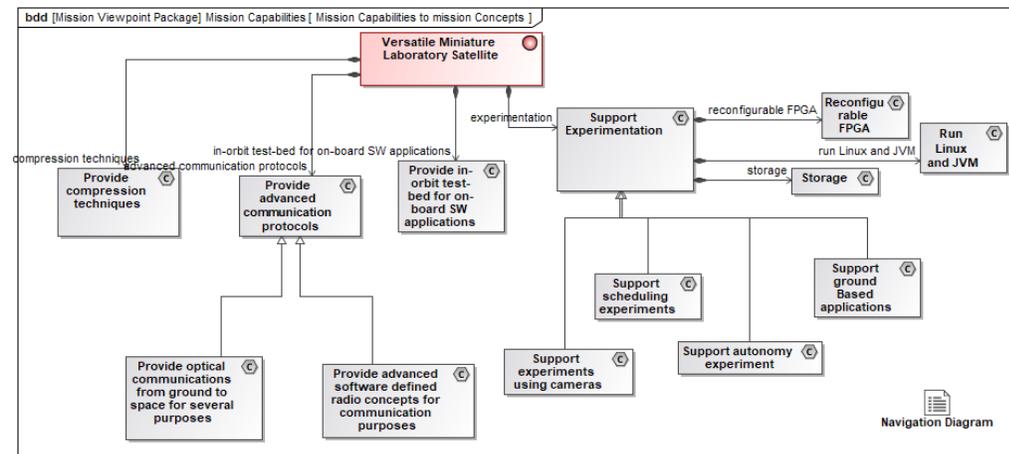
Overview of the OPS-SAT model and navigation

• Main Mission, mission concept, mission phases, mission capabilities

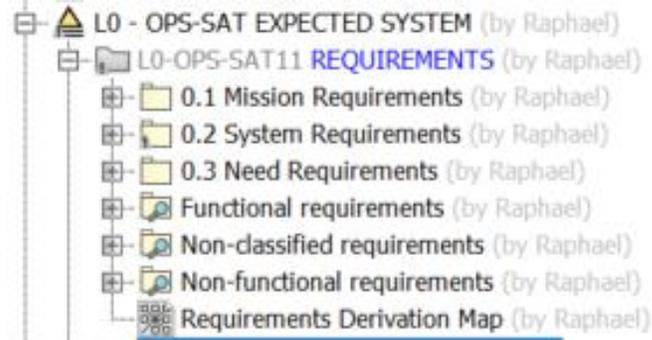
#	Name	Documentation	Objectives	Stakeholders
1	M OPS-SAT Mission: Flying Laboratory	Mission Statement: OPS-SAT is a hardware and software laboratory flying in a LEO orbit, available for authorized experimenters.	<ul style="list-style-type: none"> Allow the operation of software on-board that has ... The objective of the OPS-SAT Mission is to provide... Break the cycle "has never flown – will never fly"... 	ESA



#	Name	Required Capabilities	Phases	Entities
1	Versatile Miniature Laboratory Satellite	<ul style="list-style-type: none"> Support Experimental Provide in-orbit test-t Provide advanced cor Provide compression 	<ul style="list-style-type: none"> Routine Operations Mission Definition and LEOP De-orbiting Commissioning Pre-Launch Operation 	<ul style="list-style-type: none"> OPS-SAT Satellite OPS-SAT GroundControl Launch vehicle Space environment



All requirements imported and classified

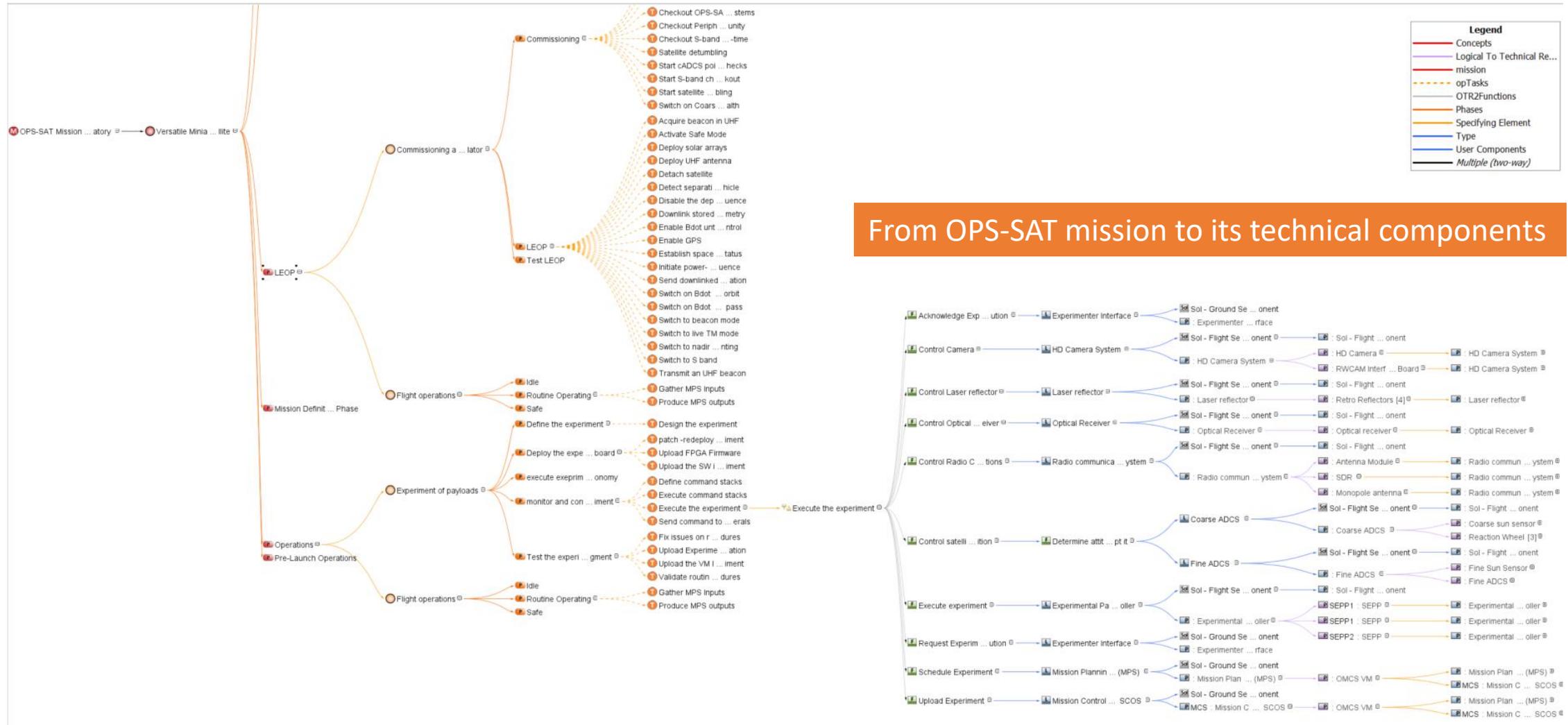


#	Id	Name	Text	Applied Stereotype	Documentation	Rationale
1	QS-M-010	Experimentation	OPS-SAT shall allow experimentation with on-board and ground software by offering a safe and reconfigurable environment for execution of software experiments that are relevant for future mission operation needs at ESA.	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	One of OPS-SAT main goals is to break the cycle "has never flown - will never fly" especially for software. Therefore new software for the ground station and new on-board software can be tested within the OPS-SAT mission.
2	QS-M-020	nanosatellite characteristics	OPS-SAT shall be a nanosatellite compliant with current nano-satellite volume and mass limitations, using reliable COTS components with flight heritage (at least two successful flights), unless justified otherwise.	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	Nano-satellites offer a great advantage in terms of cost, schedule and complexity when compared to bigger satellites. The usage of COTS components with flight heritage allows a faster qualification process and reduces the risk in terms of TRL.
3	QS-M-030	satellite orbit	The satellite orbit shall be a sun-synchronous orbit allowing communications with the mission-related ground stations at the necessary daily data transfer rates and produce sufficient power to operate the mission.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	A sun-synchronous orbit is chosen because it allows the satellite to have the fewest amount of solar eclipse time and therefore generating the most power.
4	QS-M-040	launch adaptor interface	OPS-SAT shall be compliant with an existing and proven launch adaptor interface for nanosatellites.	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	Deploying the satellite with a proven launch adaptor mitigates the risk of failure.
5	QS-M-050	Satellite lifetime	The satellite shall have a lifetime of at least one year in orbit and be compliant with space debris guidelines on re-entry. The mission shall comply with all international treaties adopted by ESA.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	The satellite shall re-enter the atmosphere within 25 years.
6	QS-M-060	Reliability and robustness	The spacecraft shall be power and thermally safe even if tumbling. The mission shall be robust against SEUs, latching events or faulty experimental software.	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	A situation where OPS-SAT is tumbling may occur many times during the operational lifetime and shall not lead to losing the mission. A robust recovery mechanism needs to be able to recover OPS-SAT into a nominal state anytime. Also a robust design is one of the important objectives for the OPS-SAT mission. It shall be demonstrated that despite using COTS components a reconfigurable and yet reliable platform can be delivered.
7	QS-M-070	Experiment support capabilities	The OPS-SAT payload shall deliver all the capabilities required for QS-M-010. As a minimum these capabilities shall include: • At least two processors running at 500MHz or more, capable of running Linux and a Java Virtual Machine. • 500MB RAM and 10GB solid storage • One or more reconfigurable EPGs	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	To fulfil the requirements that most of the experiments need, these specifications for the processing platform have been chosen.
8	QS-M-080	payload capabilities	The OPS-SAT payload shall accept upload and verification of new software images to be executed using capabilities of QS-M-070. Software experiments shall have open access to all on-board resources and systems unless justified due to safety.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	During evaluation of the experiments it came clear that most of the experiments need access to the integrated on-board systems. In accordance to QS-M-060 faulty software experiments should not allow compromising the mission. Therefore special safety mechanism should manage access to the subsystems.
9	QS-M-090	ESA mission representativeness	At least one configuration on board and on ground shall be representative of an ESA mission (including ground software and OBSW). ESOC assets including NGS-1 and ESTRACK shall be available for the mission. The alternative data link as required by QS-M-110 shall use the NGS-1 station.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	Since operation with ESA/ESOC infrastructure is needed for this mission also ESOC ground station compatible protocols and interfaces need to be used.
10	QS-M-100	S-Band rates	S-Band uplink rates of at least 256 kbps and S-Band downlink rates of 1 Mbps shall be supported.	performanceReq	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	The high uplink and downlink data rates are due to the fact that this mission is mainly focused on new software experiments. Therefore the necessary uplink data rate is needed to be capable to upload the frequent-changing software experiment in reasonable time. The downlink data rate is necessary to be able to download the vast results of some experiments.
11	QS-M-110	Recover and reset	The spacecraft shall be recoverable and resettable by at least two independent communications routes in hardware and software. One shall be through a CCSDS compliant S-band transceiver and one shall be implemented through inclusion of an alternative low-data-rate radio link typical of nano-satellites. The spacecraft shall be able to communicate with the respective ground station in any orientation.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	The alternative low-data-rate link provides a means to transmit essential and safety relevant commands to the OBC. The low-data-rate link will be always-on and its antennas will be omnidirectional so a communication will be possible even if the satellite is tumbling. The CCSDS compatibility on the S-Band link is given following QS-M-090 because ESOC infrastructure is based on CCSDS compliant equipment.
12	QS-M-120	Payload peripherals for experimenter	OPS-SAT shall have payload peripherals to be used by the experimenters.	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	During evaluation of the experiments it turned out that certain experiments will need access to payload peripherals. If the safety of the satellite can be guaranteed access to the payload peripherals can be granted.
13	QS-M-130	Payloads of opportunity	Within available margin OPSSAT shall include additional payloads of opportunity which are hardware systems looking for a flight demonstration opportunity and which can add additional value in respect of the mission objective. These payloads of opportunity are selected as the X band HDR IX (COTS), optical uplink (prime), software defined radio (prime) and retro reflectors (prime)	designConstraint	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	
14	QS-M-140	Satellite control by ESA	At any time OPS-SAT shall be under exclusive control by ESA and no experiment shall be able to block ESA from controlling the satellite.	functionalRequirement	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	Exclusive control by ESA is crucial due to safety reasons and to minimise risks. ESA can terminate a running experiment at any time if the safety of the spacecraft may be compromised.
15	QS-M-150	ECSS deviations	OPS-SAT shall be able to adopt a non-ECSS standard approach to documentation and quality assurance in order to make use of nano-satellite COTS technology and processes when justified.	Requirement [C]	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	The quality and documentation approach shall be mutually defined between ESA and the prime contractor. This approach allows an efficient way of providing all necessary documents.
16	QS-M-160	Experimental TMTC	It shall be possible to configure experimental TMTC environments in parallel to the core TMTC chain and delegate control to the software experiments up to and including the channel encoding.	functionalRequirement	DHSO-MIS-RS-100 Mission Requirement Document_v1_0.pc	This shall facilitate full and open access to changing both on-board and ground-side operations software, i.e. allow operations fully outside of the typical ESA paradigm (SCOS/PLS/CCSDS) as long as mechanism are in place to ensure that QS-M-110 and QS-M-140 are enforced. OPS-SAT will be designed to demonstrate new concepts on ground and on-board and therefore should also offer the

Note: Use of Excel sheet as intermediate artefact between PDF documents and CSM tool. CSM tool supports round trip with Excel

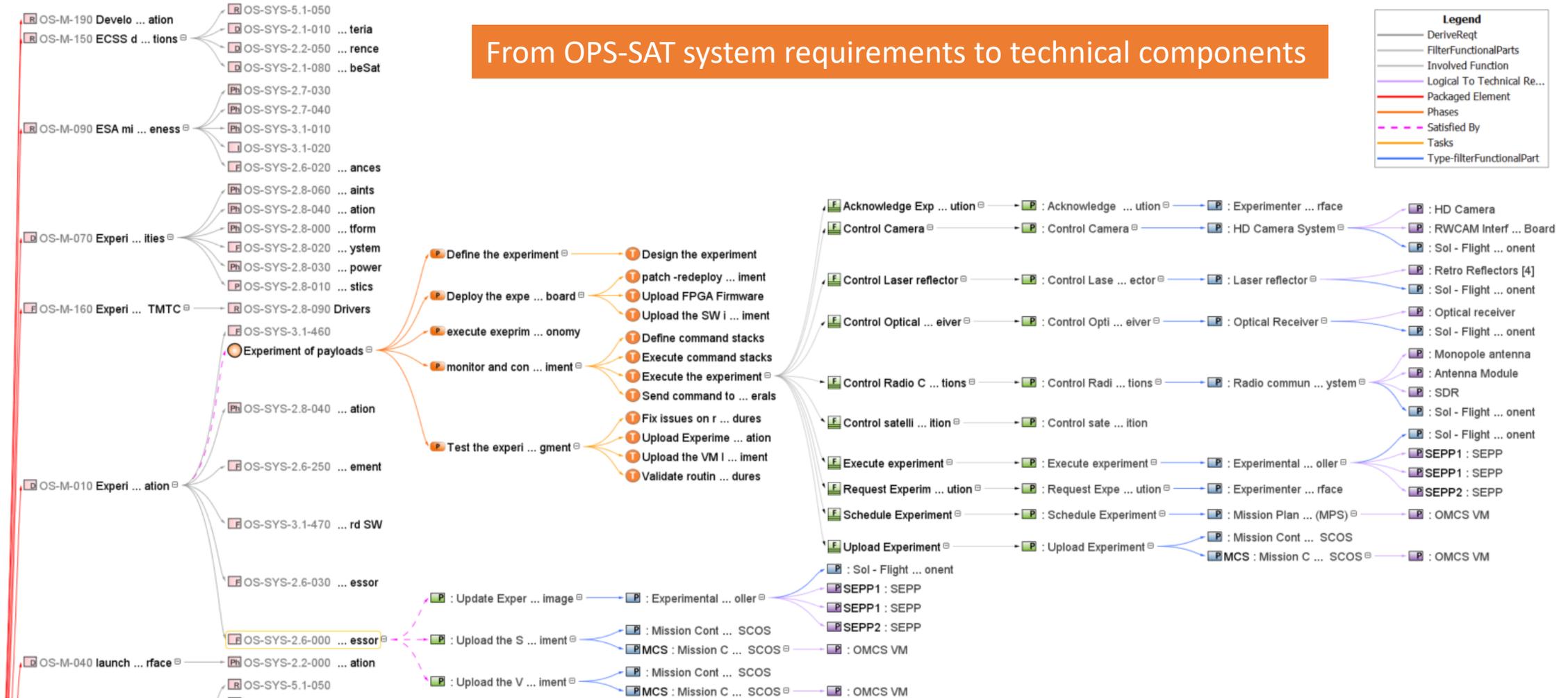
MBSE to maintain traceability

MOFLT method ensures the traceability between the different elements from the different layers and between the engineering levels

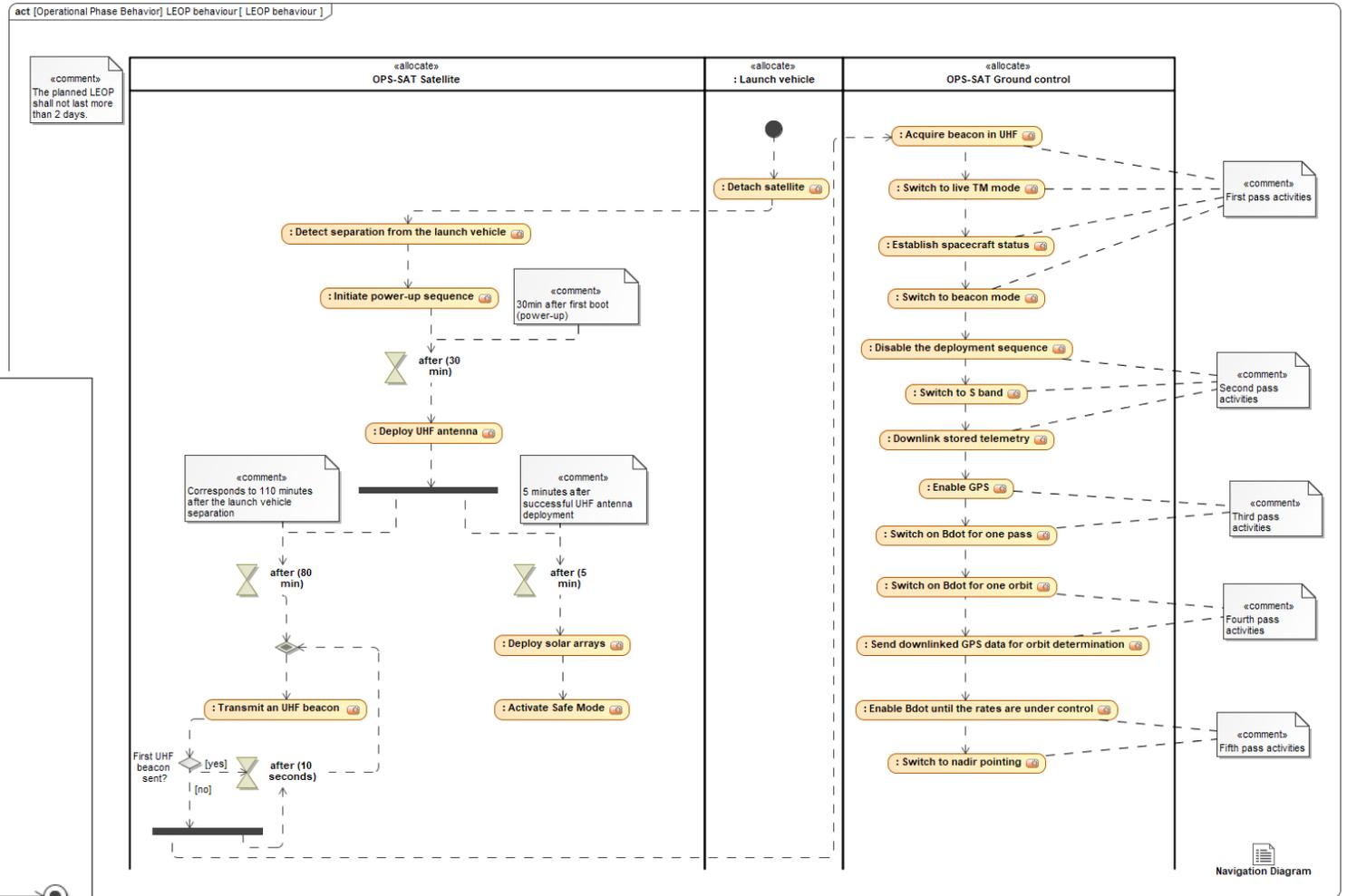
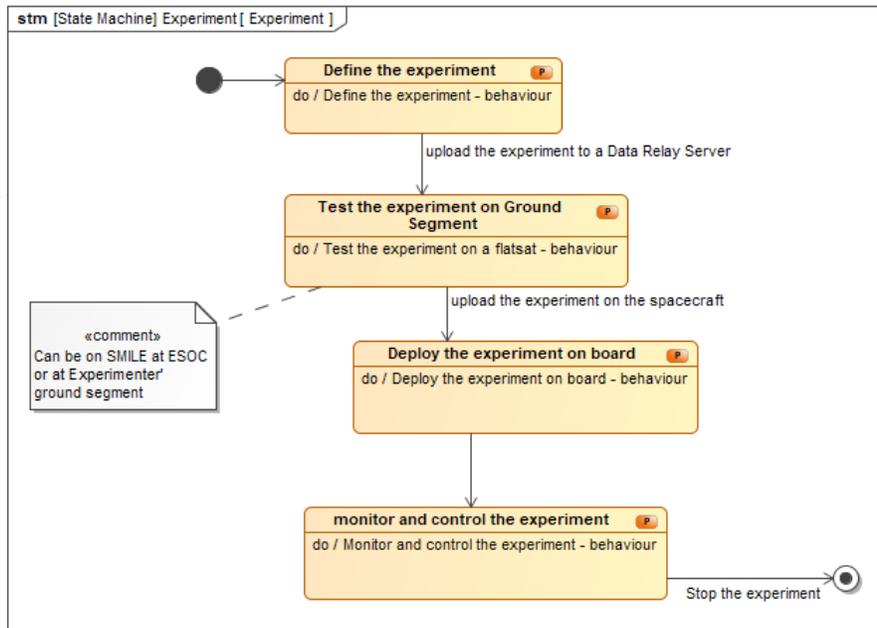
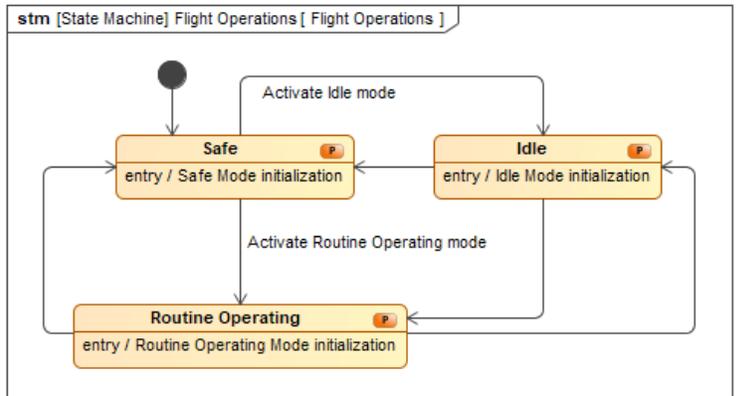


MBSE to maintain traceability

From OPS-SAT system requirements to technical components



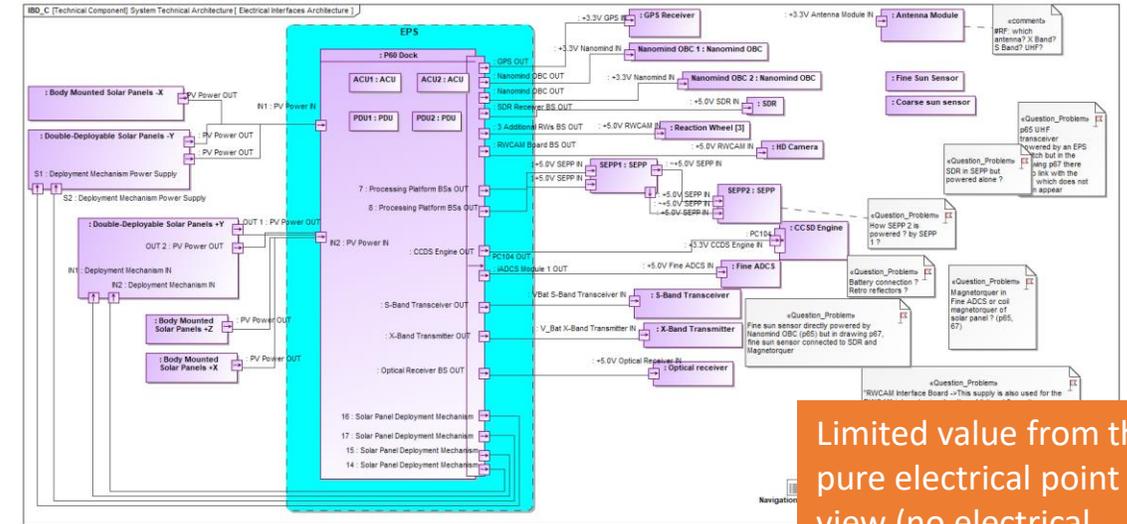
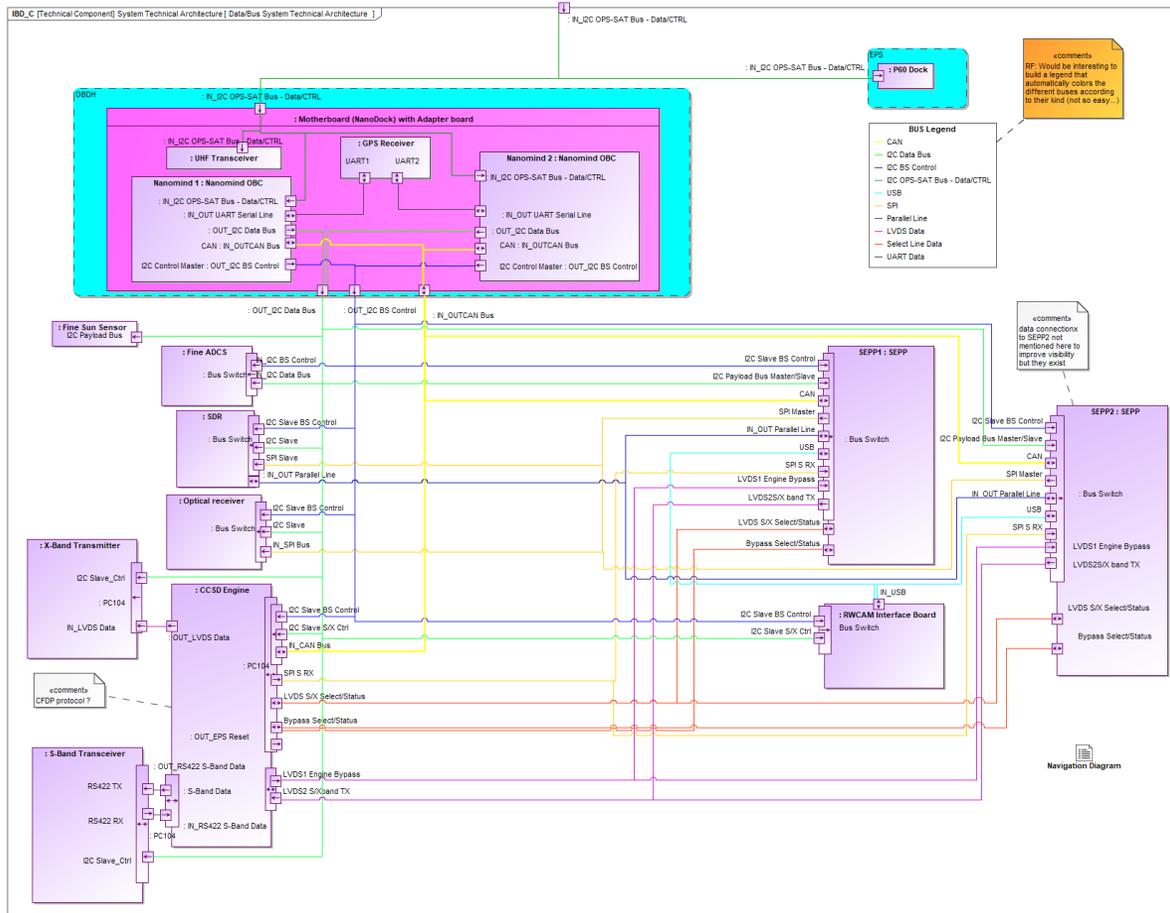
Operational behaviors



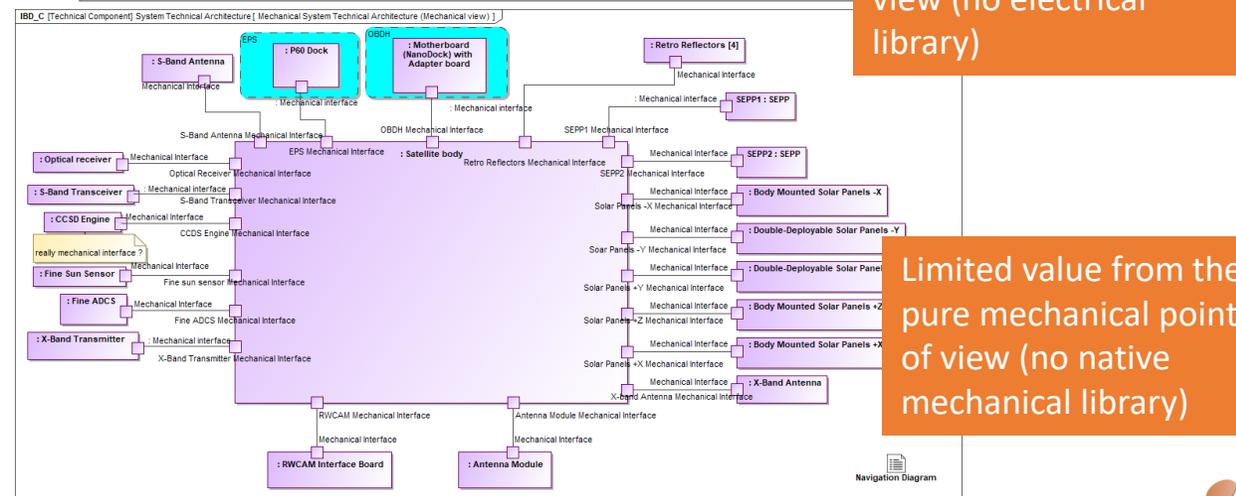
LEOP behaviour

Technical views of OPS-SAT model

3 different views of the same technical architecture => consistency



Limited value from the pure electrical point of view (no electrical library)



Limited value from the pure mechanical point of view (no native mechanical library)

Document generation

Summary of achievements after MBSE reverse engineering of OPS-SAT system

Summary of achievements with OPS-SAT model

- N1: Technical architecture showing the different bus interfaces and with live support on compatibility of interfaces (graphical error if bad connection)*

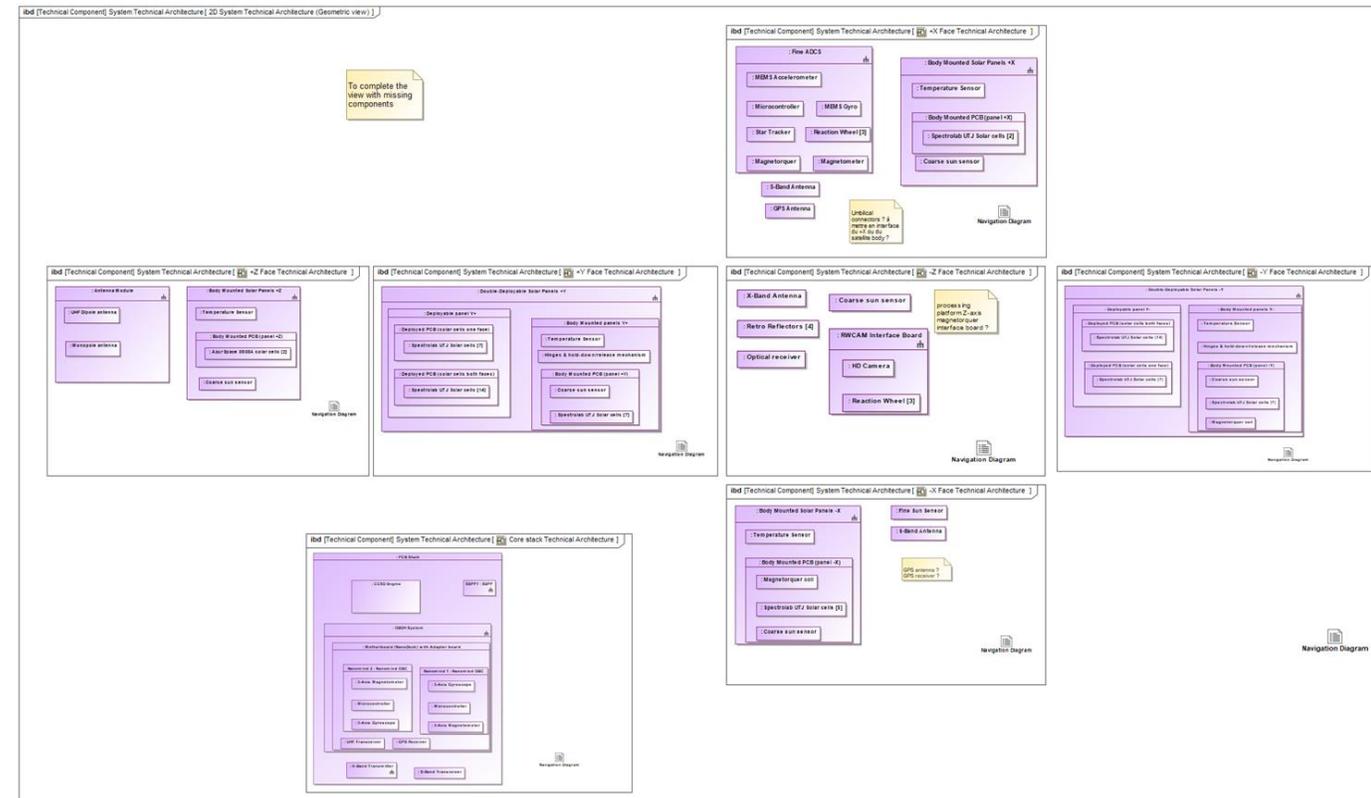
Nanomind Power supply :
[3,3V;0,130A]

GPS Power Supply :
[3,3V;0,364A]



Validation rules can work in “live” mode (real time)
Or on demand (“validate” menu)

- N4: support 2D geometry views (face by face) in the technical architecture views.*

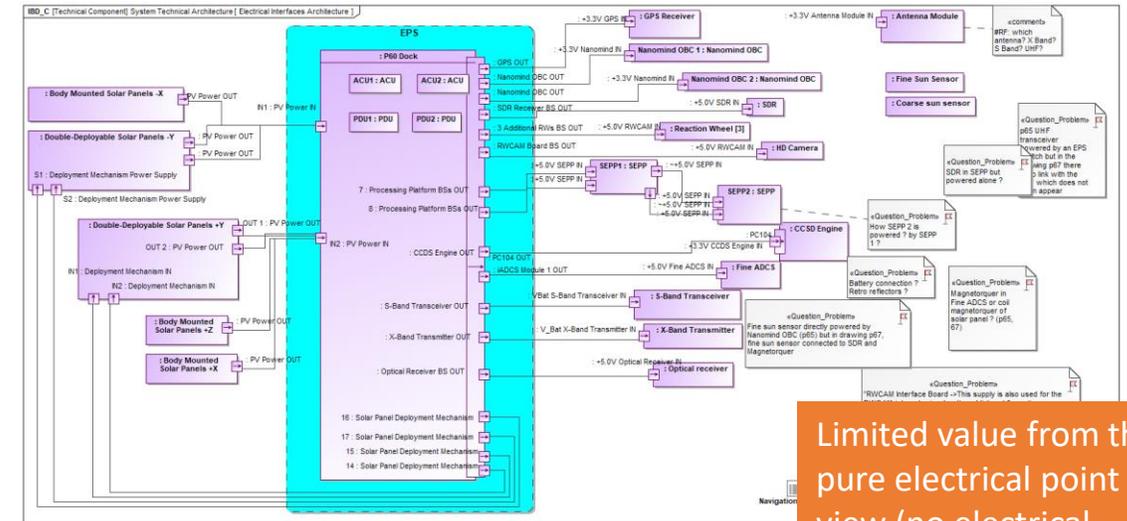
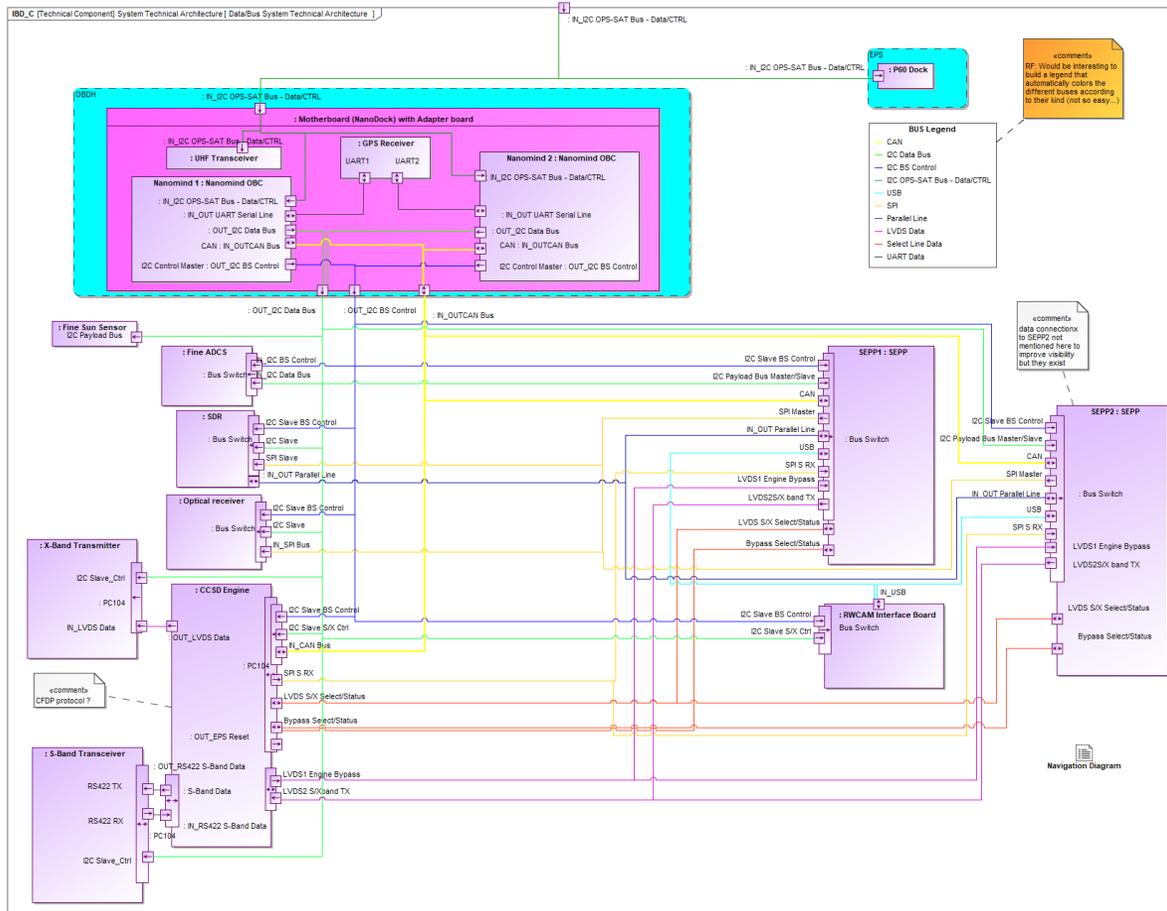


Limited value as it is not connected to the CAD model...

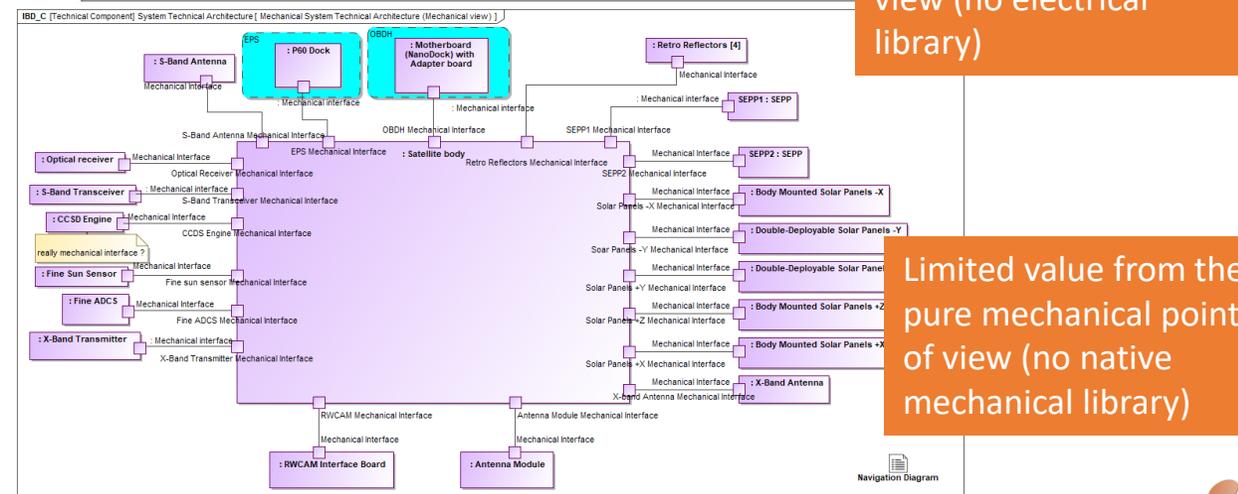
Summary of achievements with OPS-SAT model

- N5: technical architecture views showing the integration (buses, electrical, mechanical) connections of the physical components

3 different views of the same technical architecture => consistency



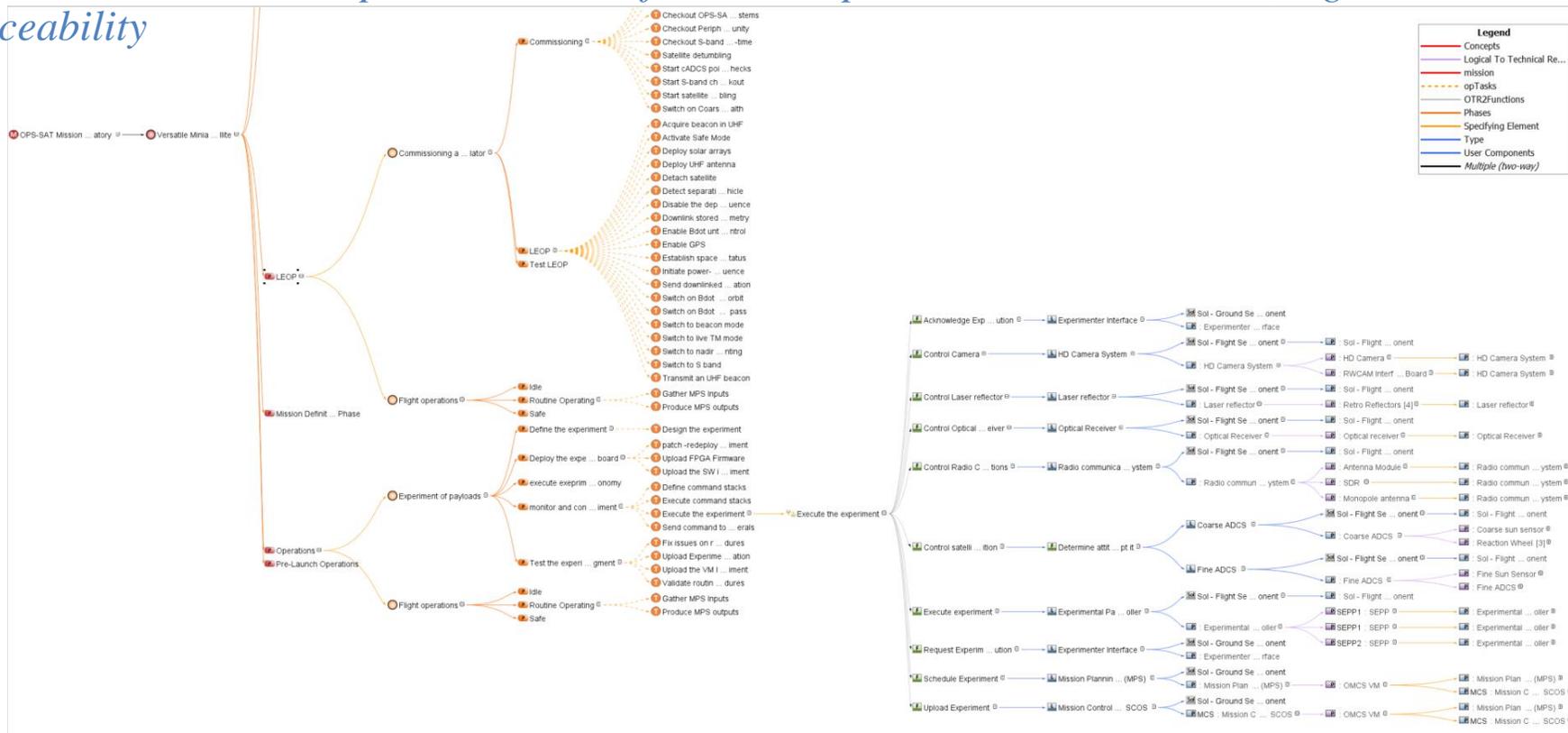
Limited value from the pure electrical point of view (no electrical library)



Limited value from the pure mechanical point of view (no native mechanical library)

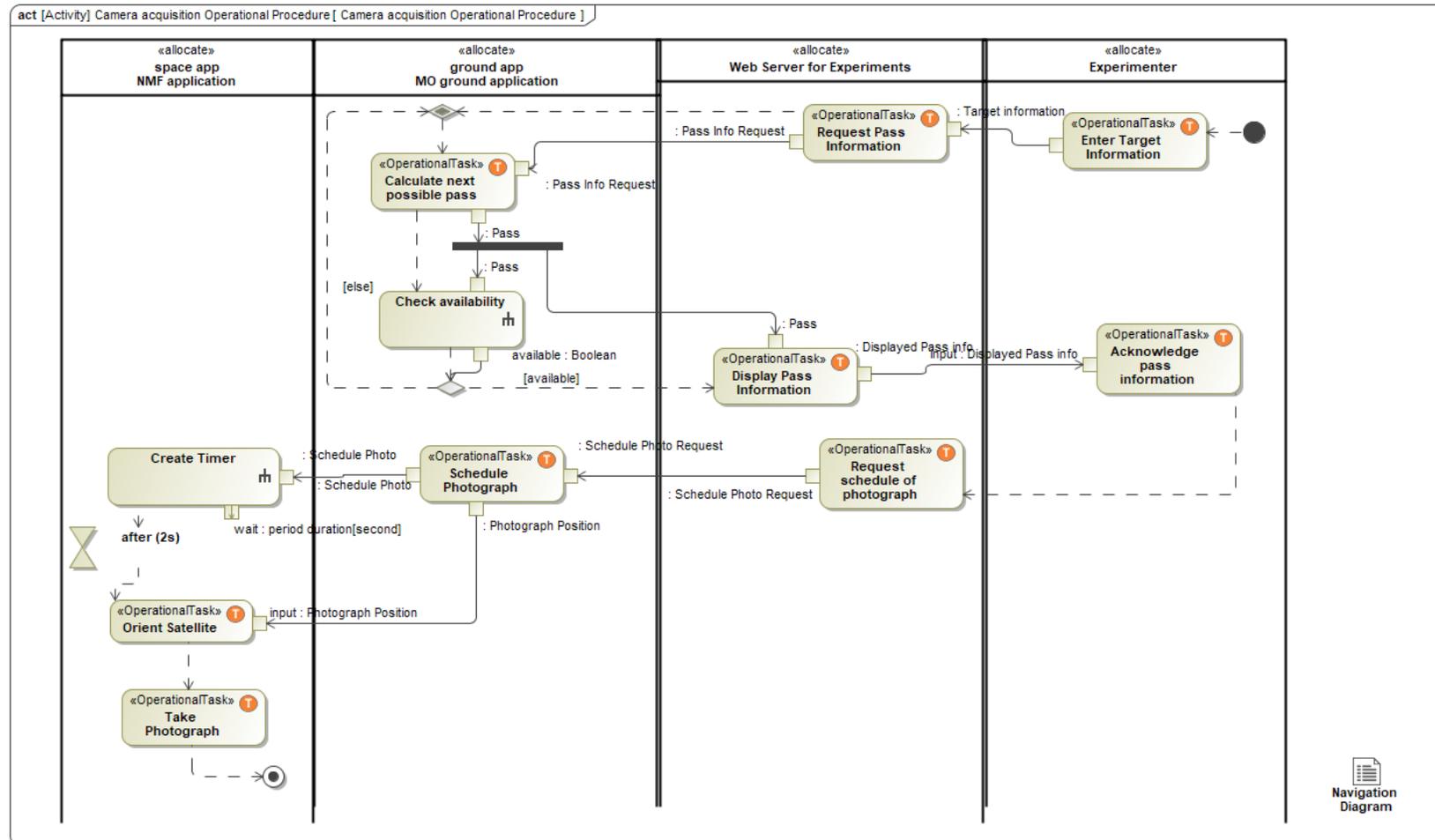
Summary of achievements with OPS-SAT model

- N7: Technical architecture (with connected components) mapped to functional chains that realize operations
- N11: a technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues
- N14: ability to model Mission, Operations and refine those operations into Functions, logical and Technical architecture with full traceability



Summary of achievements with OPS-SAT model

- N17: formalization of verification procedures and traceability of Verification procedures to requirements*

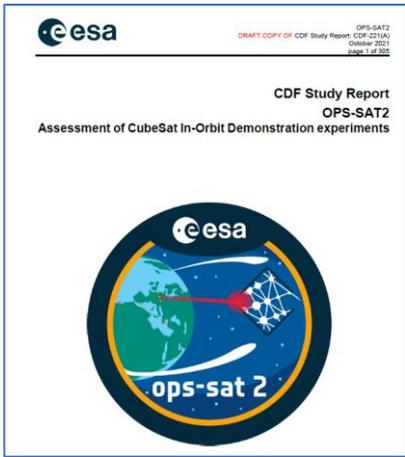
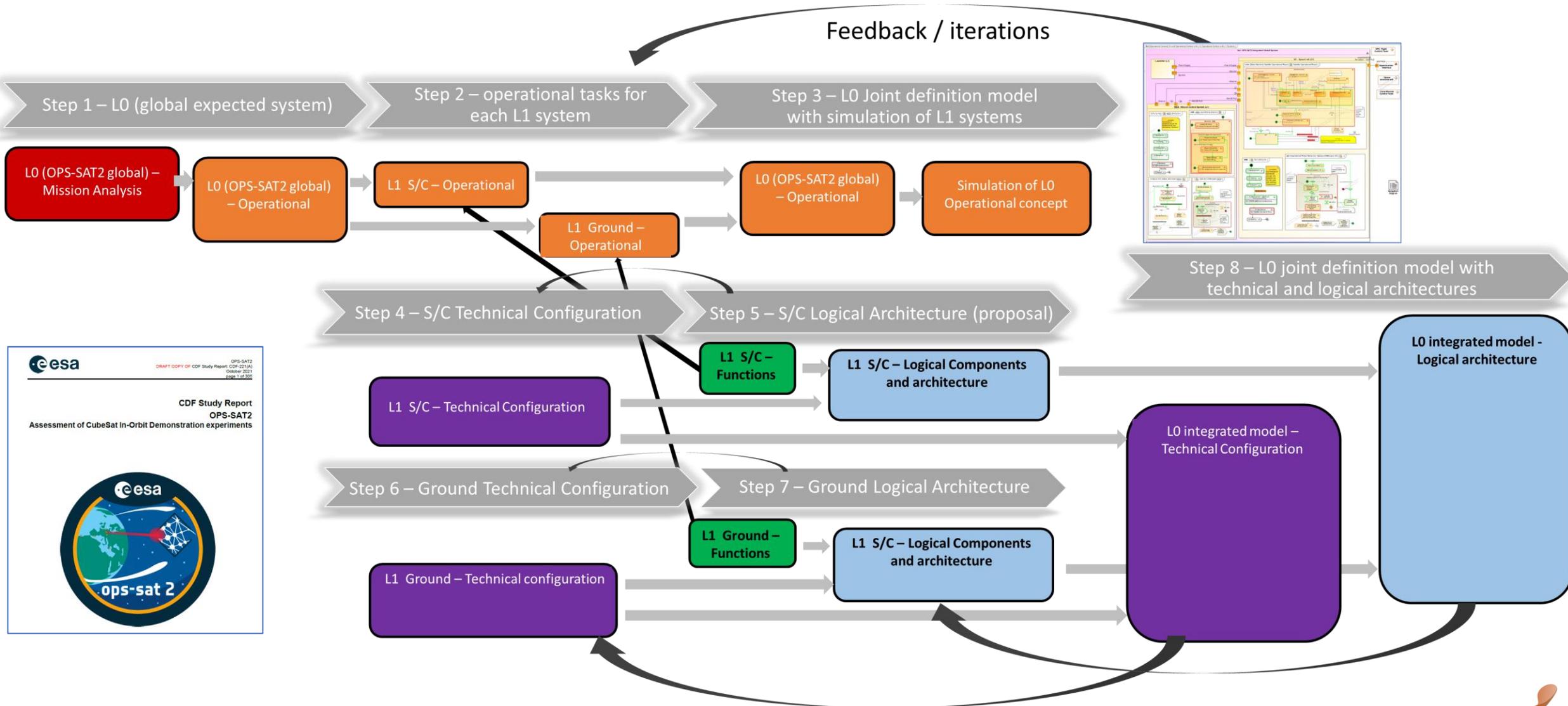


End of “Reverse Engineering with MBSE of OPS-SAT mission and system”

Q&A

OPS-SAT 2 mission – new model derived from OPS-SAT 1 with focus on operational concepts

The big picture of the modeling approach



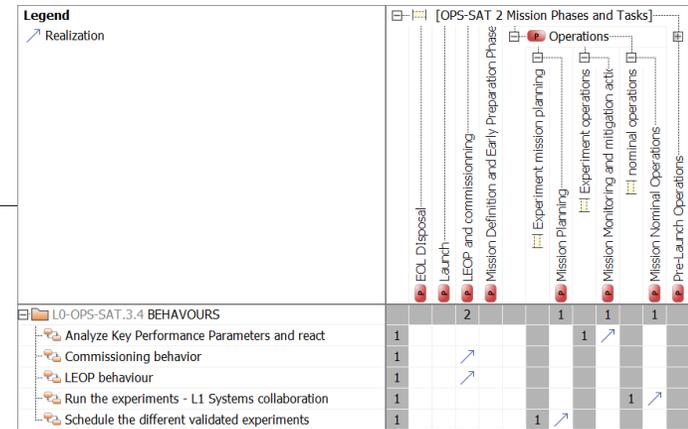
STEP 1

Mission, operational behaviors and tasks

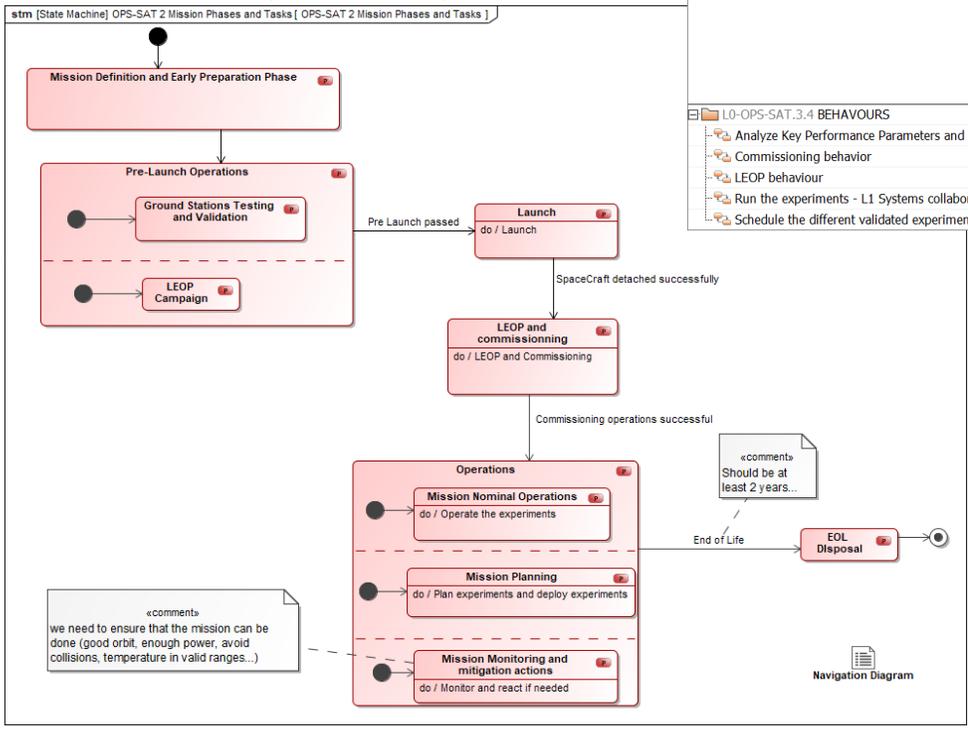
Missions – OPS-SAT 2 completes OPS-SAT 1

#	Name	Documentation	Objectives	Stakeholders																		
1	OPS-SAT2 Mission: Space Lab with optical com	<p>OPS-SAT2 Final Report - DRAFT 0.4-clean.pdf §2.3</p> <table border="1"> <tr> <td>Launch date</td> <td>2024 to 2026</td> </tr> <tr> <td>Launcher</td> <td>Ride share (e.g. SpaceFlight, ExoLaunch, OHB, SpaceX, PSLV, Vega, ULA, Dnepr)</td> </tr> <tr> <td>Lifetime</td> <td>2 year minimum + 2 year optional</td> </tr> <tr> <td>Orbit characteristics</td> <td>Type : Preferably SSO</td> </tr> <tr> <td></td> <td>Altitude : 400 – 600 km (launch to 500 – 600 km)</td> </tr> <tr> <td></td> <td>LTAN: Any</td> </tr> <tr> <td></td> <td>Period: ~90 mins</td> </tr> <tr> <td></td> <td>Eclipse Duration: depends on rideshare opportunity</td> </tr> <tr> <td>Ground Station</td> <td>ESOC, plus many optical ground terminals world wide</td> </tr> </table>	Launch date	2024 to 2026	Launcher	Ride share (e.g. SpaceFlight, ExoLaunch, OHB, SpaceX, PSLV, Vega, ULA, Dnepr)	Lifetime	2 year minimum + 2 year optional	Orbit characteristics	Type : Preferably SSO		Altitude : 400 – 600 km (launch to 500 – 600 km)		LTAN: Any		Period: ~90 mins		Eclipse Duration: depends on rideshare opportunity	Ground Station	ESOC, plus many optical ground terminals world wide	<ul style="list-style-type: none"> Build a mission based on the OPS-SAT Space Lab con... The first three sessions shall terminate after 30... Include an optical terminal on-board allowing opti... Allow the mission to safely experiment with the op... Connect the experimental computer and the FPGA to ... Implement autonomous optical link scheduling using... Provide a powerful experimental computer with an i... 	<ul style="list-style-type: none"> ESA Experimenters
Launch date	2024 to 2026																					
Launcher	Ride share (e.g. SpaceFlight, ExoLaunch, OHB, SpaceX, PSLV, Vega, ULA, Dnepr)																					
Lifetime	2 year minimum + 2 year optional																					
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	Period: ~90 mins																					
	Eclipse Duration: depends on rideshare opportunity																					
Ground Station	ESOC, plus many optical ground terminals world wide																					
2	OPS-SAT 1 Mission: Flying Laboratory	Mission Statement: OPS-SAT is a hardware and software laboratory flying in a LEO orbit, available for authorized experimenters.	<ul style="list-style-type: none"> Allow The Breat 																			

We explain here how mission phases are supported by operational behaviors

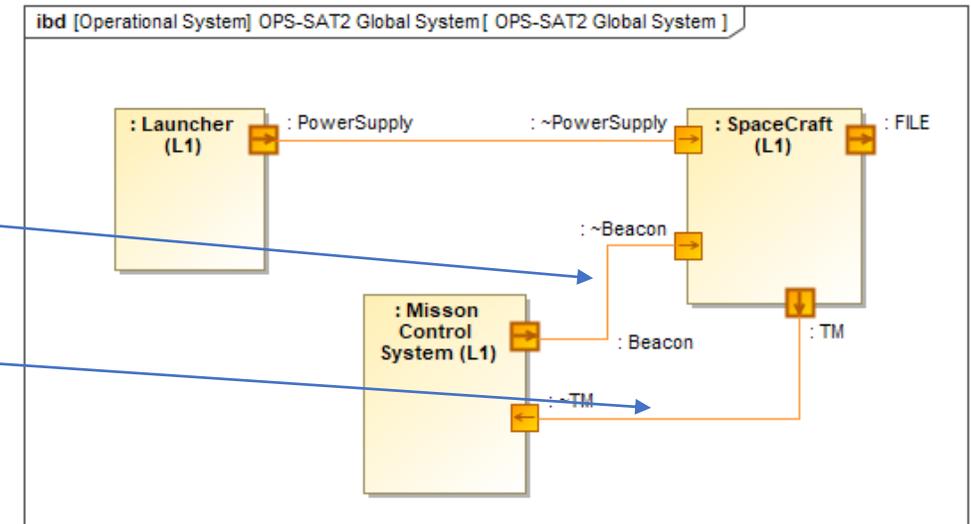
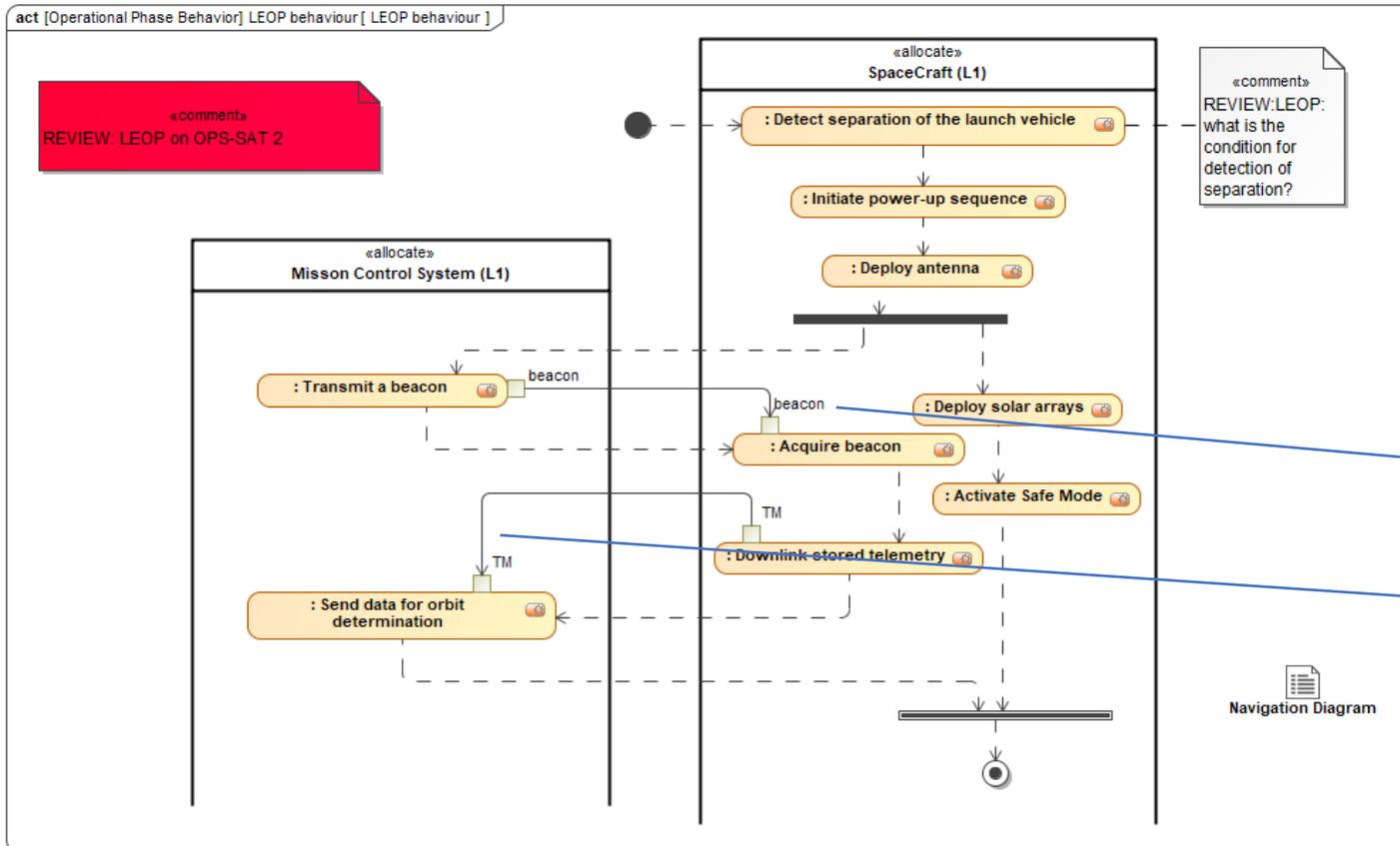


For traceability issue... we need to show both missions



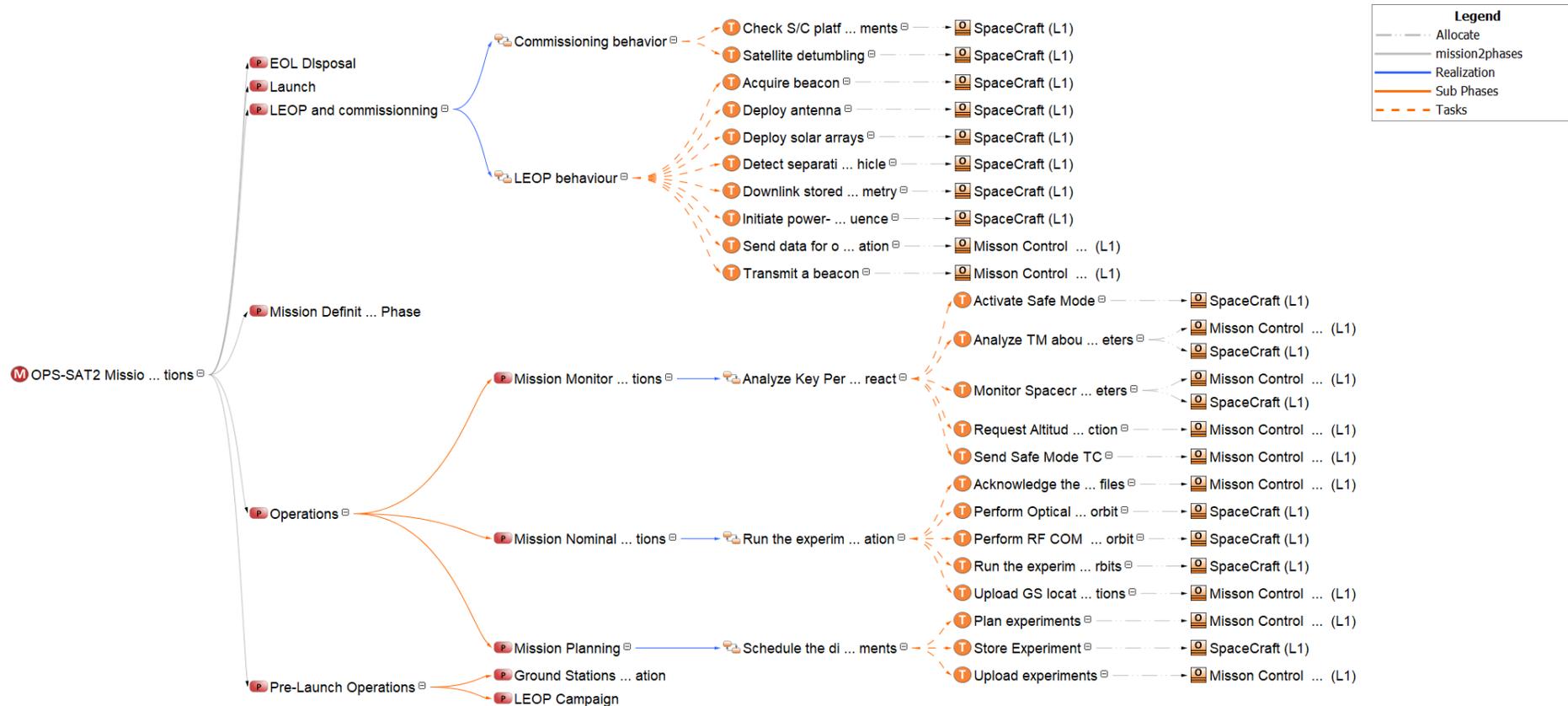
op behaviors: op tasks and allocation to L1 systems

Each operational behavior is detailed with operational tasks and allocated to L1 Operational Systems (Launcher, Satellite, MCS) → we can deduce a first set of operational exchanges between L1 systems



From mission to op tasks allocated to L1 Systems

We show here a first decomposition of the mission into phases, operational behaviours and op tasks allocated to Systems

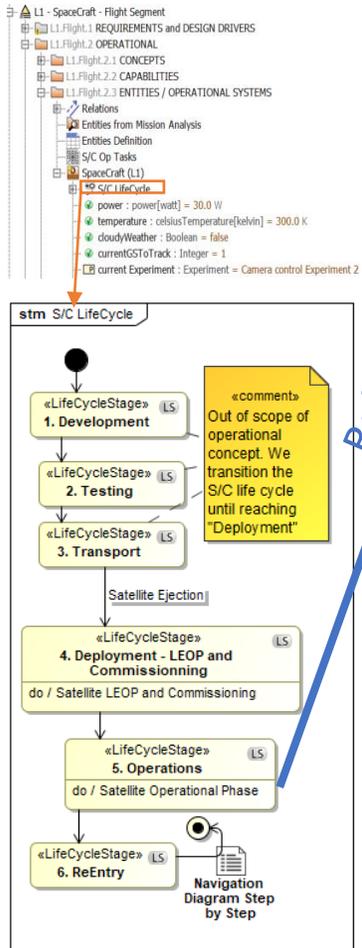


Note: this is a simplified view of the operational concept that is next refined at L1 level by both S/C and MCS teams

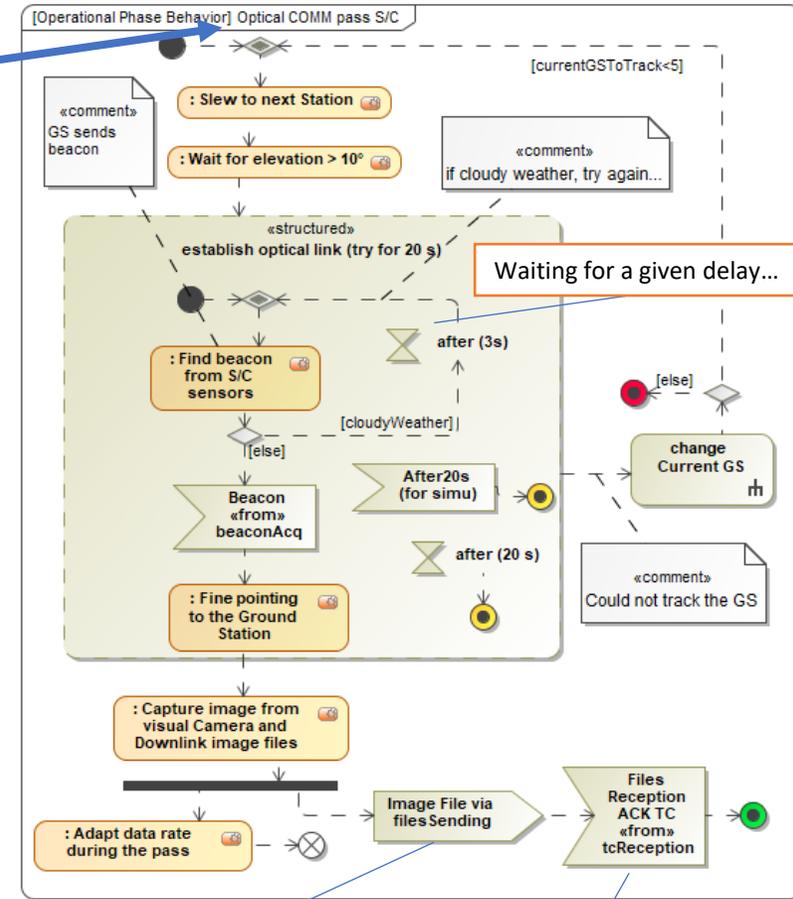
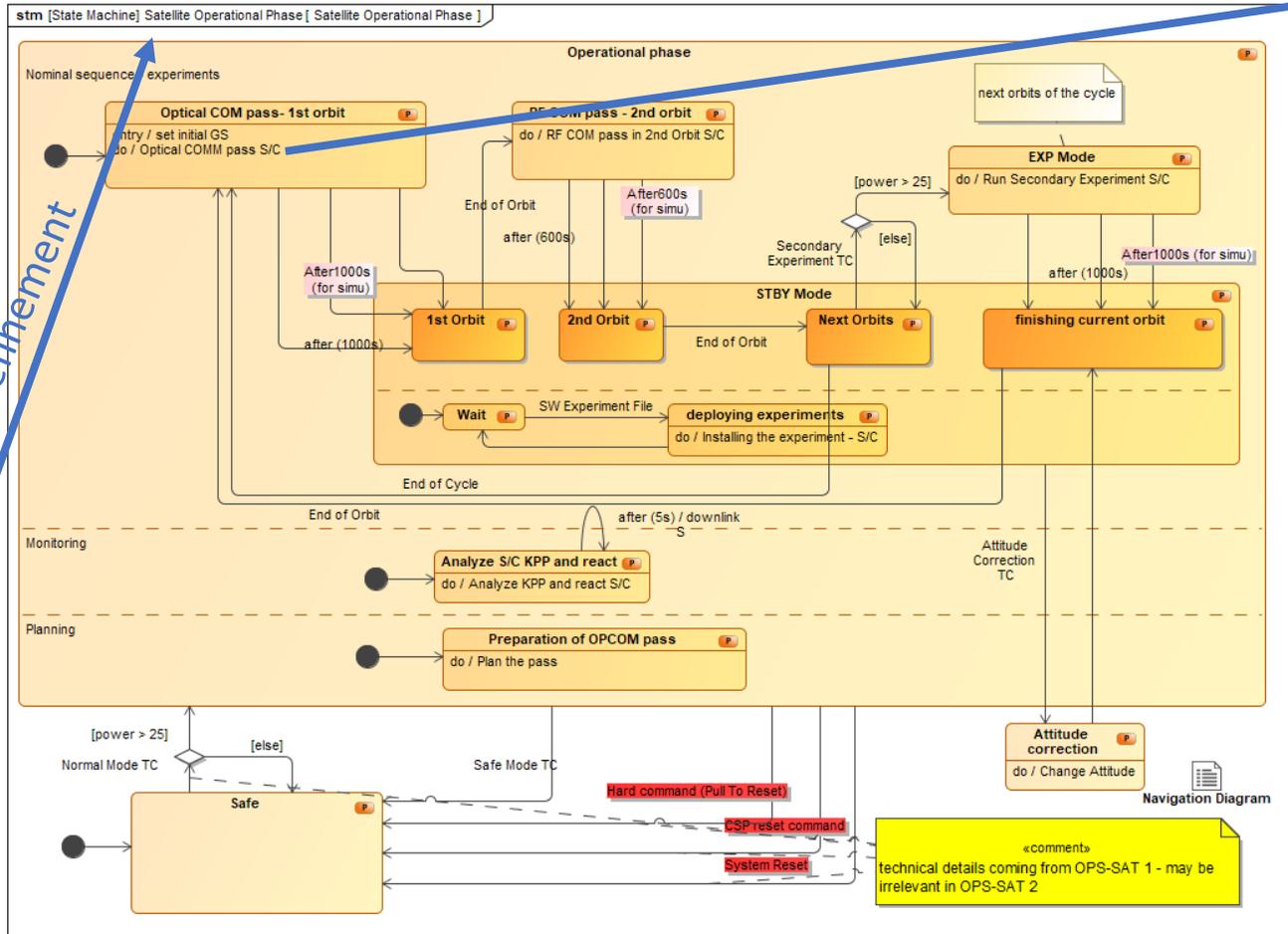
STEP 2

Refinement of operations from L1 Systems

Refinement of S/C behavior – from lifecycle to modes and to tasks

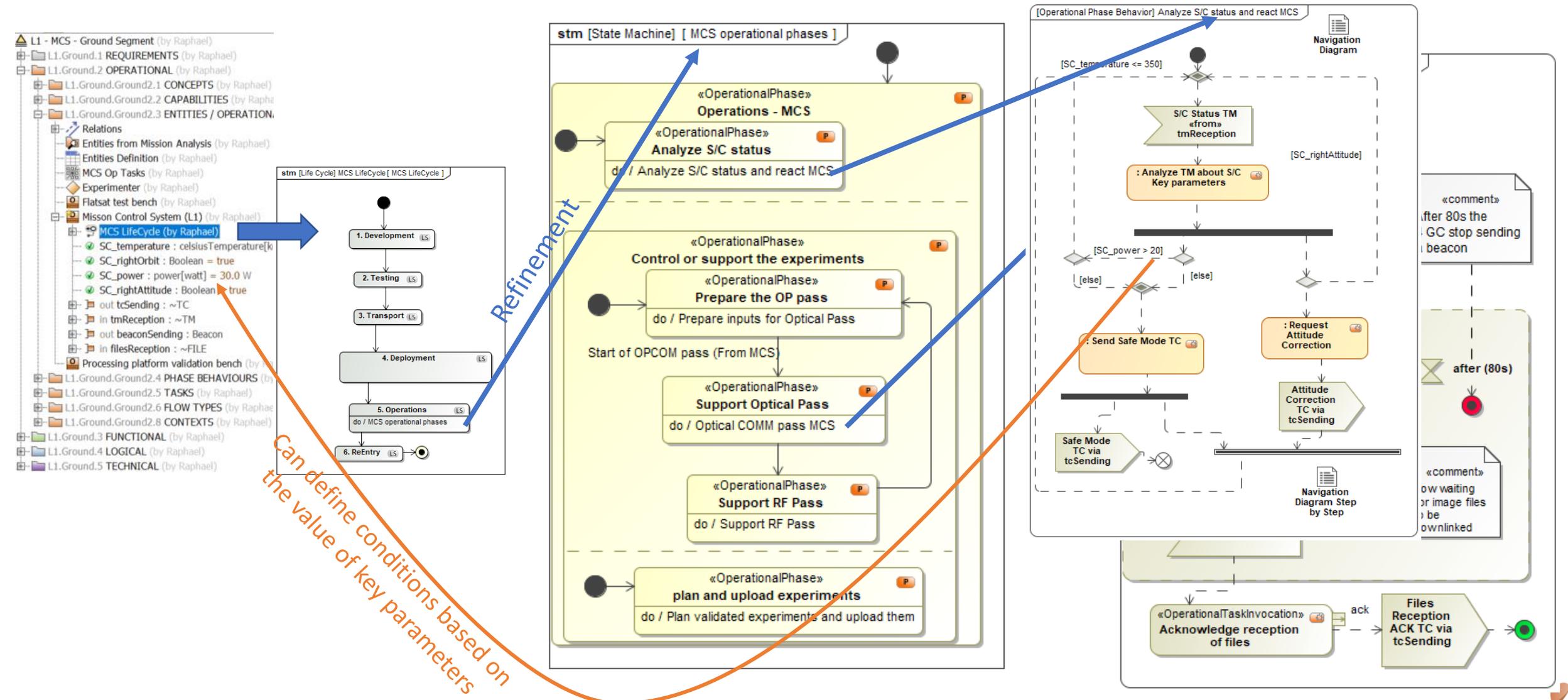


Refinement



S/C behavior is complete and consistent by construction – simulation will show if it is also correct (accurate)

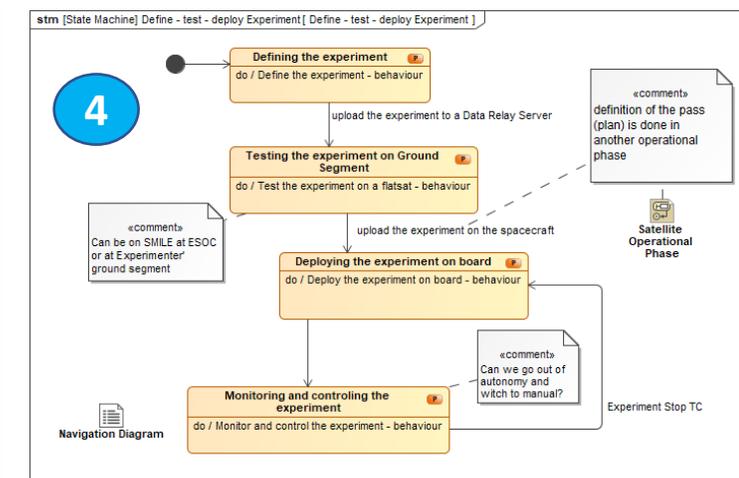
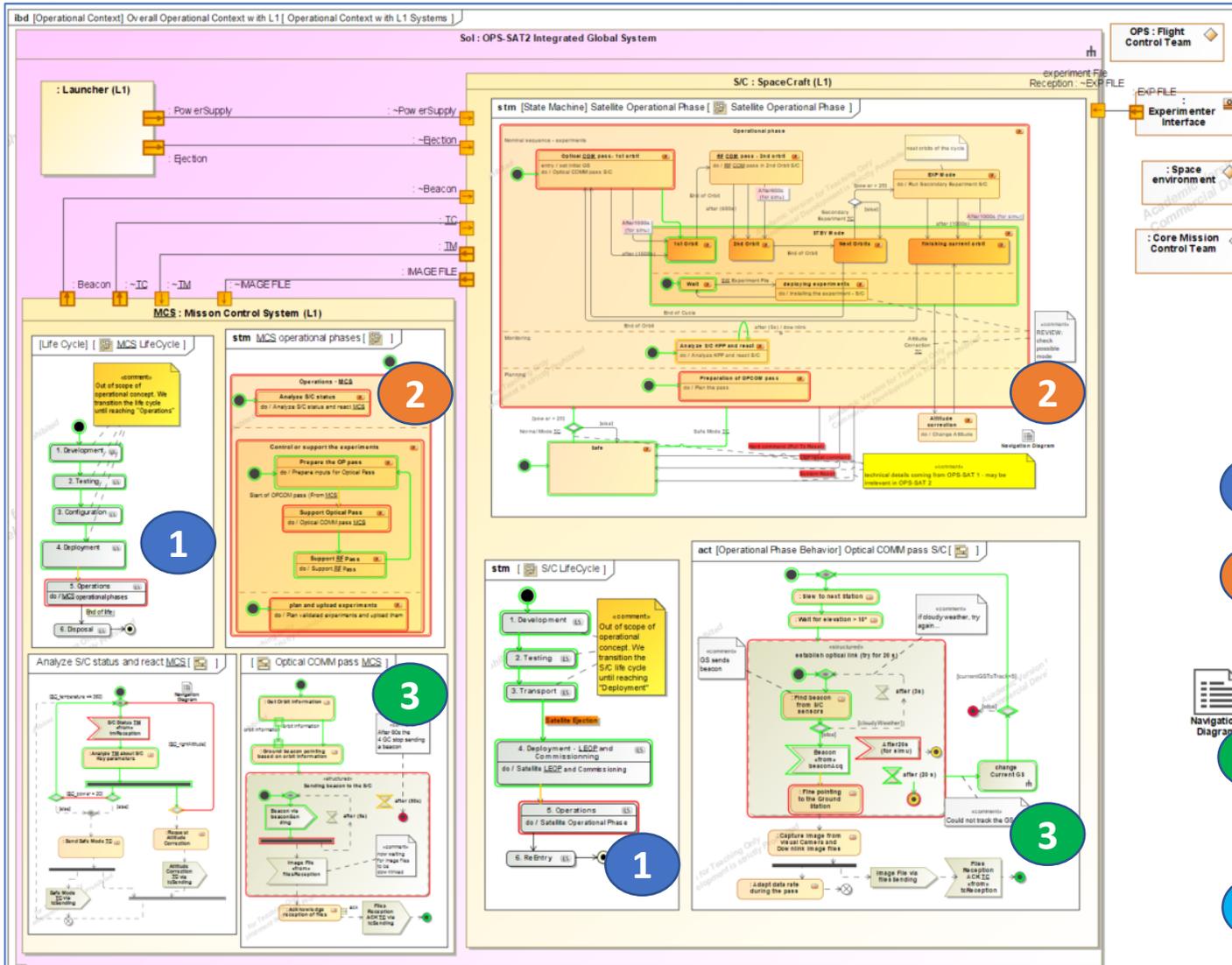
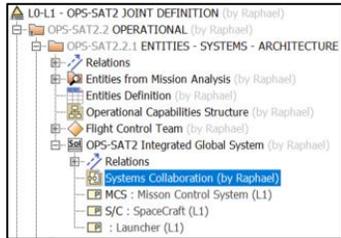
Refinement of L1 Systems - MCS



STEP 3

Creation of an integration model for all L1 systems and simulation of this model

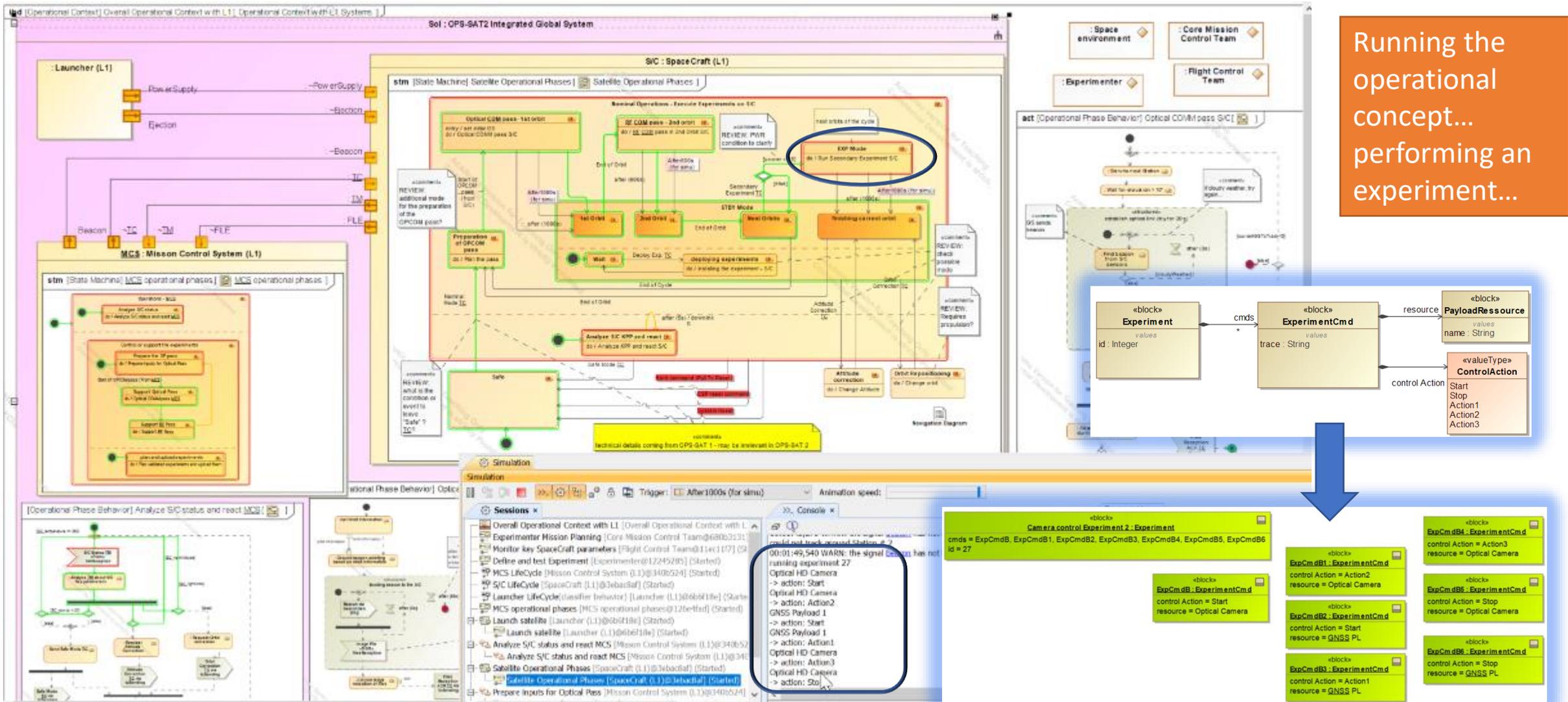
Simulation of OPS-SAT2 in operational context



Running the operational concept on the global integrated system with launcher, S/C and MCS... but also the experimenter interface...

- 1 System life cycle, in "operations" phase
- 2 System modes state machine, during operations
- 3 Illustration of one operational behavior (Optical Pass), showing sending of data between ground and flight segments, with and delays
- 4 Experiment life cycle, from definition to deployment and run on S/C

Operational simulation of OPS-SAT2 Global System



Demo 2 on operational concept simulation

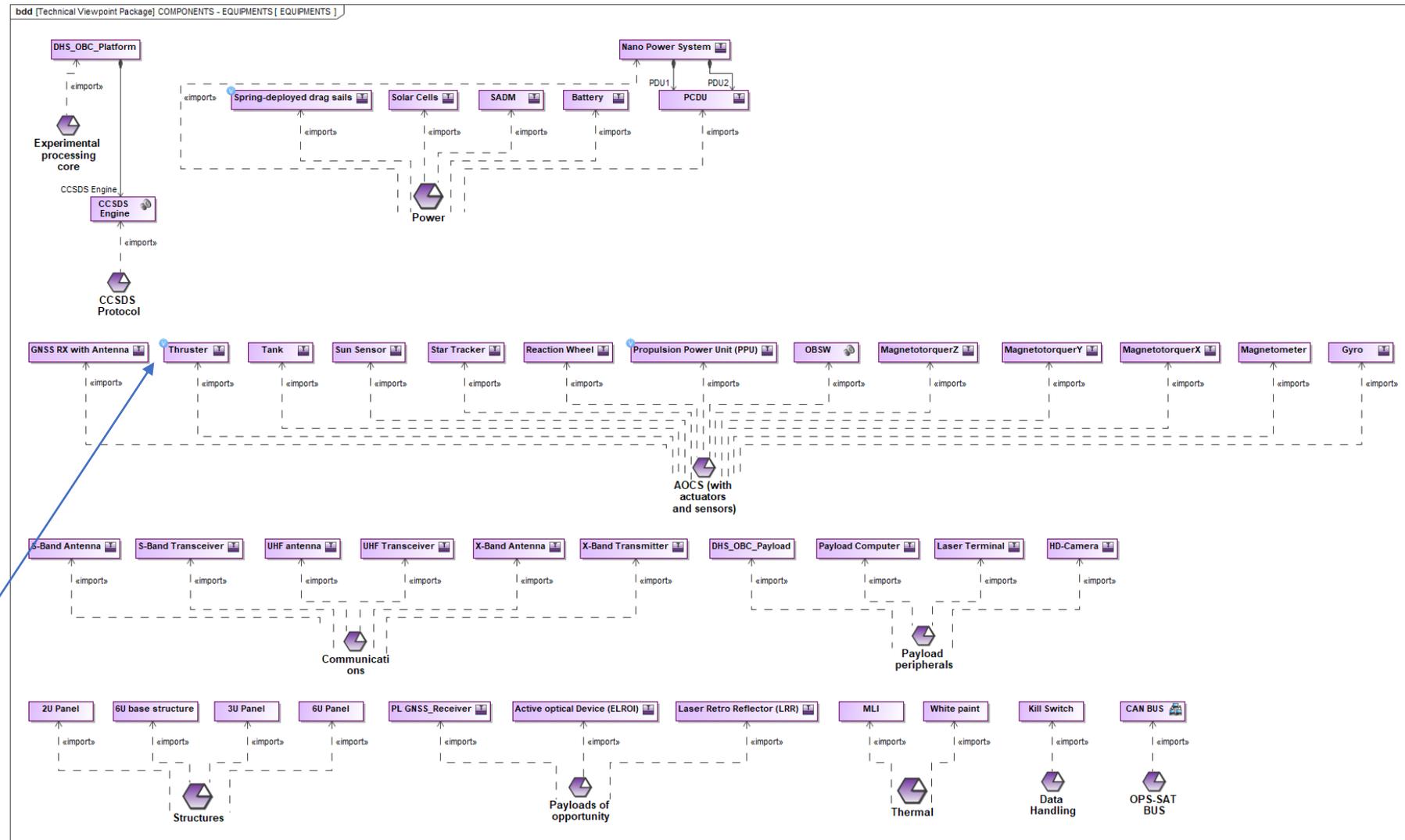
STEP 4

S/C technical configuration from 6U baseline

S/C technical configuration (150%)

Components are classified according to the proposed classification of the document

This is 150% list of components, with components from both 6U and 12U baselines (thruster, PPU...) The variable elements (related to propulsion) have a specific adornment (small blue icon on top left) – see next slide for use of variability



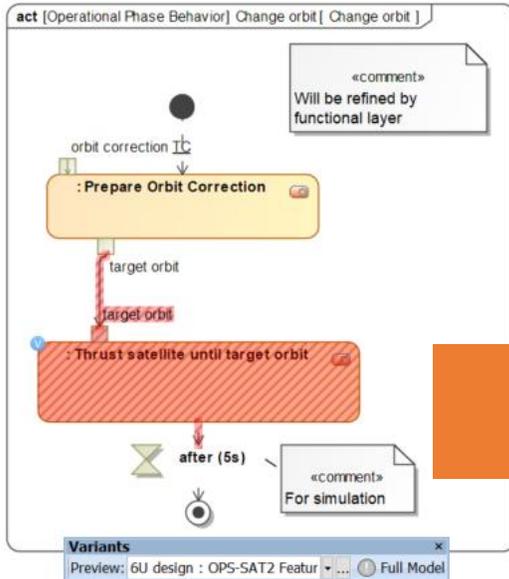
Demo 3 on variability – 2 configurations

- We can define different configurations with different drivers and parameters

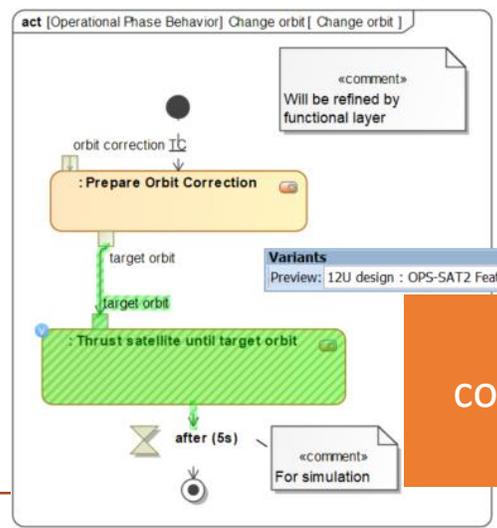
#	Name	Star Tracker Alignment : Alignment Type	Propulsion : Boolean	Deployable passive drag : Boolean	Platform capacity : Platform Capacity	Real time orbit determination : Boolean
1	6U design	Along Cardinal Directions	<input type="checkbox"/> false	<input type="checkbox"/> false	Low	<input type="checkbox"/> <undefined>
2	12U design	Along Non-Cardinal Directions	<input checked="" type="checkbox"/> true	<input checked="" type="checkbox"/> true	High	<input type="checkbox"/> <undefined>

- We will show how the selection of a configuration (6U or 12U) will trigger impacts on propulsion and associated artefacts (requirements, operational task, functions, components...)

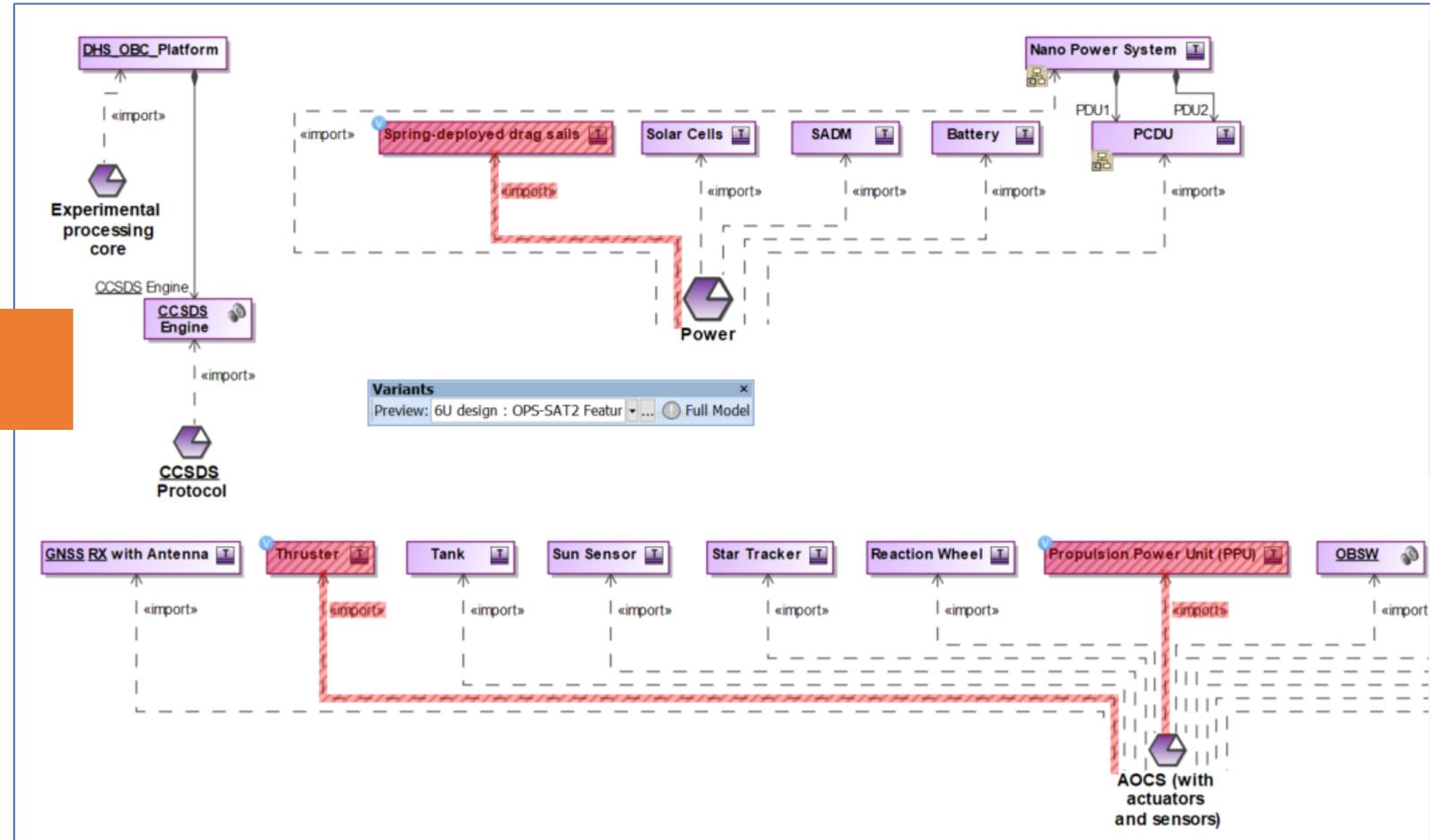
L1 S/C – see impacts of a given configuration



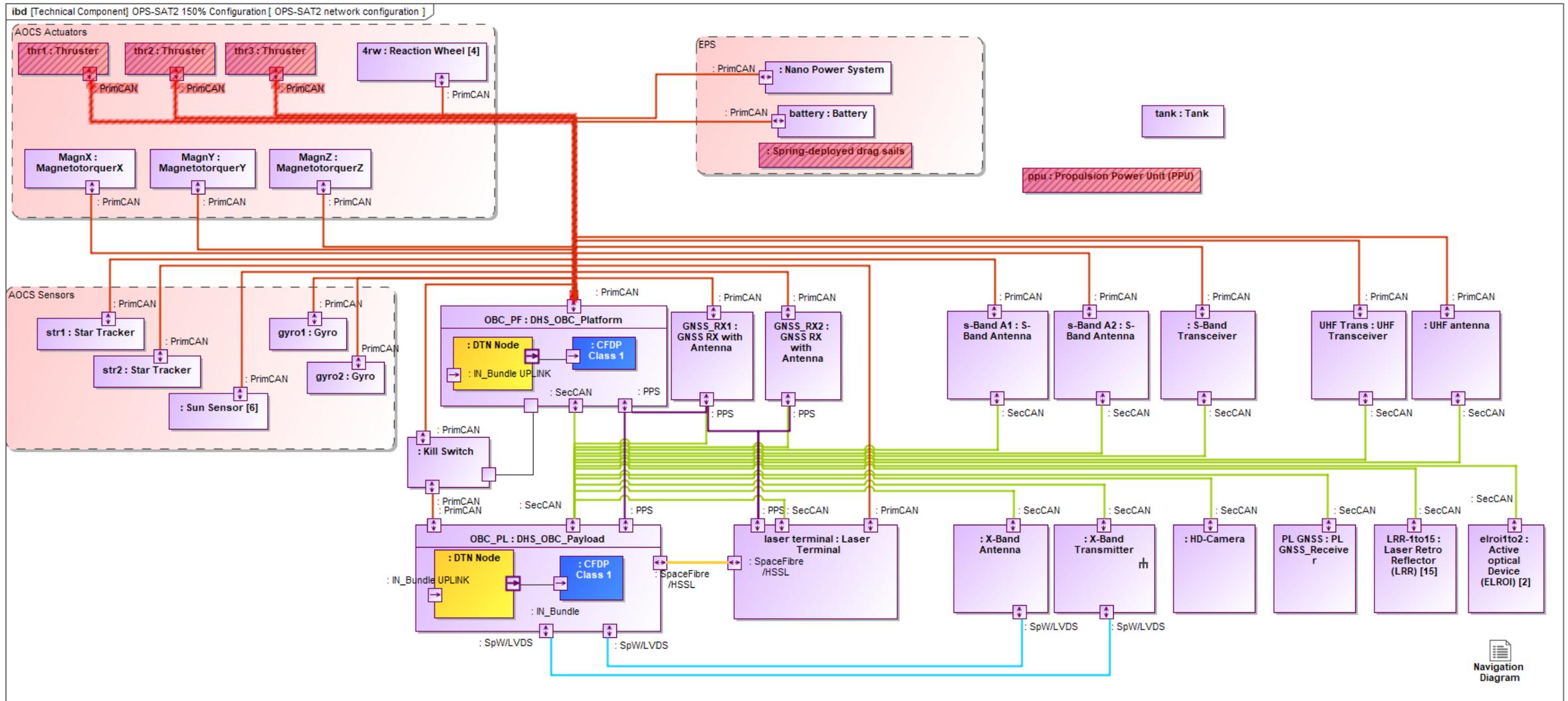
6U configuration preview



12U configuration preview



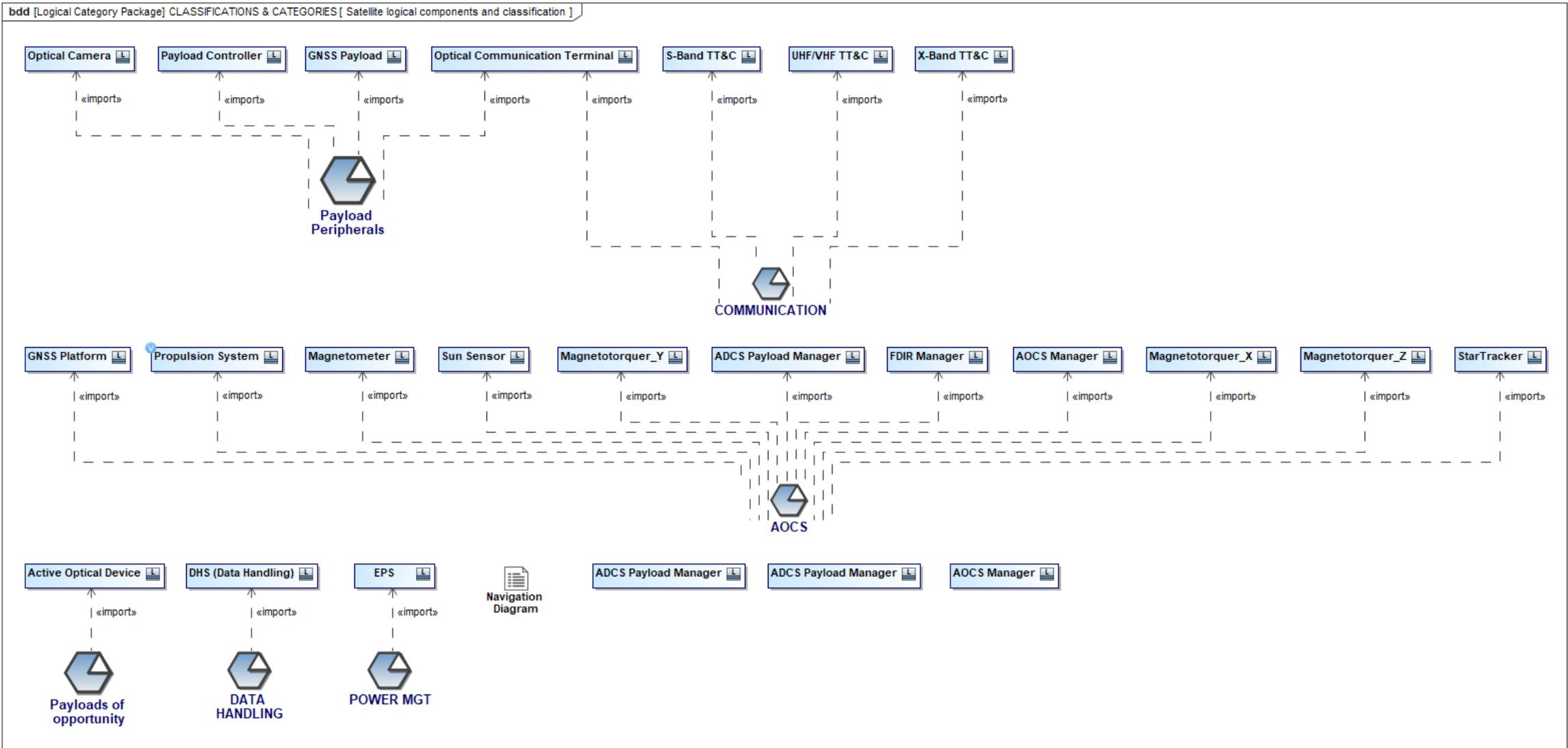
SpaceCraft network for 6U configuration



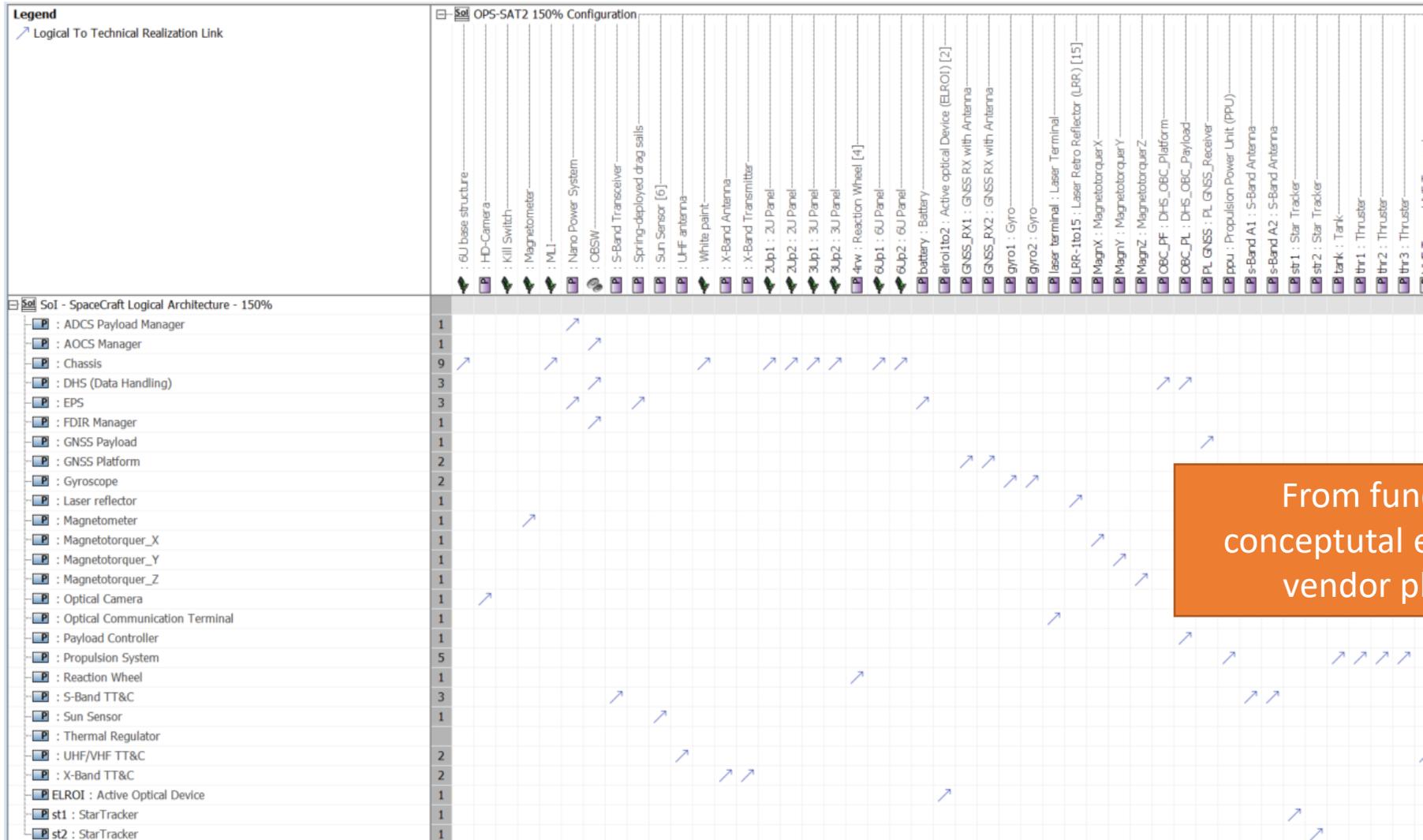
STEP 5

S/C logical components and architecture (proposal)

S/C Logical components and associated classification



S/C Logical component and technical realization



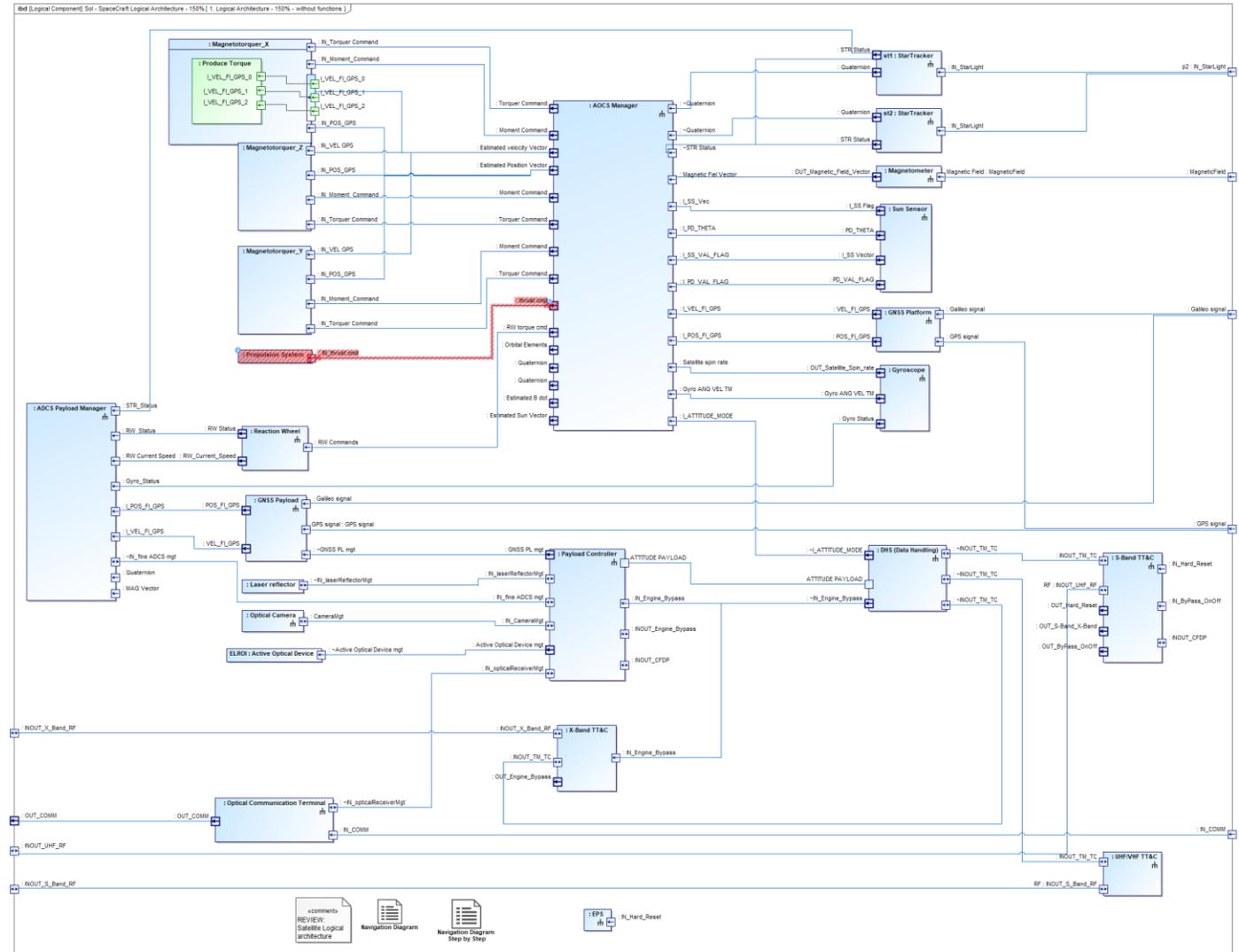
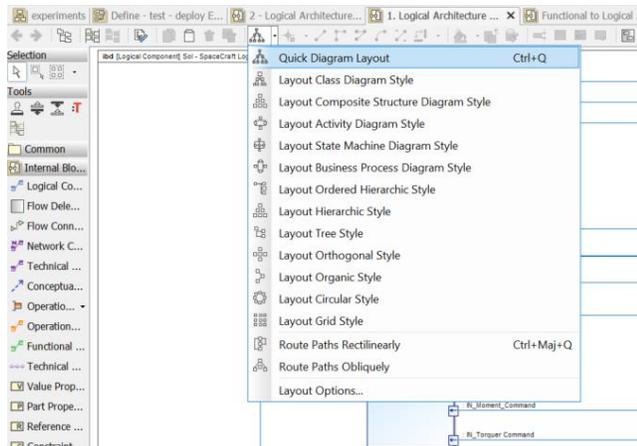
From functional groups to conceptual equipments (without vendor physical products)



S/C logical architecture (proposal)

If we have spent efforts to define functional flows, it becomes possible to connect the logical components easily: logical flows are groups of functional flows

Note: the layout of this diagram has been performed by the tool – It is a high saving...

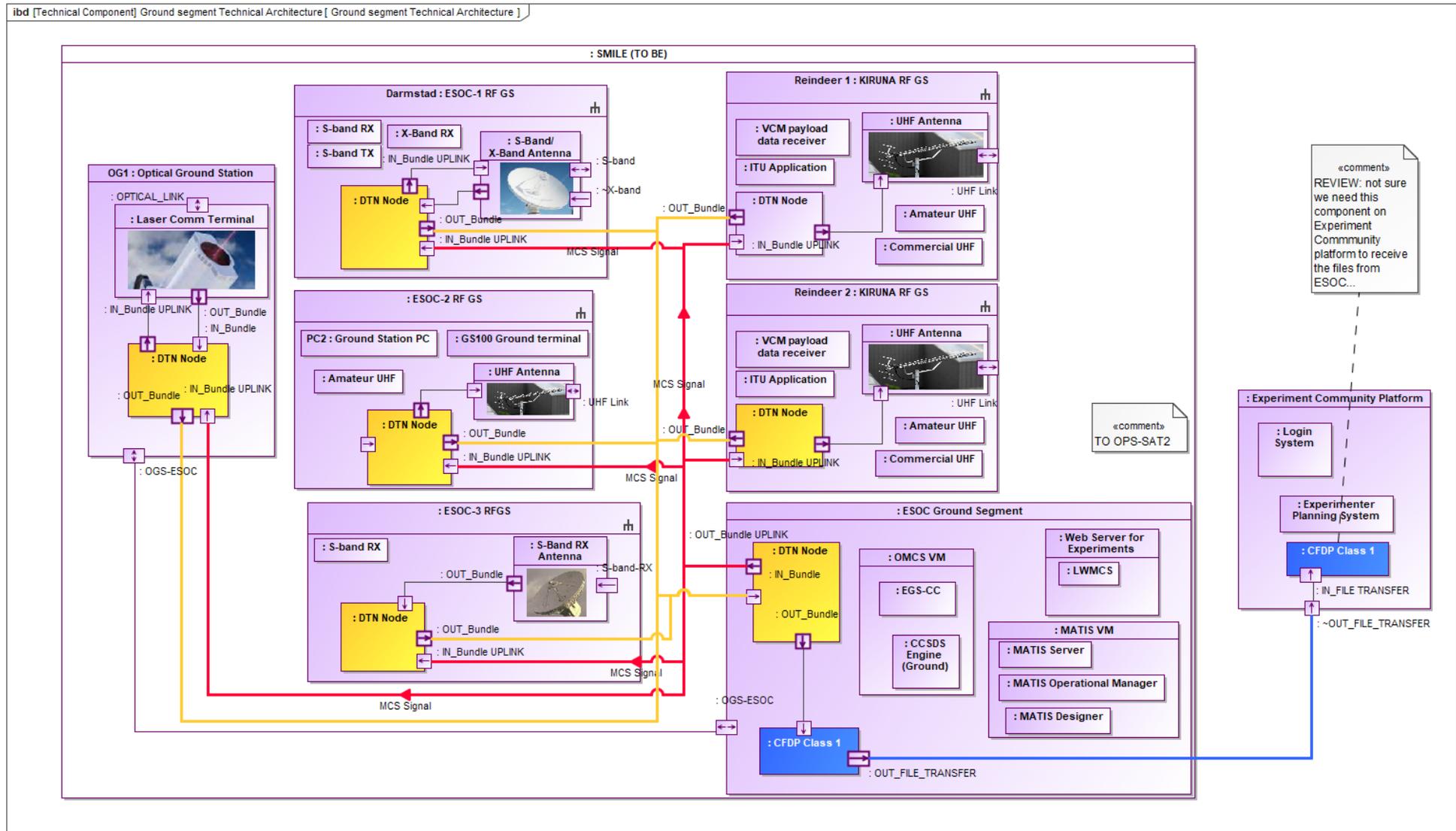


STEP 6

Ground Segment Technical configuration

Ground segment technical configuration

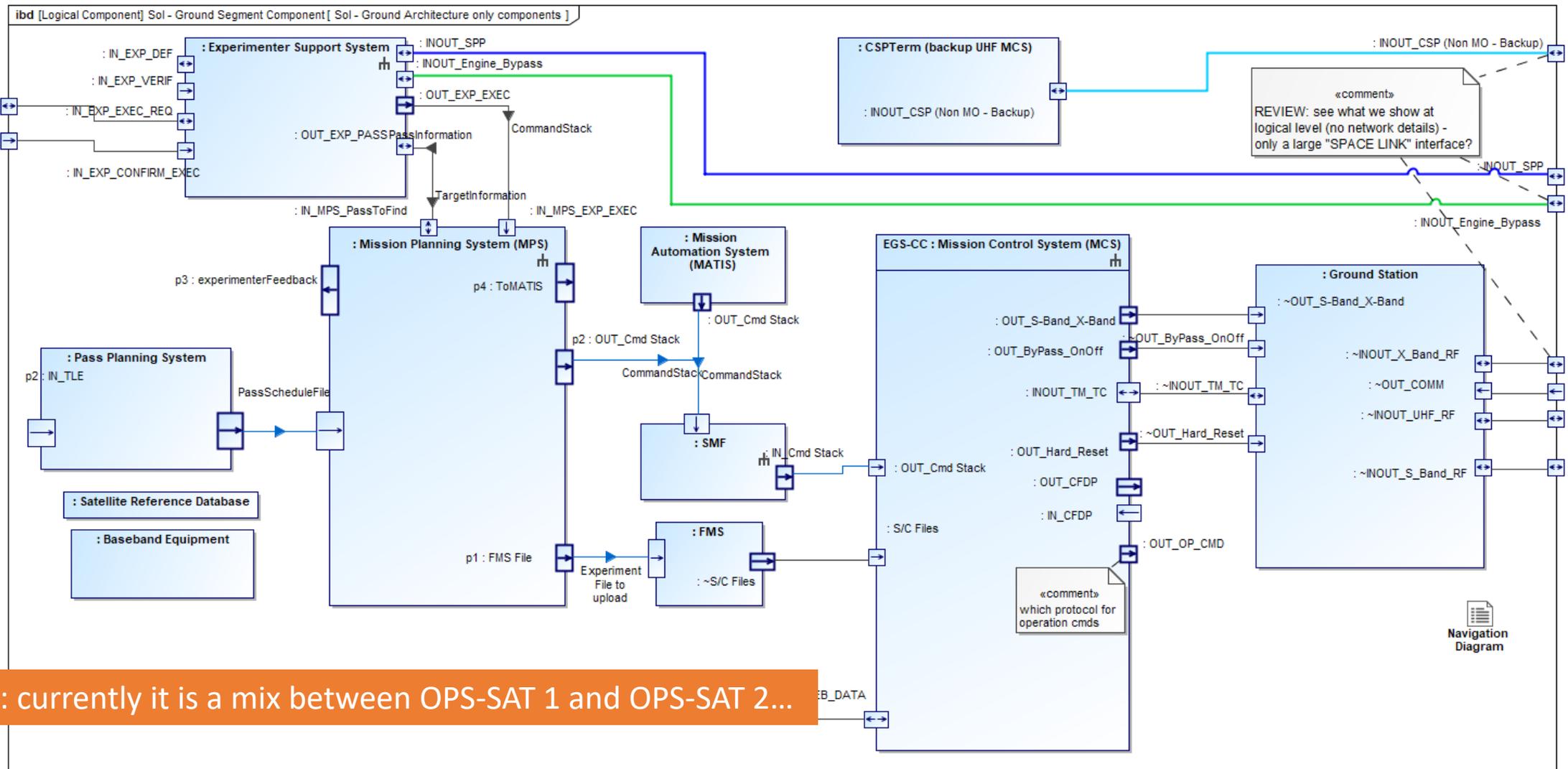
Some networks are highlighted



STEP 7

Ground Segment Logical Architecture

Ground segment logical architecture (to refine...)



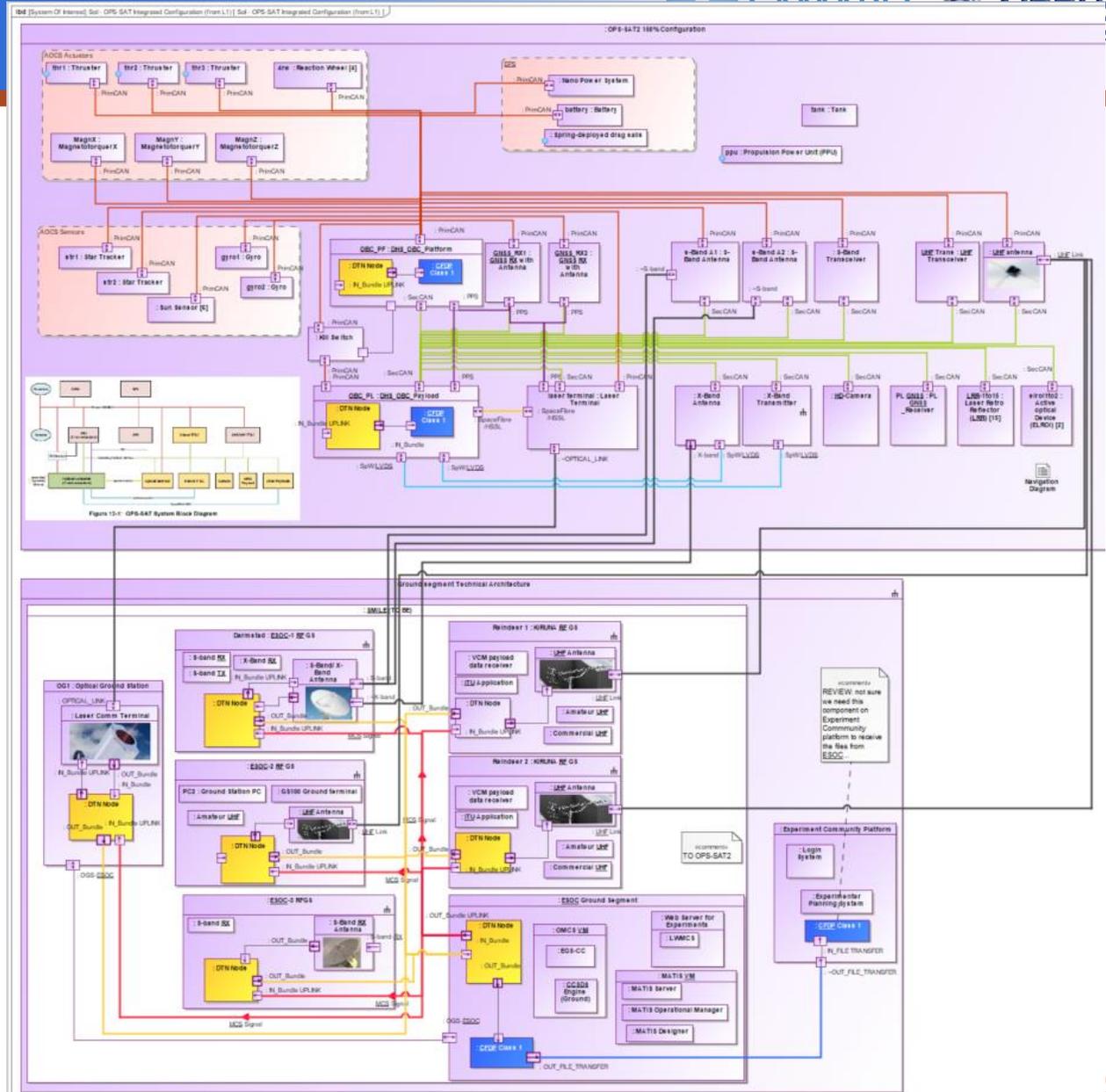
NOTE: currently it is a mix between OPS-SAT 1 and OPS-SAT 2...

STEP 8

OSP-SAT 2 integrated technical and logical architectures

L0 technical configuration

Both Flight and Ground segments are displayed in their technical configuration (networks) and with their technical interfaces



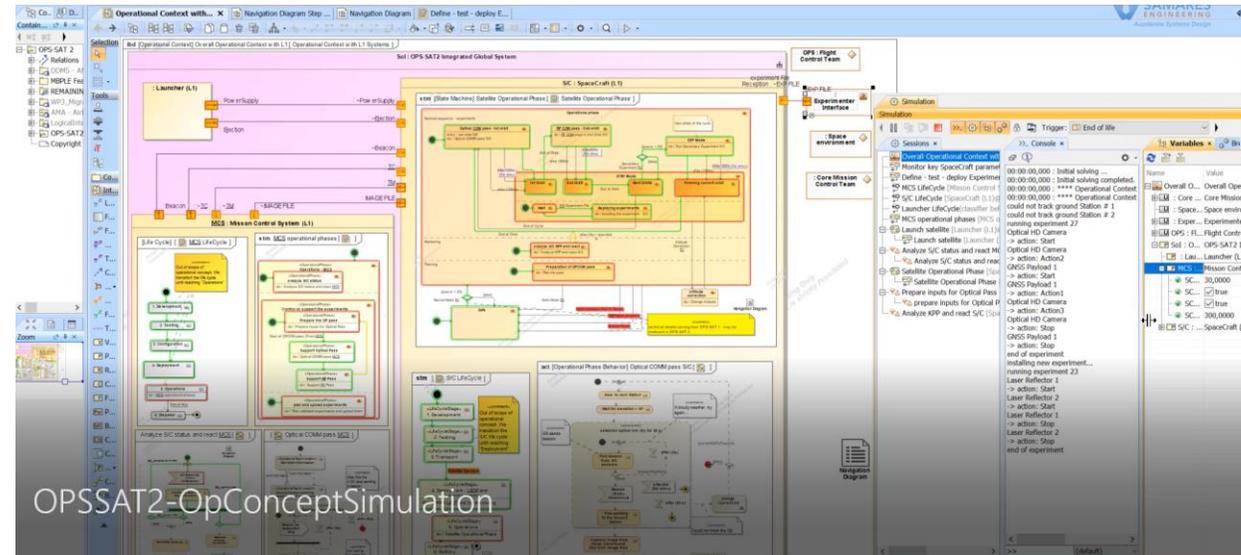
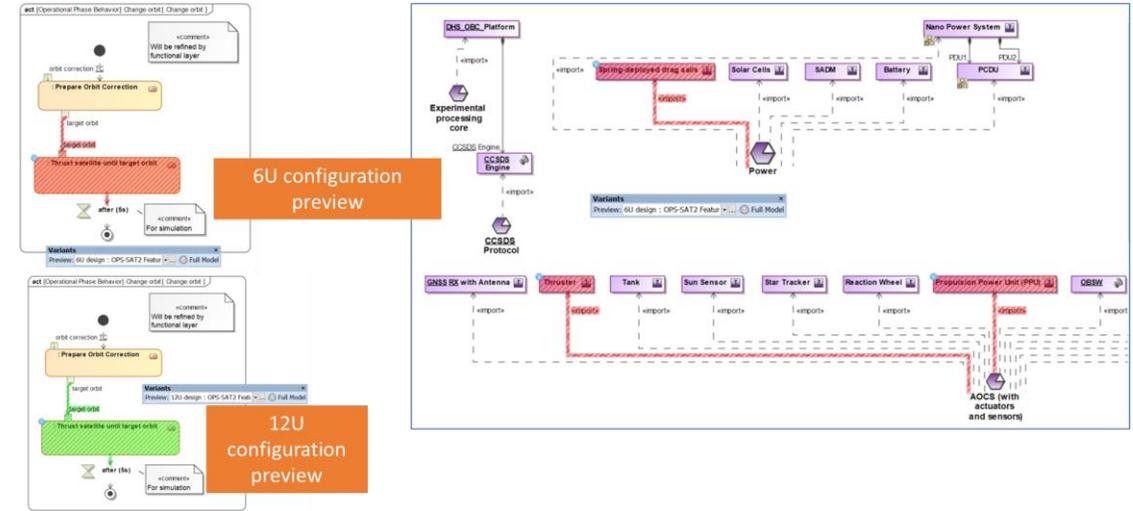
Summary of achievements after preparation of a model for OPS-SAT 2 mission

Additional achievements with OPS-SAT2 model

- N18: Product Line Engineering modelling*

#	Name	Star Tracker Alignment : Alignment Type	Propulsion : Boolean	Deployable passive drag : Boolean	Platform capacity : Platform Capacity	Real time orbit determination : Boolean
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- N20: ability to formalize behavior and simulate the model to check if the formalized behavior is accurate*



End of “OPS-SAT 2 mission and system model”

Q&A

Conclusion

Ability of the MBSE solution to address pain points/challenges

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
1	Very fragmented distribution of hardware suppliers	Instead of getting a few suppliers in charge of the delivery of several pieces of equipment, there was a requirement to use COTS components, which led to the use of many technologies and many sub-systems coming from various suppliers without global consistency. Note: there are some problems found using COTS: #Mitigation was needed due to radiation -> impact on reliability #Protocols and interfaces were those proposed by suppliers and not often compatible system to system (QC for example) #Assembly: the size was the one proposed and not optimized	No. This point is mainly related to agreement processes (acquisition and supply). From our experience, modeling can help in such processes.		
2	Several avionics networks	Traditionally there is only one avionics network, proved for its reliability in other domains, like the CAN bus proven by the automotive industry. In OPSAT system there were several communication systems between the components: DC (lots of problems), CAN Bus, USB..., which led to extra efforts to ensure the consistency and the resilience of the integration, with some technologies being more expensive. Note: except CAN, most of the technologies are new in space domain.	By showing the detailed interfaces of components with the various networks, we can improve the understanding of issues about connectivity and about protocols and better analyze impacts on changes in interfaces. The modeling could be used to support trade off in the selection of the COTS taking into account interfaces and interoperability.	N1: Technical architecture showing the different bus interfaces and their support on compatibility of interfaces (graphical error of bad connection)	✓
3	Interferences between subsystems	There were also issues coming from interferences between the different subsystems. This situation led to efforts to isolate those different subsystems.	Can be helped/mitigated by identifying interference properties on the different hardware components, to see which pieces need to be placed at a certain distance or shielded from each other. An interference analysis model could be used as a complement to the system definition model (but this is specialty engineering).	N2: Extended concepts on technical architecture to add interference properties on HW components.	✓
4	Small size of the satellite	Many problems seem to come from the small size of the spacecraft. The reduced size required a lot of efforts in optimization of space to allow assembling the different items in the restricted volume with the right isolation. Note: this small size allowed a lower cost for the launch, but it is not sure that this cost savings for the launch was more important than the extra cost spent to perform the optimizations.	The model could contain sizing information to allow the global sizing and help for accommodation. A 2D geometry view (Face by face) could give some indications on the respective positions of components and may help to check the size constraint.	N3: extended Geometry and sizing concepts in addition to technical architecture. N4: support 2D geometry views, (Face by face) in the technical architecture views.	✓
5	Late major changes in interfaces	Major changes in interfaces were done very late (close to the launch) with some assumptions already done. The team had to adapt very quickly. The reason for those late changes comes from some companies that wanted to develop new items with new or changed interfaces.	Yes, with showing the detailed interfaces of components and their integration. Any change can be quickly analyzed.	N5: technical architecture view showing the integration (mechanical, electrical, buses) connections of the physical components	✓
6	Bad reliability of COTS datasheets	Some parts were developed as COTS, without any control of the payload, and offered as flight proven, but in the reality, there were many issues compared to what was mentioned in the datasheet. #RF sensor issues -> required workarounds. Reprogramming from the ground to make a sensor at all useful. #GPS on board did not behave as expected. Post processing was necessary. #RF antenna not adapted, and tests on ground not able to reveal this "incompatibility". #RF unable to boot in case of dead battery it was not clear at all from the datasheet. Note: never trust datasheet or technical components, especially from new space companies.	Modeling can be used to formalize the part of the datasheets used in OPS-SAT and to complete the information with test results to give realistic information about the component capabilities and characteristics. Note: High effort to formalize the notion of "tests" done on a component. Modeling will not fix the fact that the information is erroneous, but can absolutely help in formalizing the information and combining different sources into a single source of truth.	N6: Ability to trace any technical component to both its datasheet document and also to its measured performance. Rationale: any component issue found in the model (connectivity, simulation...) could quickly lead to the related data in the datasheet and ease to find the source of error.	✓
7	Lack of tests by manufacturers on the expected scenarios	There was the assumption that you can rely on the manufacturer for some tests. But some scenarios had never been tested before. A lot of time was spent to fix problems. A lot of changes were needed to plug the manufacturers. Some manufacturers said that the detected error is a problem with their product, but with the test "something else, or they responded, "I do not want to fix it". A lot of work was performed to detail the specification and the tests. There were promises that subsystems should have already flown, but this it was not the case.	Modeling can help in formalizing a set of expected scenarios and show the collaboration of components in those scenarios supported by functional chains	N7: Technical architecture (with connected components) mapped to functional chains that realize operations	✓

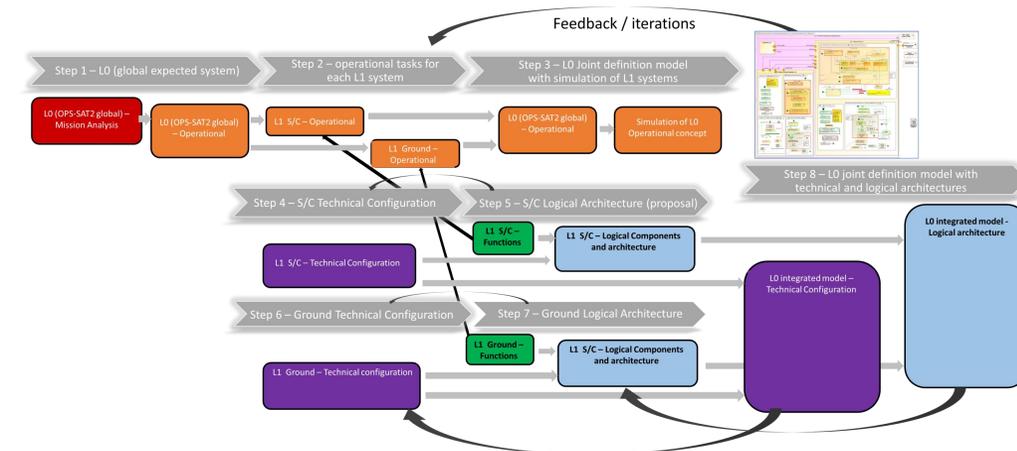
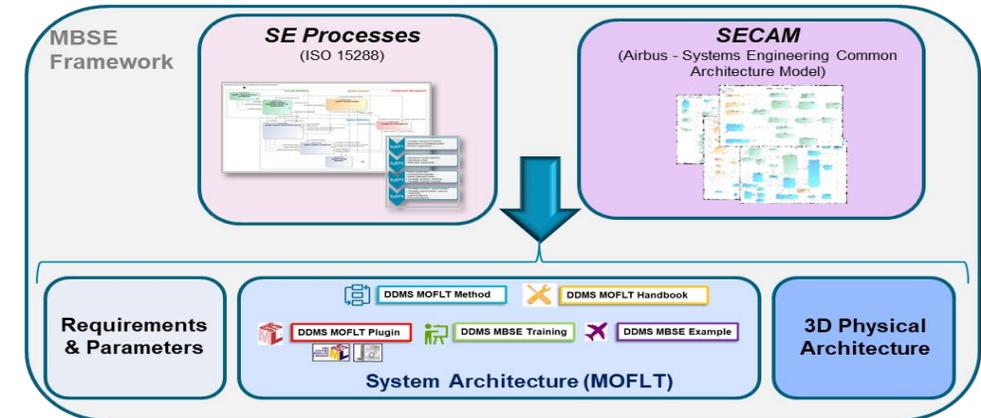
ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
8	No means to guarantee that manufacturers respect their commitments	The Manufacturer of PCBs refused help to fix issues. There was no way to force manufacturers to comply with their specification. One reason may be the very limited budget for each subcontractor (around 300 K€)	No, this is more about agreement/supplier processes		
9	Limited tests on ground	Because of limited tests on ground, the right parameters have to be adjusted after launch Calibration was done because of a ground test failure. The full flight test was only tested with certain test scenarios, not all detected. Note: Time could have been saved by investing in test facilities for low maturity or recent technologies.	Modeling can help in formalizing a set of expected scenarios with different contexts (on ground and in flight) to anticipate the differences in test facilities and in interactions.	N8: modelling of same scenario in different contexts, and analysis of simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts	✓
10	Transponder issue	There was a big problem with the transponder commanding time, which was far below the expected performance. Commissioning had to be thought differently due to the bad performance of that command link. The command link was a prototype. Their tests were not representative concerning the interferences.	Yes, a specific modelling of the transponder expected behaviour and dysfunctional behaviour would certainly help in better understanding and anticipation of the issues. Tests are as always needed to determine the performance of the equipment, but modeling can absolutely help in determining the expected behavior and the expected performance, as well as help in identifying non-normal scenarios and how the different parts of the satellite should react in these cases.	N9: need for modelling of behaviour of a transponder. N10: modelling of dysfunctional behaviour and analysis of errors and their propagation.	✗
11	Bad design of some key components	ADCs was designed with a PCB with 4 layers. This was a bad design with a lot of issues. GPS: if a battery drop (in volts) is dead the mission is dead, because the converter does not accept above/below it. Note: the ADCs are not equipped with thermal major problems (e.g. power subsystem, FPGA updates in CCOS engine, implementing packet store on external FLASH)	Yes, by illustrating the bad design to explain to the concerned buyer. Also, modeling helps with impact analysis in case of any changes (Requirements, hardware, ...) which will help when there are more small changes to any piece of the equipment, to determine if and how the change impacts the rest of the system.	N11: a technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues	✓
12	Bad qualification of suppliers and their components	The suppliers were not qualified for their ability to deliver high quality components. Their fit was limited, with very few options for selection. In the end, to get things fit together, only 1 or 2 candidates were available. Could not add penalty guarantees, due to limited budget. The fit level of components was perhaps underestimated, or the low maturity was not fully addressed with a better plan to test. Note: never relate to J8	No, this is more about agreement/supplier processes		
13	Orbit restrictions	It took years for the teams to get a downlink orbit. If that restriction had not existed, they could have launched earlier and cheaper	perhaps some analytical model can help understanding the issues related to the restricted orbit?		
14	Some constraints missed.	Some constraints were not identified for instance, the CAN bus could only handle 400 kbps, while the teams thought they could benefit from a 1 Mbps download. On some components could not communicate as expected. Some other constraints came from the whole communication chain. So, it is key to get a good view of the global communication chain as early as possible.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and avoid missing some.	N12: Requirements and traceability at any level of granularity and the use of functions down to technical components N13: support the building of an executable model with simple communication budget evaluation	✓

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
15	Use of low maturity standards	Implementing standards that are not mature is a source of problems. Standards are not always as unambiguous as you might think, even though they are better than nothing.	No. Use of TR evaluation early seems a good idea.		
16	Handling errors during integration	It is key to repeat strict equipment handling procedures at each site for the hardware: #Team had best pins covering the test of the ADCs, had handling covering the test of a wheel and the main processor line as due to the wire harness being expected. #RFPI's story: mechanical stress playing in the container, caused micro cracks, thermal cycling did the rest. Possible overvoltage, but not in playbooks as a rule with no ESD protection or TM recording	Yes, an integration model (a model with all virtual products assembled for final integration) would certainly help in preparing integration in good conditions. Models could also be used to describe the handling processes and handling requirements for each component. But it requires to define the model at the physical level and focus with specific viewpoints (electrical, thermal...)		✓
17	Integration tests not always performed in representative conditions	Some units were not tested in representative conditions during some of the integration stages, which led to discovering late that the GPS did not work.	Yes, focus on operations (operational scenarios, phases, behaviour, conditions) seems a good idea, but "environment constraints" shall be added in the operational model data tests shall be driven through those constraints.		✓
18	Late tests on behaviour	Some behavior was not tested in the early stages and an I2C problem was discovered too late: team says they should have planned TM to check for it, as early as possible. They discovered the I2C problem too late.	Yes, the expected behaviour on key/critical operational scenarios/functional chains would be useful.		✓
19	1. Accessibility not envisioned after integration	After integration there was a need to remove a panel, but the ADCs could not be accessed as the IFAG was just in front of a structural panel. Some other tests are simply not possible after integration, like calibrating the sensors: it is key to remember to perform those BEFORE integration.	Yes, by applying strict Systems Engineering principle on all system life cycle stages (including maintenance) and by creating dedicated contexts for each stage to better characterize the various interfaces		✓
20	Lack of experience in estimation of efforts	Some tasks were underestimated: building ground stations, configure ADCS systems, ...	No. Rather a matter of project management.		
21	Some systems not checked before integration	Some sensors were not calibrated before integration, and it was impossible to do it afterwards due to access problems. Some protection device requirement was forgotten, and was difficult to add after integration. The team discovered after integration and environmental testing that the star tracker firmware was out of date. Information told by the provider, but very late. It led to extra efforts and the design of a new solution to ensure possible updates in flight.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and avoid missing some. Note: we need double traceability, vertical traceability (safety) and horizontal traceability (verify)	See N12	✓

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
22	Missing Verification matrix and lack of verification progress follow-up	One of the most useful documents produced on the advice of an ESEC reviewer was the AM and OSW testing spreadsheet. This listed the tests intended, the goal of the test and a sequence of execution dates and comments. It was color coded so that it had to be all in green when completed. It gave the team a great overview of where they were and what the problems left to solve were (also for the reviewer).	Yes, by formalizing the verification procedures and their traceability to system requirements.	N17: Formalization of verification procedures and traceability of verification procedures to requirements	✓
23	Test driven software development	The team realized that the unit test procedures shall be written at the same time as they are coded. Otherwise, they will never get done, or the team will face a massive pileup afterwards. At least the critical functions need to be checked as they are written, up to the point where they make sense to be done and reported. In the lessons learned, the team insisted on getting a maximum of information to understand the problems and follow the operations. They mention: #Browsers #Data parameters #Logging #Error messages #Crash reports #EC and CSP error counting and reporting. They linked the tools to analyze ground activities with SIC data.	No		
24	Diagnosis tooling to debug or to follow operations	No	No		
25	Configuration management issues	Some inconsistencies were discovered very late because of some parameter values that had not been recorded before the launch including configuration parameters for RX and TX. Some versions of files to update had the wrong version, and were not even used the least TLE, which led to synchronization problems...	updating the model instead of documentation help defining incompatibility and/or impact on design / software / protocols... Diversity (variability) can be helped along with Product Line Engineering models.	N18: Product Line Engineering modeling	✓
26	Reliability not fully addressed	Several cases were not envisioned and led to delays and efforts to recover, including: #the loss of a ground station was not envisioned, and it took 8 me to get a spare part. #the same frequency used by another satellite was not envisioned and this situation occurred, preventing handling TM on. #the Noncon switched itself off blocking UHF access, which was not supposed to happen...	Yes, by formalizing dysfunctional scenarios and reconfiguration scenarios. Useful to anticipate reliability issues.	see N10	✓
27	Lack of test means	#not having 5-band radio in EM caused lack of testing of 5-band power On/Off TCU #the OSW beam happened again when doing the GPS calibrating and looking out from these situations, it seems that the team needs a complete fixture to test before upload	No		
28	Operations concept not planned before launch	In OPS-SAT orbit, the passes are outside working hours. The "health" aim was to have all operations execution automated so that this would not be a problem. However, in reality, there were many problems with the ground system and spacecraft that made it very inefficient to rely on automation alone, e.g., one problem and the entire ground system requirements were functions would be lost. The only way to accelerate progress was to add manual operations (at least partially) to react to those problems.	Yes, mission and operation formalization can surely help in better understanding. Idea would be to build a framework for "mission planning" to ease the building and validation of experiments on ground -> requires conceptual framework for experiments with the use of resources. Warning: equations can be complex and should take time into account. As well as identifying this risk through dysfunctional scenarios early in the development process (defining expected and dysfunctional behavior)	N19: mission planning modeling supporting time.	✓
29	Lack of training or late training	This project had continuously changing manpower in the form of trainees and YES in ESEC site. The only constant has been industry, and if training is too much to ask for, at least a smooth handover in any chosen media (webinars/presentations/videos) would have helped everyone speed up and start contributing more constructively sooner	Yes, model can help in better description of the system with integration and zoom in the model, easier than with slides or word documents	See N14 N20: ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate	✓

Summary of achievements

Need ID	Need statement	Addressed by the MBSE tool capabilities or illustrated through OPS-SAT and OPS-SAT2 models
MBSEF-ON1	Technical architecture modeling view showing the different bus interfaces and with live support on compatibility of interfaces (graphical error if bad connection)	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON2	Extended concepts on technical architecture modeling view to add interference properties on HW components.	CONCEPT EXTENSION DEMONSTRATED
MBSEF-ON3	Extended Geometry and sizing concepts on technical components visible on technical architecture modeling view.	CONCEPT EXTENSION DEMONSTRATED
MBSEF-ON4	support 2D geometry views (face by face) in the technical architecture views.	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON5	technical architecture view showing the integration (mechanical, electrical, buses) connections of the physical components	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON6	Ability to trace any technical component to both its datasheet document and also to its measured performances. Rationale: any component issue found in the model (connectivity, simulation...) could quickly lead to the related data in the datasheet and ease to find the source of error	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON7	Technical architecture (with connected components) mapped to functional chains that realize operations.	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON8	Modelling of same scenario in different contexts, and analysis or simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON9	Need for modeling of behaviour of a transponder.	NOT DONE
MBSEF-ON10	modeling of dysfunctional behaviour and analysis of errors and their propagation.	NOT DONE
MBSEF-ON11	technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON12	Requirements and traceability from requirements to functions down to technical components	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON13	support the building of an executable model with simple communication budget evaluation	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON14	ability to model Mission, Operations and refine those operations into Functions, logical and Technical architecture with full traceability	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON15	ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON16	ability to formalize several contexts according to the system lifecycle (not only "operations phase").	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON17	formalization of verification procedures and traceability of Verification procedures to requirements	ILLUSTRATED ON OPS-SAT MODEL
MBSEF-ON18	Product Line Engineering modeling	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON19	mission planning modeling supporting time.	CAPABILITY DEMONSTRATED ON OPS-SAT 2
MBSEF-ON20	ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate	ILLUSTRATED ON OPS-SAT 2 MODEL
MBSEF-ON21	Method to support the transition of existing projects using a document-based systems engineering approach to a model-based systems engineering approach , keeping fidelity in the information translated from documents to models	ILLUSTRATED ON OPS-SAT MODEL



1. Choose the right level for the technical/physical architecture
 - The formalization of physical products from their datasheets is very time consuming and does not help in building the digital continuity → not the 1st target
2. Mechanical and electrical views have low value if done in SysML or require a lot of efforts for useful concepts, not needed with dedicated tools
3. System functions are key to bridge the gap between mission and the technical architecture, but it is very hard to identify the “good” ones
 1. When refined from mission/operations (top-down), they are too “mission” specific
 2. When abstracted from equipments, they remain too “technical”
 3. The best approach seems to use “space domain knowledge” as input for those functions and then adapt those functions to meet in the middle...
4. Building an operational integrated model (binding the launcher, the S/C , the Ground segment) is a powerful toolbox to support early validation of the operational concept
 1. that is define and run a large set of operational scenarios
 2. check that those scenarios lead to the expected behavior of the global system and especially the S/C

- Continue OPS-SAT 2 model to refine (realize?) some operational tasks by functions (allocated to components) while ensuring that the resulting model can still support the simulation of the operational scenarios (challenge)
 - Goal = trace the activation of functions and of their components during op scenarios
 - Samares internal funding – potential support from Airbus
- Complete OPS-SAT 2 model with space environment
 - Connect “space environment” external entity to automate “end of orbit” events and get eclipses
 - Samares internal funding
- Use simulation widgets to ease control and monitoring of simulation (instead of default panel)
 - Samares internal funding
- Complete the variability and trades between 6U and 12U (simplistic so far)
 - Samares internal funding with the support of ISAE Supaero intern
- Use the model to support FDIR
 - Envisioned collaboration with Airbus

Appendix

Ability of the MBSE solution to address pain points/challenges

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
1	Very fragmented distribution of hardware suppliers	Instead of getting a few suppliers in charge of the delivery of several pieces of equipment, there was a requirement to use COTS components, which led to the use of many technologies and many sub-systems coming from various suppliers without global consistency. Note: here are some problems found using COTS: •Mitigation was needed due to radiation => impact on reliability •Protocols and interfaces were those proposed by suppliers and not often compatible system to system (I2C for example) •Assembly: the size was the one proposed and not optimized	No. This point is mainly related to agreement processes (acquisition and supply). From our experience, modeling can not help in such processes.		
2	Several avionics networks	Traditionally there is only one avionics network, proved for its reliability in other domains, like the CAN bus (proven by the automotive industry). In OPS-SAT system there were several communication systems between the components: I2C (lots of problems), CAN Bus, USB..., which led to extra efforts to ensure the consistency and the resilience of the integration, with some technologies not yet proven. Note: except CAN, most of the technologies are new in space domain.	By showing the detailed interfaces of components with the various networks, we can improve the understanding of issues about connectivity and about protocols and better analyze impacts on changes in interfaces. Perhaps a model could be used to support trade off in the selection of the COTS taking into account interfaces and interoperability	N1: Technical architecture showing the different bus interfaces and with live support on compatibility of interfaces (graphical error if bad connection)	
3	Interferences between subsystems	There were also issues coming from interferences between the different subsystems. This situation led to efforts to isolate those different subsystems.	Can be helped/mitigated by identifying interference properties on the different hardware components, to see which pieces need to be placed at a certain distance or shielded from each other. An interference analysis model could be used as a complement to the system definition model (but this is specialty engineering).	N2: Extended concepts on technical architecture to add interference properties on HW components.	
4	Small size of the satellite	Many problems seem to come from the small size of the spacecraft. The reduced size required a lot of efforts in optimization of space to allow assembling the different items in the restricted volume with the right isolation. Note: this small size allowed a lower cost for the launch, but it is not sure that this cost savings for the launch was more important than the extra cost spent to perform the optimizations.	The model could contain sizing information to allow the global sizing and help for accommodation. A 2D geometry view (face by face) could give some indications on the respective positions of components and may help to check the size constraint.	N3: extended Geometry and sizing concepts in addition to technical architecture. N4: support 2D geometry views (face by face) in the technical architecture views.	 
5	Late major changes in interfaces	Major changes in interfaces were done very late (close to the launch) with some assumptions already done. The team had to adapt very quickly. The reason for those late changes comes from some companies that wanted to develop new items with new or changed interfaces.	Yes, with showing the detailed interfaces of components and their integration. Any change can be quickly analyzed	N5: technical architecture view showing the integration (mechanical, electrical, buses) connections of the physical components	
6	Bad reliability of COTS datasheets	Some parts were developed as COTS, without any control of the payload, and offered as flight proven, but in the reality, there were many issues compared to what was mentioned in the datasheet: •Flight sensor issues => required workarounds. Reprogramming from the ground to make a sensor at all useful. •BPS on board did not behave as expected. Post processing was necessary. •BPS antenna not adapted, and tests on-ground not able to reveal this "incompatibility". •BPS unable to boot in case of dead battery: it was not clear at all from the datasheet. Note: never trust datasheet or technical components, especially from new space companies.	modeling can be used to formalize the part of the datasheets used in OPS-SAT and to complete the information with test results to give realistic information about the component capabilities and characteristics. note: High effort to formalize the notion of "tests" done on a component. Modeling will not fix the fact that the information is erroneous, but can absolutely help in formalizing the information and combining different sources into a single source of truth.	N6: Ability to trace any technical component to both its datasheet document and also to its measured performances. Rationale: any component issue found in the model (connectivity, simulation...) could quickly lead to the related data in the datasheet and ease to find the source of error	
7	Lack of tests by manufacturers on the expected scenarios	There was the assumption that you can rely on the manufacturer for some tests. But some scenarios had never been tested before. A lot of time was spent to fix problems. A lot of exchanges were needed to ping the manufacturers. Some manufacturers said that the detected error is a problem with their product, but with the test / something else, or they responded, "I do not want to fix it". A lot of work was performed to detail the specification and the tests. There were promises that subsystems should have already flown, but this it was not the case.	Modeling can help in formalizing a set of expected scenarios and show the collaboration of components in those scenarios supported by functional chains	N7: Technical architecture (with connected components) mapped to functional chains that realize operations.	



Ability of the MBSE solution to address pain points/challenges

ID	Pain points and challenges captured	Detail of the pain point or challenge	MBSE interest	Needs for an MBSE framework	Addressed (demonstrated or illustrated) during the activity
8	No means to guarantee that manufacturers respect their commitments	The Manufacturer of PCBs refused help to fix issues. There was no way to force manufacturers to comply with their specification. One reason may be the very limited budget for each subcontractor (around 300 K€)	No, this is more about agreement/supplier processes		
9	Limited tests on ground	Because of limited tests on ground, the right parameters have to be adjusted after launch Calibration was done within a month. The full duplex transceiver was only tested with cables: the interference was not detected. Note: Time could have been saved by investing in test facilities for low maturity or recent technologies.	Modeling can help in formalizing a set of expected scenarios with different contexts (on ground and in flight) to appreciate the differences in test facilities and in interactions.	N8: modelling of same scenario in different contexts, and analysis or simulation capabilities to detect performance, constraints or behaviour differences between scenarios of different contexts	✓
10	Transponder issue	There was a big problem with the transponder commanding time, which was far below the expected performance. Commissioning had to be thought differently due to the bad performance of that command link. The command link was a prototype. Their tests were not representative concerning the interferences.	Yes, a specific modelling of the transponder expected behaviour and dysfunctional behavior would certainly help in better understanding and anticipation of possible issues. Tests are as always needed to determine the performance of the equipment, but modeling can absolutely help in determining the expected behavior and the expected performance, as well as help with identifying non-nominal scenarios and how the different parts of the satellite should react in these cases.	N9: need for modeling of behaviour of a transponder. N10: modeling of dysfunctional behaviour and analysis of errors and their propagation.	✗ ✗
11	Bad design of some key components	ADCS was designed with a PCB with 4 layers. This was a bad design with a lot of issues. GPS: if the battery (min 8 volts) is dead the mission is dead, because the converter does not accept above/below 8 volts (converter pb). Even small modifications to existing equipment have caused major problems (e.g. power subsystem, FPGA updates on CCSDS engine, implementing packet store on external FLASH)	Yes, by illustrating the bad design to explain it to the concerned supplier. Also, modeling helps with impact analysis in case of any changes (requirements, hardware, ...), which will help when there are even small changes to any piece of the equipment, to determine if and how the change impacts the rest of the system.	N11: a technical architecture traced to functional chains realizing operational scenarios could allow demonstrating or highlighting issues	✓
12	Bad qualification of suppliers and their components	The suppliers were not qualified for their ability to deliver high quality components. Their list was limited, with very few options for selection. In the end, to get things that fit together, only 1 or 2 candidates were available. Could not add penalty guarantees, due to limited budget. The TRL level of components was perhaps underestimated, or the low maturity was not fully addressed with an action plan to raise it. Note: seems related to 2.8	No, this is more about agreement/supplier processes		
13	Orbit restrictions	It took years for the team to get a dawn/dusk orbit. If that restriction had not existed, they could have launched earlier and cheaper	perhaps some analytical model can help understanding the issues related to the restricted orbit?		
14	Some constraints missed.	Some constraints were not identified: for instance, the CAN bus could only handle 400 kbps while the team thought they could benefit from 1 Mbits downlink. Or some components could not communicate as expected. Some other constraints came from the whole communication chain. So, it is key to get a good view of the global communication chain as quickly as possible.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and avoid missing some	N12: Requirements and traceability from requirements to functions down to technical components N13: support the building of an executable model with simple communication budget evaluation	✓ ✓



Ability of the MBSE solution to address pain points/challenges

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15	Use of low maturity standards	Implementing standards that are not mature is a source of problems. Standards are not always as unambiguous as you might think, even though they are better than nothing.	No. Use of TRL evaluation early seems a good idea.		
16	Handling errors during integration	It is key to respect strict equipment handling procedures at each site for the hardware: <ul style="list-style-type: none"> •Team had bent pins causing the loss of the ADCS, bad handling causing the loss of a wheel and the main processor blew up due to the wrong voltage being applied to it. •SEPP-1 story - mechanical stress placing it in the container, caused micro cracks, thermal cycling did the rest. Possible overheating. Hot day in plexiglass on a roof with no FDIR protection or TM recording 	Yes, an integration model (a model with all virtual products assembled for final integration) would certainly help in preparing integration in good conditions. Models could also be used to describe the handling processes and handling requirements for each component . But it requires to define the model at the physical level and focus with specific viewpoints (electrical, thermal...)	see N5: technical architecture showing integrated components	✓
17	Integration tests not always performed in representative conditions	Some units were not tested in representative conditions during some of the integration stages, which led to discovering late that the GPS did not work.	Yes, focus on operations (operational scenarios, phases, behaviour, conditions) seems a good idea, but "environment constraints" shall be added in the operational model dans tests shall be driven through those constraints.	N14: ability to model Mission, Operations and refine those operations into Functions, logical and Technical architecture with full traceability	✓
18	Late tests on behaviour	Some behavior was not tested in the early stages and an I2C problem was discovered too late: team says they should have plotted TM to check for spikes etc. as early as possible. They discovered the I2C problem too late.	Yes, the expected behaviour on key/sensitive operational scenarios/functional chains would be useful.	See N14 N15: ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate	✓
19	1. Accessibility not envisioned after integration	After integration there was a need to remove a panel, but the ADCS could not be accessed as the JTAG was just in front of a structural panel... Some other tests are simply not possible after integration, like calibrating the sensors: it is key to remember to perform them BEFORE integration.	Yes, by applying strict Systems Engineering principle on all system life cycle stages (including maintenance) and by creating dedicated contexts for each stage to better characterize the various interfaces	N16: ability to formalize several contexts according to the system lifecycle (not only "operations phase").	✓
20	Lack of experience in estimation of efforts	Some tasks were underestimated: building ground stations, configure ADCS systems, ...	No. Rather a matter of project management.		
21	Some system requirements not checked before integration	Some sensors were not calibrated before integration, and it was impossible to do it afterwards due to access problems. Some protection diode requirement was forgotten, and was difficult to add after integration... The team discovered after integration and environmental testing that the star tracker firmware was out of date (information told by the provider, but very late). It led to extra efforts and the design of a new solution to ensure possible updates in flight.	Yes, the capture and storage of all requirements (including constraints at any level of granularity) and the use of traceability can surely help tracking those constraints and avoid missing some. Note: we need double traceability: vertical traceability (satisfy) and horizontal traceability (verify)	See N12	✓



Ability of the MBSE solution to address pain points/challenges

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22	Missing Verification matrix and lack of verification progress follow-up	One of the most useful documents produced on the advice of an ESTEC reviewer was the AIV and OBSW testing spreadsheet. This listed the tests intended, the goal of the test and a sequence of execution dates and comments. It was color coded so that it had to all be green when completed. It gave the team a great overview of where they were and what the problems left to solve were (also for the reviewers).	Yes, by formalizing the verification procedures and their traceability to system requirements.	N17: formalization of verification procedures and traceability of Verification procedures to requirements	
23	Test driven software development	The team realized that the unit test procedures shall be written at the same time as they are coded. Otherwise, they will never get done, or the team will face a massive job afterwards. At least the critical functions need to be unit tested as they are written, so it is key to identify them and make sure it is done and recorded.	No		
24	Diagnosis tooling to debug or to follow operations	In the lessons learned, the team insisted on getting a maximum of information to understand the problems and follow the operations. They mention: <ul style="list-style-type: none"> • Beacons • Status parameters • Logging • Crazy messages • Crash reports • I2C and CSP error counting and reporting They lacked the tools to analyze ground activities with S/C data.	No		
25	Configuration management issues	Some inconsistencies were discovered very late because of some parameter values that had not been recorded before the launch (including configuration parameters for RX and TX). Some versions of files to upload had the wrong version, and not everyone used the latest TLEs, which led to synchronization problems...	updating the model instead of documentation help defining incompatibility and /or impact on design / software / protocols... Diversity (variability) can be helped along with Product Line Engineering models	N18: Product Line Engineering modeling	
26	Reliability not fully addressed	Several cases were not envisioned and led to delays and efforts to recover, including: <ul style="list-style-type: none"> • The loss of a ground station was not envisioned, and it took time to get a spare part. • The same frequency used by another satellite was not envisioned and this situation occurred, preventing switching TX on. • The Nanocom switched itself off blocking UHF access, which was not supposed to happen... 	Yes, by formalizing dysfunctional scenarios and reconfiguration scenarios. Useful to anticipate reliability issues.	see N10	
27	Lack of test means	Examples of issues faced by the team with regards to testing: <ul style="list-style-type: none"> • Not having S-band radio in EM caused lack of testing of S-band power On/Off TCs • The OBSW freeze happened again when doing the GPS calming and locking us out From these situations, it seems that the team needs a complete Flatsat to test before upload.	No		
28	Operations concept not planned before launch	In OPS-SAT orbit, all the passes are outside working hours. The "noble" aim was to have all operations execution automated so that this would not be a problem. However, in reality, there were many problems with the ground system and spacecraft that made it very inefficient to rely on automation alone, e.g., one problem and the entire schedule for the evening and morning would be lost. The only way to accelerate progress was to add manual operations (at least partially) to react to these problems.	Yes, mission and operation formalization can surely help in better understanding. Idea would be to build a framework for "mission planning" to ease the building and validation of experiments on ground => requires conceptual framework for experiments with the use of resources. Warning: equations can be complex and should take time into account As well as identifying this risk through dysfunctional scenarios early in the development process (defining expected and dysfunctional behavior)	N19: mission planning modeling supporting time.	
29	Lack of training or late training	This project had continuously changing manpower in the form of trainees and YGTs on ESOC side. The only constant has been industry, and if training is too much to ask for, at least a smooth handover in any chosen media (webinars/presentations/telco) would have helped everyone speed up and start contributing more constructively sooner	Yes, model can help in better description of the system with navigation and zooms in the model, easier than with slides or word documents	See N14 N20: ability to formalize behaviour and simulate the model to check if the formalized behavior is accurate	